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NO. 28,738

PUBLISHED IN LONDON AND FRANKFURT

Wednesday March 31 1982

\*\*\*30p

**Thwaites**  
Alldrive 5 ton GIANT.



Thwaites Ltd,  
Leamington Spa,  
England  
Tel: 0926-22471

## NEWS SUMMARY

### GENERAL

**Britain's warning over Falklands**

Britain warned Argentina it would not back down in the dispute over the Falkland Islands of South Georgia and is ready to use force to defend its sovereignty.

Lord Carrington gave the warning in a statement to Parliament. He said the Argentine Government's intervention had created a potentially dangerous situation. *Back Page, Page 10*

### Alliance plan

El Salvador's five right-wing opposition parties announced the formation of an alliance which looks likely to provide the next president of the war-torn republic. *Back Page, Feature, Page 22*

### Iraq pulls out

Iraq's military command ordered its Fourth Army to withdraw from positions on the Gulf war front with Iran, according to the official Iraqi news agency. *Back Page*

### Columbia lands

Space shuttle Columbia made a perfect landing at White Sands air strip, New Mexico. It was a day late because of wind storms at the landing site.

### Watersons meet

Interest Polish Solidarity leader Lech Wałęsa was visited by his wife Danuta and saw his two-month-old daughter for the first time at the weekend, the family's parish priest said.

### Talks on Ulster

Iraq's Foreign Minister, Gerry Colman, is bringing Ulster Separatist James Prior up to date in London today with Dublin views on the province.

### Lifeboat hero

Conservative Michael Scales, who led the Guernsey lifeboat rescue of 29 from a sinking freighter in a Channel storm, was awarded the RNLI gold medal.

### Death grant plan

Government published plans to replace the £30 death grant, up to £150 to £250 payment to those in real need. *Page 20*

### Whitelaw hits out

Home Secretary William Whitelaw attacked GLC leader Ken Livingstone for criticising the appointment of the new metropolitan Police Commissioner, Sir Kenneth Newman. *Page 16*

### Christ's death

Christ died of a heart attack on the cross, not asphyxiation as previously believed, says an Italian researcher who has examined the Turin shroud, thought to be Christ's burial cloth.

### Bingo ban call

A ban on newspaper bingo was called for by National Union of Journalists' president Harry Conroy, who said it was a threat to media freedom.

### Ex-exporter jailed

Former Sotheby's porter, Ian Lane, of Essex, admitted stealing his employer's pictures and selling them through rival auctioneers Christie's. Knightsbridge Crown Court jailed him for six months.

### Briefly

Princess of Wales said her baby is due to be born on July 1, her 21st birthday.

Carl Orff, composer of the Carmina Burana cantata, died in Munich aged 86.

Walter Hallstein, an EEC founding father and first commission president died in Stuttgart, aged 80.

### BUSINESS

**Equities and gilts rally; \$ easy**

BY JOHN WYLES IN BRUSSELS

**EQUITIES** were firmer following New York's overnight improvement, the steady tone of sterling and better results from leading companies. The FT 30-share index rose 7.3 to 562.3. *Page 33*

**GILTS** rose, particularly short-dated issues. The FT Government Securities index edged up 0.07 to 68.30. *Page 33*

**STERLING** rose to \$1.7825 (\$1.78), DM 4.305 (DM 4.30), FF 11.13 (FFr 11.095) and SwFr 3.4255 (SwFr 3.425). But it eased to ¥438.50 (¥439.50). Its trade-weighted index eased to 90.8 (90.9). *Page 33*

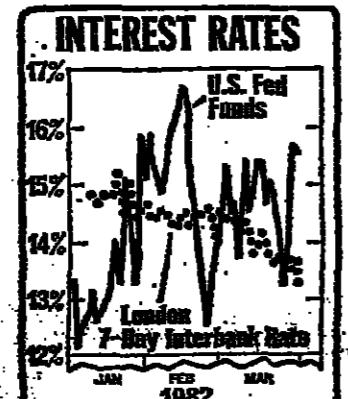
**DOLLAR** rose to DM 2.4135 (DM 2.4125), FF 6.245 (FFr 6.235) and SwFr 1.936 (SwFr 1.928). But it slipped to ¥246.05 (¥246.75) and its index eased to 115.9 (116.2). *Page 33*

**GOLD** rose \$6.75 to \$325.75 in London. *Page 33*

**WALL STREET** was down 4.38 at \$184.44 shortly before the close. *Page 33*

**EUROPEAN** short-term interest rates eased, notably in Holland and Switzerland, while

**INTEREST RATES**



UK rates weakened, with the Bank of England intervening. But longer-term rates were static on fears of rising U.S. rates. *Page 33*

**BRITAIN** will restore its cuts in World Bank aid for India as part of a package aimed at securing contracts worth up to £50m in India for UK companies. *Back Page*

**CEMENT IMPORTS** of up to 1m tonnes could result from talks between the British Prestressed Concrete Federation and importers, who can undercut UK prices. *Back Page*

**BRITISH TECHNOLOGY** Group has approved the investment of an additional £15m in the next five years, mostly for biotechnology. *Page 7*

**WEST GERMANY'S** car industry boosted output by 16 per cent in January and February to 673,700 (581,000 in 1981) based on strong export sales. *Page 2*

**HOLLAND** seems set to pull out of the proposed gas deal between the USSR and a group of West European countries after earlier announcing that it had halved its gas needs. *Page 6*

**FERRANTI** has signed a \$49m contract to design and supply a weapons control system for the Brazilian Navy. *Page 6*

**NIPPON ELECTRIC** plans to mass produce advanced microchips in Scotland from this autumn. *Page 8*

**RECKITT & COLEMAN** pre-tax profits for last year rose 24.8 per cent to \$68.35m from \$53.17m in 1980. *Page 24, Lex, Back Page*

**STANDARD CHARTERED** Bank taxable profits rose £27.5m last year to £260.4m. The dividend is being raised 14 per cent. *Page 24, Lex, Back Page*

**Flights** ... 307 + 30

**Group** ... 34 + 34

**GKN** ... 168 + 6

**Inter-City** ... 51 + 51

**Merrydown Wine** ... 72 + 5

**Plessey** ... 377 + 6

**Rockit & Colman** ... 294 + 6

**Sparc-Garcia** ... 136 + 6

**Rises**

**Falls**

**Standard Chartered** ... 683 + 8

**Trident TV A** ... 57 + 7

**Willie Faber** ... 452 + 10

**Clyde Pet.** ... 108 + 13

**LAICO** ... 307 + 17

**Scot Transport** ... 376 + 10

**Sovereign Oil** ... 285 + 25

**Sogemann** ... 500 + 35

**Anglo Amer. Gold** ... 522 + 12

**Leslie** ... 57 + 9

**Lilahan** ... 688 + 43

**Unisel** ... 427 + 35

**Vogels** ... 75 + 15

**Groups** ... 307 + 30

**Companies** ... 34 + 34

**Cape Inds.** ... 130 + 33

**Desutter** ... 96 + 4

**Dreamland** ... 18 + 2

**Gillet Brothers** ... 137 + 8

**Parliament** ... 132 + 6

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## Difficulty not from UK, says Thatcher as summit talks end

BY JOHN WYLES IN BRUSSELS

THE EEC Heads of Government left here yesterday irritated that their two-day summit had been soured by President Francois Mitterrand's surprising move to undermine next Saturday's negotiations on cutting the UK's payments to the Community budget.

Mrs Margaret Thatcher seemed a notable exception. She barely concealed her satisfaction, remarking that "it is not Britain which is causing the difficulty."

M. Mitterrand was unrepentant. France found unacceptable a carefully drafted compromise on the budget, and as a result he was "not sure" if agreement was possible when Community Foreign Ministers resumed their long-running negotiations on the issue in Luxembourg on Saturday.

The controversy risked obscuring agreements reached in relative harmony on:

• Need to increase "profitable" investment in the EEC, to boost employment, if necessary through cutting consumption.

The summit, the communiqué added, "expressed serious concern at the continued growth of

tensions in Central America."

Community leaders declared that they welcomed "with interest" any initiatives likely to lead to a stop to the violence and restoration of peace.

They gave no precise indications of the extent to which the Community might increase its assistance.

Aid, the communiqué said, "should be co-ordinated and increased within the limits of their [member-States'] possibilities."

The authors of the compromise plan for a five-year deal limiting Britain's cuts to Brussels were predictably the most downcast after the meeting.

Mr Gaston Thorn, President of the European Commission, and Mr Leo Tindemans, Belgian President of the EEC Council of Ministers, both thought it unlikely that they would produce new proposals for Saturday's crucial Foreign Ministers negotiations.

Jobs initiative urged by leaders of ten, *Page 3*

## Hopes for early U.S. recovery recede again

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

HOPES of an early recovery in the U.S. economy receded again yesterday with the news that the country's leading economic indicators fell 0.3 per cent in February. This was the tenth consecutive monthly decline in the composite index, designed to predict likely economic behaviour in the weeks and months ahead.

In a further sign of gloom the U.S. Commerce Department revised downwards its earlier figures for December and January. It now says the index fell 0.8 per cent in December, after originally reporting a modest increase of 0.6 per cent for that month, and then revising it downwards to a decline of 0.3 per cent.

January's fall is put at 1.2 per cent, against an earlier provisional figure of 0.6 per cent.

The Department suggested that the decline would have been 2.7 per cent if the average working week had been included in the index.

The working week was removed to avoid the distorting effects of the exceptionally cold weather, and did not figure in the February index.

Mr Donald Regan, the Treasury Secretary, told a Congressional committee that "in spite of the continued slide in the first quarter of 1982, there are some hopeful signs."

He did not, however, repeat his prediction of two months ago that the economy would come "roaring back" in late spring. But he did predict that interest rates on Treasury Bills would fall from their current level of 14.25 per cent to 10.5 per cent by August, provided Congress enacts President Reagan's Budget.

In Jeddah, Western diplomats and oil company officials maintained that the Saudi threat over Nigerian output was designed primarily to reassert its leadership of Opec and to make gains for the impact on other producers of its own previously high production levels.

There is some satisfaction in Saudi Arabia that its threats have made a psychological impact and that it may have done enough for the time being to reassure other Opec members about its desire to defend the \$34 reference price.

The figures add up to production of about 1.3m b/d, excluding any contracts the Nigerian National Petroleum Corporation (NNPC) might have with third-party independent traders.

The Nigerian figures for oil sales to the major oil companies, and other governments, appear to contradict claims by the companies that they have not cut their purchases.

The latest figures indicate

traders—but the Nigerian figures suggest that long-term contracts with the oil companies themselves are more important.

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The oil majors have argued that the cause of the dramatic drop in production since the Opec meeting 12 days ago has been the failure of the NNPC to sell its majority share of the crude to the independent producers.

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Some light on Saudi Arabia's tactics may be shed by Sheikh Yamani when he visits London today. He is due to address a packed meeting of the Euro-Asian Committee Room of the Commons. He is to speak to the group—representing MPs and Peers of all parties as well as industrialists and economists—on the subject of oil and energy.

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## EUROPEAN NEWS

## W. German car production surges in first two months

BY KEVIN DONE IN FRANKFURT

THE WEST GERMAN motor industry, which supports every seventh job in the country, has recorded a dramatic increase in car production in the first two months of the year boosted solely by continuing strong export sales.

Car production in January and February jumped by 16 per cent to 673,700, compared with an output of 581,000 in the corresponding period last year. This is in spite of a steep fall of 10.7 per cent in new car registrations in the home market.

Motor vehicle exports rose

by 23 per cent to 384,400, helped by West German car manufacturers' particular success in the vital European car markets of France, Italy and Britain.

The main domestic volume car-makers, Volkswagen and Opel, are also mounting a successful counter-attack in their home market against imported models. The importers' share of the West German car market slumped to 24 per cent, or 78,905 units, in the first two months of the year, compared with 29 per cent, or 106,928 units, in the corresponding period of 1981.

James Buchan reports on doubts over the future of a scheme to link the Rhine and the Danube

## Bavaria battles to save 'project of the century'

CHARLEMAGNE thought of it. Goethe approved of it. Ludwig I did something about it: Bavarians call it "the project of the century." To Herr Voelker Hauff, the youthful Minister of Transport in Bonn, it is the "most imbecile scheme since the Tower of Babel."

It is the DM 5bn Rhine-Main-Danube canal, a waterway about 3,500 km in length, linking the North Sea to the Black Sea is just 34 miles from reality, but soaring construction costs and environmental and economic objections have cast doubts over the canal's completion as Herr Voelker Hauff, the Minister of Transport, seeks negotiations with Bavaria for a "qualified ending" of the scheme.

Herr Franz-Josef Strauss and the Social Democrats, has erupted into bitter recrimination. The Rhine - Main - Danube waterway evokes a more expansive age. Nothing seems to have come out of Charlemagne's conception of a "Fossa Carolingia" but, in 1846, Ludwig I of Bavaria opened 178 km long canal between Bamberg on the Main and Kelheim on the Danube. The builders needed 100 locks to compensate for the 200 metre drop in water level.

Ludwig's canal was as hand-made as well-made as anything else he turned his hand to commercially, it was a fiasco. At only one and a half metres deep and 15 metres

FINANCIAL TIMES, published daily except Sundays and holidays. U.S. subscription rates \$385.00 per annum. Second Class postage paid at New York, N.Y. and at additional mailing centres.

broad, it could take no large ships and has carried no freight at all since 1944. Even before this first effort fell into disuse, however, there were thoughts of better things, and in 1921, the Rhine-Main-Danube Company was floated to build a 677 km waterway from the Main town of Aschaffenburg to Passau on the Austrian border.

The Weimar government took two thirds of the company's shares, Bavaria and Nuremberg the remainder but work did not begin in earnest until 1962. In 1966, the shareholders agreed that no one partner could drop out unilaterally.

So far, building and canal work on the Main and on all but 59 km of the Danube are complete, as are the canal reaches between Bamberg and Nuremberg and from Kelheim to Regensburg. Over DM 3bn has been spent or committed.

The remaining work is on the Danube beyond Regensburg and on 55 km of canal to be dug through some of the loveliest countryside in West Germany. Twenty-one miles of this through the almost unspoilt valley of the Altmühl, would include three new locks, an electricity plant and a number of weirs.

As progress has been made, so has opposition to the canal grown. As early as 1968, a Bavarian court disputed the economic sense of the project.

Matters came to a head at the end of January when Herr Hauff

said it failed to see any reason

for the price rises which could only hit sales and endanger jobs.

VW cited steel price rises and the higher labour costs as the chief reasons for the price increases, in spite of the fact that West German car workers have recently agreed to accept a moderate national wage settlement of only 4.2 per cent, well below the current rate of retail price inflation.

The recession in the domestic car market has chiefly hit VW's commercial

vehicle operations and it is currently negotiating with the workforce over the introduction of further periods of short-time working in this sector later in the year.

The West German commercial vehicles sector is generally depressed given the continuing stagnation of the domestic economy. New lorry registrations plummeted by 31 per cent in the first two months and commercial vehicle production fell overall by 8 per cent to 52,100 units in the first two months of the year.

## Walter Hallstein—EEC pioneer who backed integration

WALTER HALLSTEIN, who died on Monday at 81, was one of the small band of European pioneers. But, unlike others associated with the movement towards European integration, he devoted his efforts to making integration work rather than developing a political ideology.

For almost 10 years, from 1958 until 1967, he was president of the European Commission, playing the leading role in making it a political force, able to deal independently with the then six Community states.

He liked to say: "We are not in business, we are in politics." Herr Hallstein had an acute sense of his political role. He worked to enhance the Commission's presidency, not so much for personal aggrandisement as for the weight he sought to give the body which he headed. This approach often brought him into conflict with President de Gaulle, the main defender of the prerogatives of the member states.

Gen de Gaulle disliked the trappings of a chief of state, which Herr Hallstein found it necessary to adopt. But the latter's policies were not as much at variance with the French President's as they might have seemed. For Herr Hallstein, the Community was to be preserved and defended above all.

When Britain first applied for EEC membership in 1961, his support was subordinate to his concern that the Community might be weakened at a formative stage by the addition of new members. Subsequently, he changed his mind about Britain, not least as a result of the 1965 conflict with Paris.

In agricultural policy, the main Community achievement during his presidency, Herr Hallstein and Gen de Gaulle agreed on the need for a Community approach, though their motives differed.

Herr Hallstein was, above all, a law professor. The Rome Treaty was a constitution, to be interpreted according to the rules of constitutional law. But he understood that, like any such document, it had to be applied literally, that the meaning of clauses had to be stretched to yield their full import.

It was his legalistic approach which led him to his most serious conflict with Gen de Gaulle. He claimed that the



logic of the treaty required the Community to be endowed with its own revenues and that the European Parliament be given powers to supervise the budget.

Gen de Gaulle was unwilling to see the Community institutions given such an independent power of action.

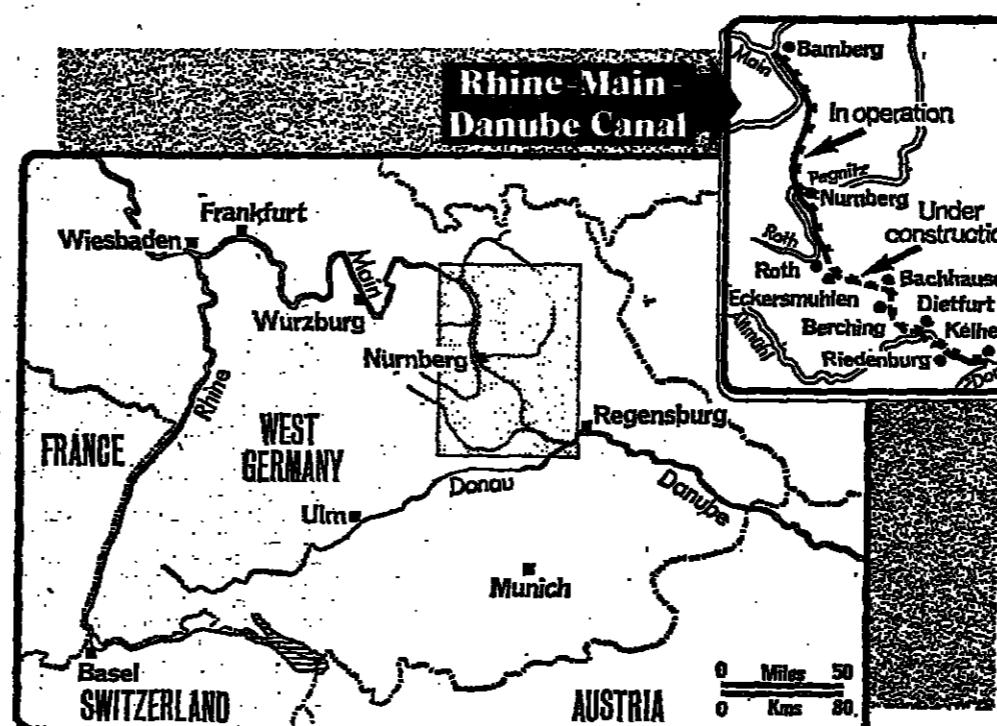
When Herr Hallstein left the presidency, he had not won his point, but there were few in Europe who doubted that one day his view would prevail—as it has.

Born in 1901, Herr Hallstein studied law at Bonn, Munich and Berlin. From 1929 until 1942 he taught law at the Universities of Rostock and Frankfurt-am-Main. During the Second World War, he served in the German army until his capture.

He became Rector of Frankfurt University in 1948 and four years later was asked by Chancellor Konrad Adenauer to lead the German delegation in the negotiations on the European Coal and Steel Community.

In 1951, he became State Secretary in the West German Ministry of Foreign Affairs. He became identified there with the now-buried Hallstein doctrine, under which West Germany said it would break diplomatic relations with any country recognising the East German regime.

Herr Hallstein was one of Dr Adenauer's principal aides in the effort to improve Franco-German relations. He negotiated with France the return of the Saar to West Germany. From 1955 he headed the West German delegation for the negotiations on the Rome Treaty.



tried to persuade his cabinet colleagues to drop the project. Despite his fierce advocacy, Chancellor Helmut Schmidt was apparently not convinced and the Transport Minister came away only with the woolly compromise to seek negotiations with Bavaria for a "qualified ending" of the scheme.

This means different things to either side, as is likely to become clear when the negotiations start in April or May.

The Transport Ministry's arguments against completion are formidable. Leaving aside the questions of capital cost and upkeep at a time of stringent budgets, the Ministry reckons that total annual traffic

in the year 1990 along the completed canal would be a meagre 2.7m tons, against 1969's heady expectations of 14m tons. The Ministry also believes that the completion of the canal would add between DM 60m and DM 80m to the losses of the Bundesbahn.

On the other hand, Bavarians, notably Herr Anton Jaumann, the state's Economics Minister, argue for the boost the project will give a structurally weak area and the 2,200 jobs that will be provided in a depressed building industry. They also strongly dispute the estimates for the amount of freight the canal would carry. Meanwhile, the Austrians support a scheme that, at no cost to themselves, opens up a new network of waterways for their trade.

Above all, though, the Bavarians are able to wield what might be termed the "Macbeth" argument: that the project has gone too far to be stopped—and Herr Strauss is not the sort of man to give up easily.

While Bonn holds two of the three purse strings, however, and has already refused to allocate funds for new building this year, the future of the project must be in doubt. That tourists can steam up the canal to picnic in the Altmühl valley may be the best this century will offer to the dream of Charlemagne.

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## EUROPEAN NEWS

## Jobs initiative urged by leaders of the Ten

BY GILES MERRITT IN BRUSSELS

EEC heads of government yesterday laid emphasis on economic policy initiatives designed to tackle the worsening unemployment crisis, which they described as "intolerable."

But an EEC jobs strategy eluded them, largely because of scepticism over its value and disagreement on its indeterminant effects.

Backing an array of strengthened national measures, the leaders of the Ten stressed in their post-summit communiqué that the slight improvement in the European

economies expected during 1982 will be inadequate to prevent increases in jobless levels.

EEC unemployment has risen by 2m in the last 12 months, and the heads of government were warned by the European Commission that the total may well go from the present 10m to between 14m and 15m by 1984/5.

The European Council has called for a meeting of the EEC "jumbo" council, grouping economic, finance and employment ministers, to launch jobs initiatives. One of its

priorities will be implementing the Brussels summit's pledge to provide over the next five years enough youth training at work experience schemes to guarantee either a place or a job to every school-leaver.

Other measures due to be given impetus by the council include the encouragement of investment in "industries of the future" and in small businesses and service activities. EEC member states are also to consult one another on work-sharing.

The timing of the jumbo

council, which last met inconclusively almost a year ago in response to similar instructions issued by heads of government at the Maastricht summit last March, is uncertain. The European Commission is expected to present a programme of proposals by then.

But Mrs Margaret Thatcher, the British Prime Minister, also emphasised at the end of yesterday's talks that one of the European Council's main achievements in Brussels has been its recognition that job-creating investment can be achieved only through lower consumption, either through increased taxation or through wage restraint.

## EEC anxious to avoid public clash with U.S. at Versailles

BY JOHN WYLES IN BRUSSELS

"THERE MUST be no public piling on" of the United States. This was the by-word of the EEC summit, but President Ronald Reagan should be leaving himself for some tough talking from the Europeans at the seven-nation economic summit of Versailles in June.

While avoiding any mention of U.S. economic policies in the communiqué, the EEC meeting's lengthy complaint about the "persistence of high real interest rates" and unjustified exchange rate fluctuations reflected the current anguish felt in many Community capitals about the effects of Mr Reagan's policies.

Chancellor Helmut Schmidt is said to have complained that Washington's budget deficits were producing "unbearable" international interest rates.

Nevertheless, the EEC does not want a public row on the

issue, particularly when Atlantic relations have all the tensions they need. Mrs Margaret Thatcher again emerged as the President's strongest defender, arguing that his budget deficit was a lower percentage of gross domestic product than most EEC government deficits.

The British Prime Minister also made it clear that the cooperation which the Community would offer the U.S. and Japan at Versailles to stabilise interest and exchange rates would fall far short of the European Commission's ambitious ideas for co-operation between EEC central banks and the U.S. Federal Reserve.

More generally, the summit's "willingness to develop further consultations" with Washington revealed that the hour has not yet arrived for consideration of more ambitious proposals for casting Europe's

political relations with the U.S. in new frameworks.

Significantly, Mr Leo Tindemans of Belgium did not raise his proposal for regular meetings between the U.S. Administration and a "troika" of past, present and future occupants of the presidency of the Council of Ministers. Neither did Henry Hans Dietrich Genscher, the West German Foreign Minister, push his plan for regular informal meetings of Nato foreign ministers. Sig Emilio Colombo was apparently silent on his idea for a Euro-American friendship pact.

None of this, however, reflected any increased general satisfaction with the state of EEC-U.S. relations or a confidence that military, economic and commercial disagreements can be resolved adequately under existing arrangements.

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## Burke quits Dail for Brussels

BY BRENDAN KEENAN, DUBLIN CORRESPONDENT

THE ARITHMETIC of Irish politics was altered radically yesterday by the decision of Mr Richard Burke to give up his opposition seat in the Dail (Parliament) and return to his former job as Ireland's EEC Commissioner.

The move followed a week of agonising, during which Mr Burke, representing Dublin West, first accepted the offer to go from Mr Charles Haughey, the Prime Minister, and later turned it down under pressure from his colleagues in the Fine Gael party.

Yesterday, however, Mr Burke flew to Brussels, leaving behind his written resignation from the Dail and from the party.

The decision caused shock and dismay in Fine Gael. Dr Garret Fitzgerald, the party leader, said Mr Burke had told him his refusal of the post still stood when they returned on Monday from the EEC's 25th anniversary celebrations. Mr Peter Barry, the deputy leader, said he felt Mr Burke had let the party down.

Mr Burke, in a letter to Dr Fitzgerald and in a public statement, said he had reconsidered his decision in the national interest. Opinion in the party was divided and media comment and people he did not know personally had urged him to accept the nomination because of the need to have someone experienced representing Ireland in Brussels.

The present European Commission retires in three years, but there is speculation in Dublin that Mr Burke may have been promised a second four-year term. It is difficult to see, though, how Mr Haughey could guarantee a renomination given the uncertainty of current Irish politics.

Mr Burke's departure means that Mr Haughey's Fianna Fail party, with 61 of the 164 occupied seats in the Dail, will find life much easier. On most issues the Prime Minister can probably count on the support of Mr Neil Blaney, a former FF minister and now an independent. The Chairman

(Speaker) traditionally votes with the Government in the event of a tie.

The common prediction is that Mr Haughey will delay the by-election in Dublin West for as long as possible. Even then, Flanna Fail's Mrs Eileen Lemass, who was narrowly beaten in the general election, would be favourite.

John Wyles adds from Brussels: Mr Burke and his 13 Commission colleagues are expected today to try to tackle the difficult task of finding him a real job to do. Mr Haughey said yesterday that he assumed the new Commissioner would take over the personnel and administration portfolio which had been held by Mr Michael O'Kennedy, now a member of the Dail.

Mr Burke, however, is thought likely to want to add to this since the portfolio is thin in terms of power and responsibilities. Suggestion suggests that he may also be put in charge of co-ordinating some of the Community's spending policies.

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**ADDENDUM TO THE INVITATION TO BID FOR**  
**1,450,000 WOODEN TIES**

**INVITATION TO BID No. CA-001**

**CVRD—Companhia Vale do Rio Doce**—will purchase 290,000 wooden ties through International Competitive Bidding in accordance with World Bank procurement Guidelines.

CVRD is applying for a loan from the International Bank for Reconstruction and Development (World Bank), towards the cost of Carajás Iron Ore Project and intends to apply the proceeds of this loan to eligible payments under the contract for which this Invitation to Bid is issued.

Participation in this Bid is limited to suppliers established in all member countries of the World Bank, as well as in Taiwan and Switzerland.

The instructions, specifications and forms which comprise the Bidding Documents will be available upon written request to the Purchasing Manager until May 3rd, 1982, at the following address:

Gerência Geral de Suprimento da Superintendência de Implantação do Projeto Carajás — GISUK/SUCAR  
Av. Presidente Wilson, 231 — 18º andar  
CEP 20030 — Rio de Janeiro — RJ — Brasil  
Telex: (021) 30450 or (021) 33368

Sealed bids will be received at the above-mentioned address until May 17, 1982, at 2:00 p.m., Rio de Janeiro time.

Each bid shall be accompanied by a Bid Bond for the amount of US\$40,000 (forty thousand dollars) or the equivalent in other currencies.

CVRD informs that 1,450,000 wooden ties will be purchased in five tenders with 290,000 wooden ties each one.

This Invitation to Bid cancels and substitutes the one previously published in this newspaper.

General Procurement Management  
Implantação Superintendência  
CARAJAS IRON ORE PROJECT  
CVRD/GISUK/SUCAR

Rio de Janeiro, March 31st, 1982



**Greek leader makes his presence felt**

BY DAVID TONGE IN BRUSSELS

"LAST TIME you were the problem, this time I am." Dr Andreas Papandreou of Greece was told yesterday by President François Mitterrand of France. But several other EEC heads of government left town last night less cheerful about the second summit appearance of the Greek Socialist leader.

He had started their morning yesterday with a long speech on why the Community must change its rules for Greece. The recent Greek memorandum on this has now entered the Commission works and is expected to be a regular item at future summits.

He had then ended their work by insisting on a "communiqué by a footnote": for the first time, European leaders have had to accept Greek reservations about their views on Poland and the Soviet Union, as Nato and EEC foreign ministers have had to earlier.

Finally, there was Turkey. Last night, Dr Papandreou raised a few draughts during the fireside chat of the heads of government by his strong re-

minder that Turkish troops were occupying Cyprus while the EEC looked the other way. He proposed demilitarisation of the whole island — which caused Mrs Margaret Thatcher, with two British bases on Cyprus, to continue looking the other way.

This morning, the Greek leader had some cynical questions to ask about the Turkish general's promises of elections and democracy.

On several issues, EEC leaders have decided it is best to let Dr Papandreou speak his mind and then move on to the next item on the agenda. But strong feelings in Copenhagen, the Hague and Paris helped ensure yesterday's communiqué was firm about Turkey.

So Dr Papandreou eventually appeared less far from the mainstream than some of his critics might wish. Many might prefer the Ten to have remained Nine, but last night the Italians, too, started backing the Greeks on the agricultural issues they will be fighting with the Community.

LIMOGES—Police said yesterday that the blast on a French express train which killed five people and injured 28 on Monday night was caused by a package of explosives on a luggage rack. It was not clear, however, whether it was a bomb attack or whether explosives being transported by terrorists had gone off accidentally.

The blast occurred about 12 miles from Limoges. The express stayed on the tracks but the explosion blew out the end of a coach, buried two bodies clear and shattered windows in nearby houses.

One eyewitness said on television that the explosion, which scattered debris up to 200 yards away, occurred after an argument between two passengers over a briefcase.

—Reuter

**Italy in £640m industry boost**

BY RUPERT CORNWELL IN ROME

THE ITALIAN Government yesterday gave the go-ahead to a £1,500m (£640m) facility to help research and development in high technology sectors of industry.

The endorsement, which came more than 18 months after it was first proposed, was issued from the Inter-Ministerial Committee on Industry, a few weeks after the scheme's approval by parliament.

Five sectors will benefit: the car and components industry, electronics, fine chemicals, aero-

space, and certain categories of special steel.

The Industry Ministry will have to examine projects submitted before disbursing funds, and therefore, application of the facility may be slow. But it has been welcomed by industry as a move to help Italy lift its research and development spending closer to the levels of its European, U.S. and Japanese competitors.

Allocation of the money has not yet been set out, but the areas expected to benefit most

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FT/13/82

## OVERSEAS NEWS

## Israelis arrest 38 in Arab strikes

JEERUSALEM — Israeli troops fired in the air to disperse demonstrators in the Arab West Bank and a hand grenade exploded in the heart of Jewish West Jerusalem yesterday as tens of thousands of Israeli Arabs struck in protest against government policy in the occupied territories.

Police arrested 38 Arabs in scattered incidents.

The one-day strike shut down many towns and villages in the West Bank, East Jerusalem and a number of Arab areas in Israel itself.

Military officials said two Israeli soldiers were injured by Arabs who stoned a patrol in the Kalandia refugee camp near the key West Bank town of Ramallah. Troops fired shots in the air to disperse the demonstrators.

The grenade went off at noon behind a department store in the commercial centre of West Jerusalem, damaging parked cars but causing no casualties, police said.

It was not immediately clear if the explosion was set off by Palestinian guerrillas to coincide with the general strike, they added. Several Arabs were held for questioning after the blast.

The work stoppage was called to express solidarity with West Bank Palestinians who have staged 12 days of intermittently violent protests against Israel's dismissal of three mayors supporting the Palestine Liberation Organisation (PLO).

The strike was also designed to mark the sixth anniversary of "Laud Day" when six Israeli Arabs were killed during rioting over confiscation of their lands.

An estimated 500,000 Arabs are citizens of Israel, mostly living in Northern districts around Galilee. Their leaders frequently complain that they are regarded as second-class citizens of Israel.

Reuter

Robert Cottrell examines some of the problems of setting up a new market

## Hong Kong prepares for financial futures

ALL STUDENTS of financial futures come in time to know the banker who wants to lend for six months but can only borrow for three, or the corporate treasurer who will have \$100 to invest in three months' time, but fears interest rates are in for an imminent tumble.

In both cases, the textbook answer to their dilemma is the financial futures contract.

Of course, there cannot be financial insurance without risk taken, and nobody in Hong Kong would want there to be. Making as much money as possible usually means making it in a complicated way as possible, and what better vehicle than a financial futures exchange?

Hong Kong now is where London will sit under two years' ago as far as financial futures are concerned. A working party is studying the various aspects of trading

in financial futures, under the leadership of Mr Peter Stiles, who is chairman of the Hong Kong Commodities Exchange.

The working party will report to the exchange's directors, who may then wish to ask the Government to extend the commodities trading ordinance to take in the desired financial contracts.

The London working party has now given way to a fully-fledged London International Financial Futures Exchange (LIFFE), due to open in the summer.

Supporters of a Hong Kong financial futures market are studying the emergence of the London market, which has an indirect link with Hong Kong through the International Commodity Clearing House (ICCH), owned by the London clearing banks, plus Standard and Chartered.

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## AMERICAN NEWS

## Reagan plan for greater survival in nuclear attack

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

PRESIDENT Ronald Reagan has launched a seven-year \$2.5bn (£2.5bn) civil defence programme to provide for the survival of "a substantial proportion" of the U.S. population—and ensure continuity of government—in the event of a nuclear war.

The programme, to be run by the Federal Emergency Management Agency (FEMA), would include plans for the evacuation of up to two-thirds of the population from cities and "hostile areas". If an attack seemed imminent, it is a major increase over the current programme, which involves \$1.5bn a year.

The agency said the plans were based on a government assessment that a surprise nuclear attack on the U.S. was less likely than "a general exchange" that would come out of a period of heightened international tension" with the Soviet Union.

The assumption was that the President would have at least a week's advance notice to move people from 380 high-risk areas to "host areas" throughout the country.

The high-risk areas include 61 "counter-force targets," such as U.S. missile sites, strategic bomber bases and ports for nuclear submarines, and 319 cities—essentially all those with more than 50,000 inhabitants.

Mr Reagan's directive said the plan would "enhance deterrence" by maintaining perceptions that the strategic

balance was favourable to the U.S.

Mr Reagan and other members of his Administration have in the past expressed the view that the Soviet Union is better prepared for civil defence against nuclear attack than the U.S.

A Fema spokesman said the agency's scientific studies had shown that a nuclear attack would be "survivable" with sufficient preparation.

The threat is unlikely to appeal to anti-nuclear groups in the U.S. and Western Europe, who fear that the threat of a nuclear war will increase if governments believe that it need not totally destroy their countries.

The new U.S. programme is intended to double the number of Americans who survive from 40 per cent to 80 per cent, the agency said. Designation of "host areas" would be left to individual states.

Key industrial workers who would remain in high-risk areas would be provided with blast shelters.

Meanwhile, the Senate armed services committee rebuffed Mr Reagan's plan to base about 40 new MX missiles temporarily in existing Minuteman silos while trying to reach a decision on a permanent basing plan.

The committee followed the recommendation of its strategic weapons subcommittee and voted to cut funds requested for the interim basing plan, and for the missile's production, from the 1983 budget.

## China protests to U.S.

BY TONY WALKER IN PEKING

CHINA HAS protested to the U.S. over its handling of Taiwanese immigration. This is further sign of a hardening of Peking's attitude in its dispute with Washington over Taiwan.

The official New China News Agency reported last night that the Chinese Foreign Ministry handed a Note to the U.S. Embassy in Peking last Friday protesting against "another U.S. move to create two Chinas by treating Taiwan as a separate foreign state on the issue of immigration."

China claims this contradicts

principles enshrined in the communiqué on the establishment of Sino-U.S. relations which recognises that Taiwan is part of China.

The note demanded that the U.S. correct its "mistake."

AP adds from Washington: The Reagan Administration is delaying a \$60m (£33m) arms sale package for Taiwan even though it appears to have strong support in Congress.

The principal destruction to the spare parts sale is China's insistence that the U.S. explicitly rule out selling advanced weapons to Taiwan.

## Argentine opposition stages protest

By Jimmy Burns in Buenos Aires

POLICE SET up protective barricades and cut off streets in central Buenos Aires yesterday as the country's opposition prepared to defy a Government ban by staging its first major demonstration against the Government since the 1976 military coup.

The demonstration, calling for a return to democracy and criticising the Government's economic policies, has been organised by the country's main trade union, the General Confederation of Labour (CGT).

The protest call is supported by all the other major unions, six human rights organisations, student groups, and the major political parties except for a wing of the Radical Party and the Movement for Integration and Development (Mid).

Further support for the demonstration was declared by Admiral Emilio Massera, a former member of the military junta and current leader of the Social Democrat Party. The party issued a special edition of its magazine Cambio, urging "everybody to the plaza" on the front page.

## La Prensa silenced

The editors of Nicaragua's only independent daily newspaper, La Prensa, said it was not published on Monday because of excessive censorship. Reuter reports from Managua: It was the second time the newspaper had failed to appear since Nicaragua's Sandinista Government proclaimed a state of emergency on March 15.

## Honduras denial

Honduras yesterday denied that it was responsible for any military activities in the neighbouring Central American state of Nicaragua, Reuter reports from Tegucigalpa.

## Offer to miners

Chile's state-owned copper mine, El Teniente, has asked 3,000 workers to resign and offered them special compensation, a union spokesman said. Reuter reports from Rancagua.

## U.S. boosts spending on chemical weaponry

U.S. evidence supporting its claims that the Soviet Union has used chemical weapons in Laos, Kampuchea and Afghanistan was presented to Nato earlier this week. Stephanie Gray looks at the background to Washington's case for chemical rearmament.



Nato's response: British army reservists in Nuclear Biological and Chemical suits

Mr Max Kampelman, the U.S. chief of the armed forces against chemical attack.

A weapons system based on toxic chemicals consists of four elements: the system to deliver the weapon, the munitions to spread the chemical agent, the agent itself, and the part played by the environment in spreading the chemical's effects.

Such arms are designed to harm people. They proved so lethally effective in the First World War that the threat of use in the Second provided a successful deterrent.

In its plan to rearm, the U.S. is using the familiar "twin track" argument of negotiating reductions from a position of strength.

The National Security Council launched the plan under the heading "complete verifiable ban on chemical weapons in U.S.

Most Nato allies are signatories to the 1925 Geneva protocol prohibiting the use in war of asphyxiating, poisonous

and other gases, and all analogous liquids, materials or devices."

But they interpret "in war" as first strike and they reserve the right to use nerve or other gases, including some bacteriological ones, in retaliation.

Behind the switch to chemical rearmament, the U.S. estimates of 100,000 fully trained, equipped and protected Soviet troops, at least 14 chemical weapons factories, and allegations of Soviet use of such arms in Kampuchea, Laos and Afghanistan. Washington is responding to what it sees as a "one-sided arms race" 10 years on.

It is against this background that the Administration is seeking to rearm. Nevertheless, at \$12.3bn, the allocation planned for weapons production is vastly overshadowed by the \$50.8bn on improving the defences of

Defence, mostly in the form of adequate protection, is the traditional Nato response to the Soviet superiority. It also covers detection, decontamination and training. The remaining \$7.6bn would go towards dismantling aged and increasingly unstable US stocks.

The new "binary" weapons, which would be in production by 1984, contain components which are harmless until they combine on impact. Two new delivery systems, a 155mm artillery shell containing GB nerve gas, and the Bigeye bomb,

which would release the agent VX, are also planned.

The symptoms of a "lethal dose"—one that kills 50 per cent of the population—of almost undetectable GB or VX gas include drooling, vomiting, incontinence, confusion, coma, convulsions and, finally, asphyxia.

President Reagan's formal certification of renewed production followed Congress's approval last July of funds for a binary weapons factory. Anticipating anti-U.S. feeling, however, it sought at the same time a country-by-country report on the official view of chemical weapons of the Nato allies. Whatever their reaction, it is clear that the Reagan Administration has been committed to a chemicals build-up since it took office and has trebled President Carter's already escalating budget.

The National Security Council insists, however, that there is no intention to match the Russians on a round-for-round basis or in types of weapons. Experts estimate present U.S. land Soviet stocks at 42,000 and 300,000 tons of chemicals respectively.

The U.S. holds this decisive Soviet military advantage partly to blame for the breakdown of bilateral negotiations on chemical weapons control in 1980. The talks came unstuck over the question of mutual verification of the destruction and production of stocks.

Moscow has recently tried to restart the talks, claiming the U.S. was solely responsible for the break. While there is only the remotest chance that discussion between the two will resume, the issue is to be aired, on Britain's initiative, at the 40-nation UN Committee on Disarmament in Geneva.

## Proposal to change development bank's loan system

BY PETER MONTAGNON IN CARTAGENA

BRAZIL, Mexico and Argentina have proposed a radical change in the system under which more wealthy developing countries cease to be eligible for loans from the Inter-American Development Bank.

The paid-in capital would act as a kind of compensatory balance, said Dr Carlos Langoni, the governor of Brazil's Central Bank. It would thus increase the effective cost of borrowing from institutions such as the World Bank and Inter-American Bank to the point where it would eventually make no financial sense to draw on these banks for funds.

It would have to increase its paid-in capital with the development bank, from which it was borrowing.

The paid-in capital would act as a kind of compensatory balance, said Dr Carlos Langoni, the governor of Brazil's Central Bank. It would thus increase the effective cost of borrowing from institutions such as the World Bank and Inter-American Bank to the point where it would eventually make no financial sense to draw on these banks for funds.

The proposal, to be discussed in detail at the Inter-American Bank's forthcoming governors' committee meeting in Berlin in July, is intended to take some of the emotional heat out of the graduation question, which Dr Langoni says "hangs like a sword of Damocles over our heads."

It is also intended to offer a means whereby the development banks can continue to increase their overall levels of lending for development.

"We are telling the U.S. that

we are prepared to put additional convertible currencies into the bank if necessary and in return we are asking for the U.S. to support a real increase in the bank's lending programmes," Dr Langoni said.

The three countries are proposing jointly at the Cartagena meeting that the Inter-American Development Bank's lending should rise in nominal terms by 18 per cent over the four years starting in 1983, with total loans during the period amounting to \$14.3bn (£7.9bn).

For the Inter-American Development Bank itself the proposed change would not be as radical as if it was taken up by the World Bank. The development bank has always expected borrower members to contribute more in convertible currencies as their standard of living rises.

The proposal has been made in the framework of tough discussions at committee level.

Ecuador seeks \$900m credits.

Page 29

# "THE BRITISH ARE COMING"

— Colin Welland

## GOLDCREST FILMS AND TELEVISION SALUTES A GREAT BRITISH ACHIEVEMENT



## GOLDCREST IS BACKING THE BRITISH FILM INDUSTRY

We financed the development of Chariots of Fire — the production of Richard Attenborough's Gandhi — and Local Hero, David Puttnam and Bill Forsyth's next British film

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## WORLD TRADE NEWS

## Dutch poised to pull out of gas deal

BY CHARLES BATCHELOR IN AMSTERDAM

THE NETHERLANDS looks set to pull out of the proposed gas deal between the Soviet Union and a group of West European countries after earlier announcing it had halved its requirement to only 2bn cu m of gas.

A credit package agreed after months of negotiations between Dutch banks and the Soviet Union expires today with no sign from Russia that it wishes to extend it, Algemene Bank Nederland (ABN), the consortium leader, said yesterday.

The Dutch consortium agreed last year to provide £183m (US\$300m) worth of credits to finance the supply of Dutch

plant and equipment for the proposed 5,000 km gas pipeline from the Yamal peninsula in Siberia to Western Europe.

However, Dutch suppliers have so far failed to sign any orders for the delivery of equipment to the Russians.

With the Hague Government insisting it will not take Soviet Gas unless orders are placed with Dutch suppliers and the lapsing of the credit arrangement the Dutch seem set to withdraw from the project.

The initiative for prolonging the finance arrangement, which expired originally last December, but which was extended

for three months, lay with the Soviet Union, an ABN official said. The Dutch see no reason to extend the deal if there is no interest from the Soviet side, he added.

If contracts are signed by Dutch companies which require financing, then a new agreement will have to be drawn up. Interest rates have fallen in the Netherlands recently, but the Soviet negotiators are once again likely to seek favourable loan conditions which could delay any agreement.

The Netherlands, which is Western Europe's largest supplier of natural gas from its

own sizeable reserves, has revised its policy of buying as much gas from outside sources as possible.

Demand for Dutch gas has fallen while the Government's tight budget position means it is reluctant to increase spending on gas it can supply from its own reserves.

The Dutch banks were ready to finance 85 per cent of deliveries at a 7.8 per cent rate of interest with the Russians paying the remaining 15 per cent in cash.

Repayments were to start in 1985 and be completed within eight years.

## Ferranti wins Brazil navy deal

By Andrew Whitley in Rio de Janeiro

FERRANTI, the defence and electronics group, yesterday signed a \$45m contract for the design and supply of weapons control systems for the Brazilian navy's new Corvette construction programme.

Four Corvettes of Brazilian design are to be built in Rio de Janeiro in the first phase of the navy's extensive modernisation and expansion programme. Present plans call for an eventual 12 Corvettes costing an estimated \$55m.

The contract provides work for the next nine years for Ferranti's Bracknell factory and for 10 sub-contractors, including Plessey, who will supply the ship's radar, and Selenia of Italy who are to make the tracker radar.

It also lays the ground for Ferranti to win future orders for the remaining eight Corvettes once the Brazilian Government gives the go-ahead.

Financing is being arranged under the terms of the Brazil-U.K. Government protocol of last October in which Lloyds Bank International has the leading role. ECGD buyer credits represent 35 per cent of the overall contract value with the balance coming in the form of a syndicated Eurodollar loan.

Yesterday's signing ceremony in Rio marked the first firm conclusion of contracts for British industry agreed in principle when the \$1.2bn finance package was arranged in London last year.

Officials are also quick to describe as a mistake their initial proposals that no company with Greek domestic operations could also work offshore — a move which would have hit, for instance, Bank of America.

The proposals were circulated in recent weeks by the country's Co-ordination Ministry for comment by those concerned affected. They form part of a new draft bill on investment incentives which has been greeted with general scepticism. But the storm of protest by foreign companies and embassies appears to have taken the Ministry by surprise.

The government's aim was to ensure that only "serious" businesses work in Greece and to prevent abuse of the privileges it offers under the laws in question. The protests have caused it to back down on demands that companies' bank guarantees for "good behaviour" be raised from the current level of \$5,000 to \$100,000; the government is now suggesting a level of \$50,000 (226,315).

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The proposals were circulated in

exports

## Further £15m to be invested in biotechnology

By DAVID FISHLOCK, SCIENCE EDITOR

AN EXTRA £15m investment in biotechnology over the next five years has been approved by the board of the British Technology Group.

The chief conditions are that suitable commercial proposals are forthcoming, and that the Government's investment is matched by a similar sum from the private sector.

The investment will be on top of a BTG commitment of about £15m, in more than 40 British biotechnology ventures. These range from academic research projects to strategic investments, with such partners as Prudential Assurance and Ranks Hovis McDougall.

The next major biotechnology venture by BTG is expected to be an agricultural counterpart to Celltech, its joint venture with four City institutions. This "country cousin" of Celltech is expected to be announced later this summer.

Since farming and forestry are structured quite differently from the health-care industry, for which Celltech is cater-

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### £1m coil spring investment

By Robin Reeves, Welsh Correspondent

MANCHESTER STEEL, a subsidiary of Elken, the Norwegian metal manufacturers, announced yesterday a £500,000 programme to increase capacity and improve quality at its Bidston plant on Merseyside. A further £250,000 is to be spent on modifications to Bidston's electrical system.

Manchester Steel was set up seven years ago by Elken and purchased Bidston Steel, which makes steel billets and reinforcing bars, in 1979. It did so largely because it needed a second furnace and the EEC required it to buy an existing one.

Elken's UK subsidiary believed, last year, that an upturn in the third and fourth quarters represented a sustained trend of higher demand. As a result, it introduced an extra shift at the Manchester melting shop.

In the first three months of this year the upturn has petered out, an experience similar to that of other steelmakers. Elken says that it will retain the extra men brought into the melting shop.

The company, which employs 800 at its Bidston and Manchester sites, has introduced a range of cost saving measures.

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## UK NEWS

## Companies that carry the can for overcapacity

Maurice Samuelson looks at problems facing the drink-packaging industry and its fight for fitness

SIX MONTHS ago, the five companies which make beverage cans in Britain launched a joint publicity campaign to boost their product in the face of tough competition from rival containers.

The five are Metal Box, Britain's leading packaging company, and its four North American-based rivals — American Can, Continental Can, Crown Cork and Nacanco. Today the American quartet are wondering how long they will all maintain a presence in Britain.

In its first year, Celltech accomplished the major task of transferring the technology of monoclonal antibodies from the universities to its own laboratories at Slough.

Celltech has just set up a division specialising in making and marketing monoclonal antibodies as aids to diagnosing diseases, in pursuit of a world market estimated at £250m by 1985. Most of the £15m is earmarked for small biotechnology, in which companies will be making specialised products of high value.

Another substantial investment seems likely in RHM's new food mycoprotein. BTG believes mycoprotein can find a big market, not as a meat substitute but as a premium-grade protein analogous to natural fungal protein products such as mushrooms and truffles.

Feature, Page 22

ing radiator factory at Monmouth, employing 370, and its three-piece food can line at Leicester, employing 500.

The Westhoughton plant employs fewer people than the other two, but its closure is in some ways more significant.

Much of the overcapacity in the drinks can sector stems from the introduction to Britain of the two-piece can, which is lighter, cheaper and more attractive than the old three-piece variety.

The common concern of all is that this will remain unless the economy accelerates," he said. The unions, as before, would see their main objective as securing a larger proportional share of profits.

Mr John Black, the president, said some satisfaction could be derived from the relatively low number of major disputes. This was a direct reflection of recession and the "unacceptable high level of unemployment."

"Let me be under any illusions that this will remain unless the economy accelerates," he said. The unions, as before, would see their main objective as securing a larger proportional share of profits.

Mr Black said unemployment was a major social problem.

"Despite assurances from the Government that crime and the city riots of last year are not related to unemployment, I believe the opposite view obtained."

The Birmingham chamber was making its contribution to creating job opportunities through the inner city partnership project in association with local authorities and Government departments.

It is also closing a central heating

plant which is less efficient than some of those introduced in the past two years. Nevertheless, its closure after a decade would probably have been avoided had it not been for the industry's huge overcapacity.

Metal Box believes the UK's overcapacity in beverage cans in the past year was only about 25 per cent and that Westhoughton's closure reduces it to about 10 per cent.

But this is startlingly dif-

ferent from the 60 to 70 per cent overcapacity estimated elsewhere in the industry.

Mr Paul Knocker, marketing director of Continental Can, which recently opened its first UK drinks can factory, believes overcapacity last year was 100 per cent and is now down to 70 per cent.

He could not measure the effect of the closure of Westhoughton, but said it was good news for the industry as a whole.

Nevertheless, he agreed there has been excessive investment in Britain by American-based companies, hoping to break up Metal Box's UK-based empire, and that some were now reviewing the wisdom of their decision.

Mr Knocker says Continental's £23m investment at Wrexham, Clwyd, is proving successful and would "more than break even" in 1982 with an anticipated turnover of some £20m. This follows "significant losses" last year.

Metal Box is Continental's chief opponent on the European mainland, but Continental now sees American Can, its chief US rival, as its most immediate competitor in the UK. American Can has a highly efficient two-piece can factory at Runcorn, Cheshire, and a three-piece line at Milton Keynes.

Some of the toughest competition over the next couple of years will centre on major con-

tracts due for renewal. Nacanco has a seven-year contract to supply 240m cans a year for Coca-Cola. The contract, for which other companies are already waiting their turn, is due to be renegotiated in 1983. It is not clear whether Coca-Cola in the UK will again offer such a long contract to a single can maker. In the same year, an important can contract with Bass is due for renegotiation.

Coca-Cola is also an emotive subject among UK can-makers following last year's import of about 100m filled cans from West Germany (where they were made by a subsidiary of Continental).

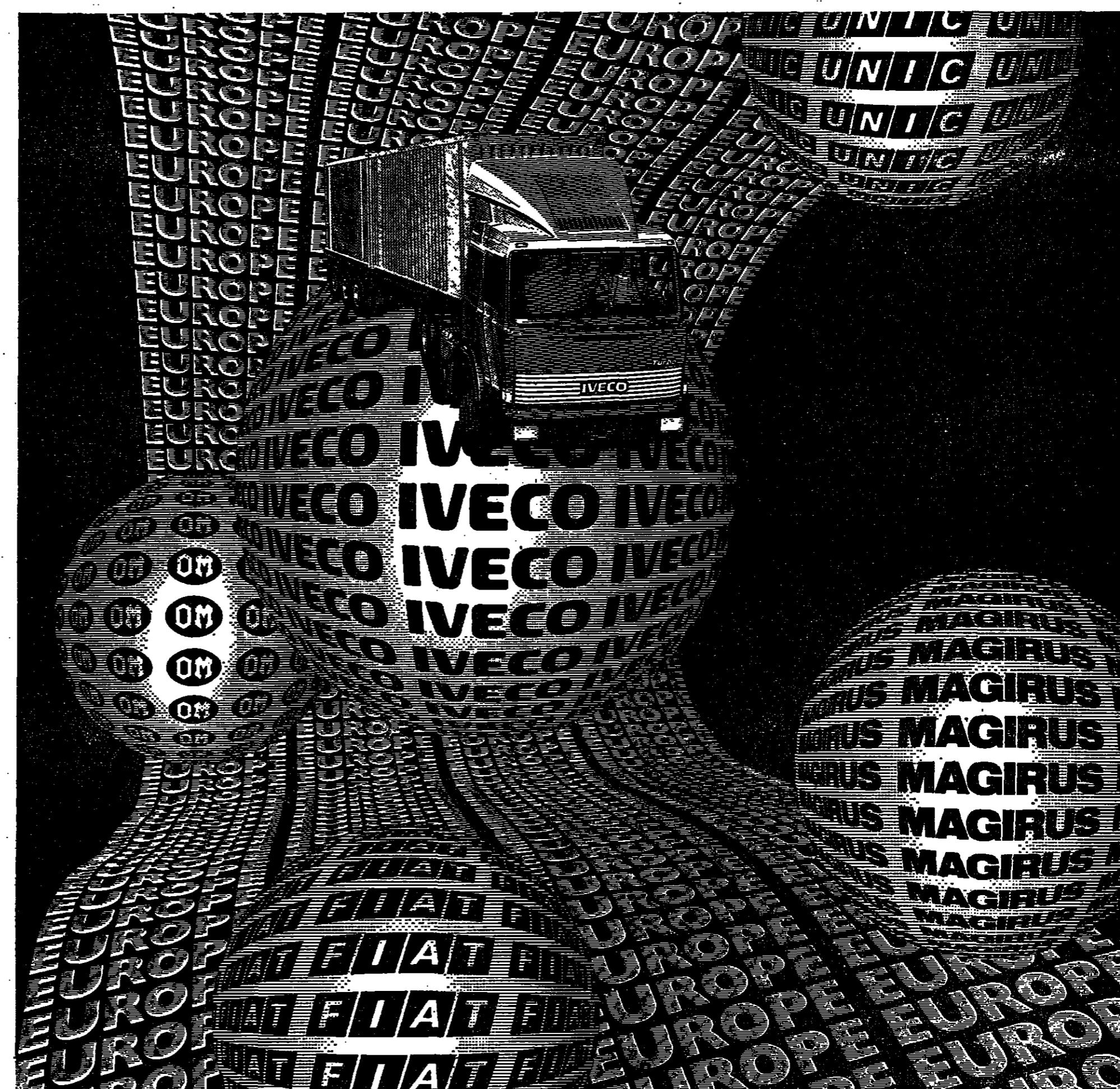
### Reluctant

They were being sold there for about 11p each compared with a UK shelf price of about 20p. Mr Knocker says this is because UK filling and distribution costs are three times higher than in West Germany.

The other major change in UK can-making is the steady switch from tin-plated steel to aluminium. Half the cans made here this year are expected to be aluminium, compared on only 12 per cent in 1979.

Most companies use both tin plate and aluminium and are, therefore, reluctant to start an interregnum war based on these materials' respective advantages.

Nevertheless, the trend to aluminium is unmistakable, with implications far beyond the packaging industry.



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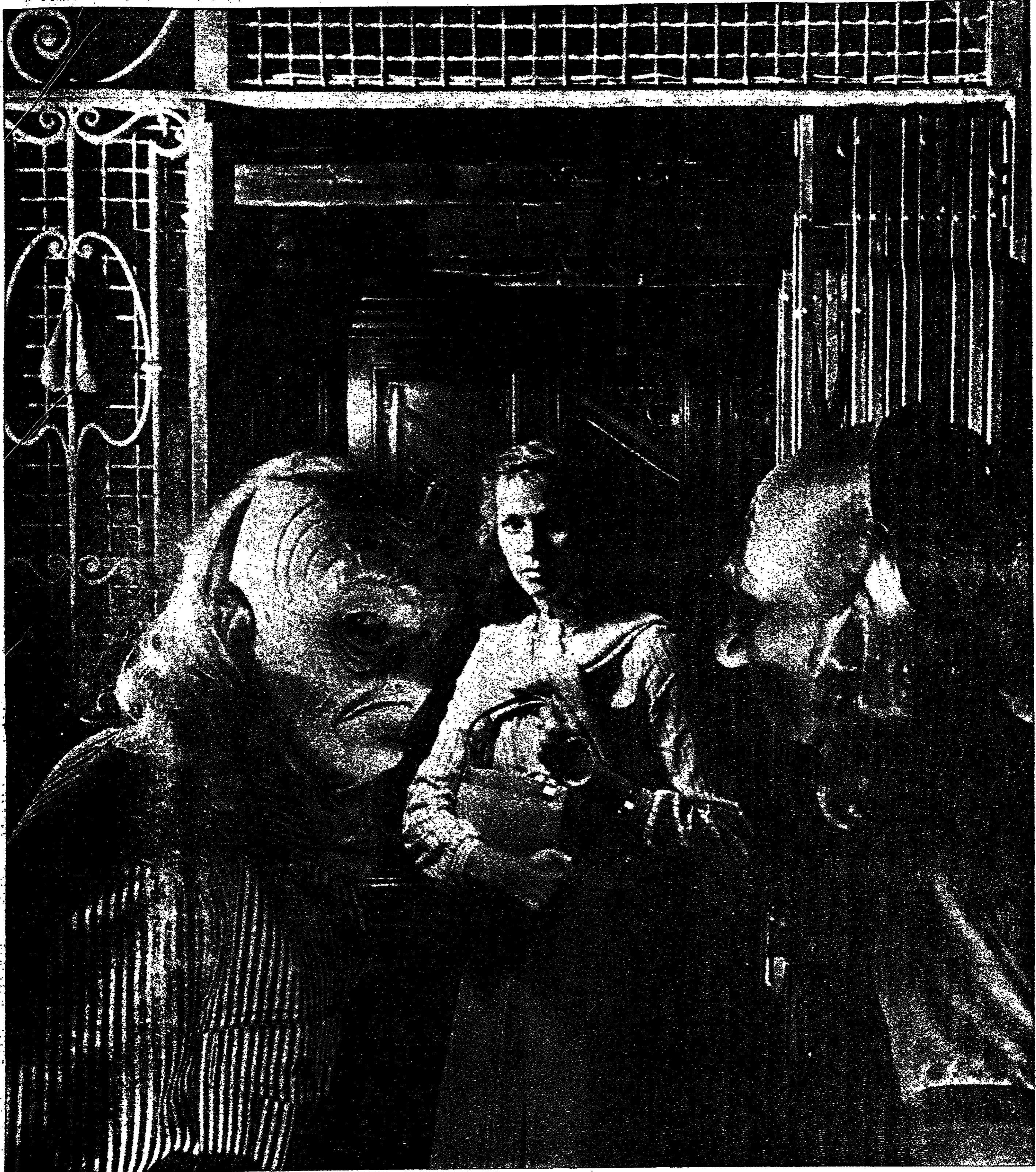
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## UK NEWS – PARLIAMENT and POLITICS

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## Government caught napping over Falkland Islands crisis—Healey

BY MARGARET VAN HATTEM, POLITICAL STAFF

THE GOVERNMENT has been caught with its trousers down in the South Atlantic, Mr Denis Healey, the shadow Foreign Secretary, told the Commons yesterday.

"It is not surprising the Argentine Government has been tempted with the target it has provided," he added.

Replies to Mr Richard

Lace's statement on the Falkland Islands dispute, Mr. Healey accused the Government of a "grave dereliction of duty."

He said the Government, having crippled the Royal Navy for the sake of the Trident programme, was now totally incapable of making any response to the threat

that has developed in South Georgia in the past three weeks.

The "clubbed-out iceberg breaker" sent in by the Government to defend the Islanders was no match for the five Argentine warships in the area, he added.

A diplomatic settlement was needed but, as the Prime

Minister was found of pointing out, it was best to negotiate from a position of strength. As it was, the Government had acted in a spineless and foolish manner, and now faced a damaging humiliation in a situation it should never have allowed to arise.

Mr James Callaghan, the

former Labour Prime Minister, supported the Government's attempts to resolve the dispute by diplomatic means and suggested that the Argentine Government was creating a diversion to take the spotlight off its own internal problems.

He referred to a recent incident — of which the

Foreign Office later denied any knowledge — when ships from the Caribbean, Gibraltar and the Mediterranean were sent to within 400 miles of the area to support HMS Endurance, leading to a prompt diplomatic resolution of a similar dispute with the Argentine authorities.

## Anger as Foot warns of summer riots by jobless

BY IVOR OWEN

LED BY Mr William Whitelaw, the Home Secretary, Tory MPs protested angrily in the Commons yesterday when Mr Michael Foot, the Labour leader, warned that the expected increase in youth unemployment this summer could lead to more street riots in deprived areas.

Mr Whitelaw was replying to questions on behalf of the Prime Minister who was attending the EEC Summit in Brussels. His admission that unemployment is a factor in the mounting crime wave marked the opening of increasingly acrimonious exchanges.

Mr Foot reminded the Home Secretary that on an earlier occasion Mrs Thatcher had been unwilling to admit such a connection, and asked what effect he thought the increasing numbers of young people coming onto the unemployment register this summer would have in areas like Brixton and the Toxteth district of Liverpool, where rioting took place last year.

With Tory MPs roaring their support, Mr Whitelaw said he found Mr Foot's question "highly deplorable."

He assumed that every MP wanted to see peace on Britain's streets and no riots of any sort this summer.

"For the leader of the Opposition to suggest that street riots might occur is highly irresponsible," he declared.

Mr Foot retorted that justification for everything he had said could be found in the report made by Lord Scarman on last year's riots.

To Labour cheers he called on the Government to "wake up" and do its duty by preventing mass unemployment.

leader of the Greater London Council, for his recent attack on Sir Kenneth Newman, who will take over as the new Commissioner of Police for the Metropolis in October.

Mr John Grant (SDP, Islington Central) said Mr Livingstone's attack had been delivered before the new commissioner had even got his feet under his desk in Scotland Yard.

Sir Kenneth, he stressed, had experience of the London "bobby on the beat" and deserved a fair run and the support of the people.

Mr Whitelaw said he had found Mr Livingstone's remarks about the new Commissioner "most deplorable."

They were quite inexorable. Sir Kenneth had a fine record as a police officer both in Britain and in Northern Ireland.

Mr Norman Tebbit, the Employment Secretary, confirmed that despite the 52,000 fall in unemployment in March the total number out of work was unlikely to remain below 3m for more than a month or two.

He accused Mr Eric Varley, Labour's Shadow Employment Minister, of taking "great delight" in the prospect of the total climbing above 3m again.

Stressing that the underlying rate of increase was falling, Mr Tebbit told Mr Varley: "You might have to laugh on the other side of your face before the general election."

Mr Varley protested: "Nobody is laughing about this matter. We are taking it seriously on this side of the House."

Amid further Government cheers, the Home Secretary insisted that nothing in the Scarman report could excuse violence or riots.

Mr Whitelaw answered that the Government had taken many steps following the publication of the Scarman report.

"They are very important steps and they will continue to be taken," he said.

Mr Whitelaw also hit out at Mr Kenneth Livingstone, Labour

The Dignity in Death Alliance said it was bitterly disappointed. The Alliance, which represents pensioners and other organisations, has been campaigning for a realistic Death Grant to meet the cost of funeral expenses.

Mr. David Hobman, chairman of the Alliance, said the proposals were a blow to elderly and other people on low incomes.

Government should have introduced an across-the-board increase in the current £30 grant and complained that ministers were effectively introducing a means test for the death grant.

The present death grant is paid out over 90 per cent of the £8,000 estate a year. But it has not been increased for 14 years, and now pays at most 10 per cent of the cost of even a modest funeral.

The Government has been reviewing the system for over 18 months, and at least one earlier proposal put forward by the Department of Health and Social Security was scuttled by the Treasury on the grounds that it was too expensive.

Mr. Hugh Rossi, the Minister for Social Security, said the Government's aim had been to devise a scheme which would ensure that the grant was increased to a level sufficient to provide a real contribution to funeral costs for those families in greatest need of such help."

All three proposed options would depend on the deceased leaving an estate of less than £15,000. Special consideration for certain war pensioners would continue.

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The main themes have been



TO THE VICTOR THE SPOILS: Hillhead by-election winner Mr Ray Jenkins outside the House of Commons, where he took his seat yesterday, with SDP co-leader Mrs Shirley Williams.

## Tories shrug-off Hillhead to launch local campaign

BY ROBIN PAULEY

THE Conservative Party yesterday launched its campaign for the local elections in May saying that the Hillhead by-election result was the worst yet for the Social Democrats—but privately acknowledging that if the SDP attracts similar local support the political face of local government might be substantially changed.

The elections this May are an exceptionally complicated affair. Not only are the Social Democrats alone or in alliance with the Liberals, taking a high profile for the first time, but the mix of councils facing elections is muddled by the fact that some retire in thirds while in other areas entire councils are up for re-election, sometimes because of boundary changes.

Mr Cecil Parkinson, Tory party chairman, admitted that many of the seats the party is defending had been won when the Labour Party was extremely unpopular.

He was encouraged, on the other hand, by the Conservative climb-back from a low of 22 per cent support in opinion polls in December to the current 32 per cent.

Mr Michael Heseltine, Environment Secretary, said the party clearly has a tough fight on its hands. The key issue would be the relative rates position in Labour and Tory-controlled councils.

The pattern of Tories levying lower rates than Labour was consistent across the country, he said.

It was inevitable that national

affairs would play a role, and the party would have to convince the electorate that its policies were now starting to pay dividends.

Elections will be held on May 6 in all 32 inner and outer London boroughs, all 36 English metropolitan districts, and 103 of the English district councils.

A total 4,830 seats are being fought, of which 2,147 will be defended by Tories, 2,126 by Labour, 184 by Liberals, 116 by Social Democrats, and 257 by others, including independents.

The Tories are at their weakest in the North and the East Midlands. Labour is at its weakest in the South, East West and the West.

Of the 116 SDP seats 83 are in London, and the party has yet to take a seat in the West or East, with only one in the East Midlands, one in Wessex and two in the South East.

This is largely because there have been relatively few by-elections since the party was formed, and its potential to score well in many of these areas is what is causing most alarm in Conservative Party circles.

The metropolitan districts where boundary and constituency changes mean the whole council standing for re-election are Birmingham (Lab), Dudley (Lab), Gateshead (Lab), Kirklees (Lab), Manchester (Lab), North Tyneside (Lab), Salford (Lab), South Tyneside (Lab), Sunderland (Lab), and Wakefield (Lab).

In the rest, one third of the council is up for re-election.

## Council audits move by MPs

By Peter Riddell, Political Editor

AN ALL-PARTY group of MPs is to attempt to extend the accountability to parliament of the new Audit Commission for local authorities.

An amendment has been tabled for consideration in the report stage next Monday of the Local Government Finance (No 2) Bill to ensure that the Comptroller and Auditor General, who audits public sector accounts for parliament, should have access to "all documents and records held by the Commission," and report to the Commons.

The proposers are Mr Joel Barnett, chairman of the Public Accounts Committee, and Mr Edward Du Cann, a former chairman and now chairman of the Tory backbench 1922 Committee.

The intention is to maintain pressure on the Government to agree to the demands of a motion supported by 287 backbenchers to extend the Comptroller's role to cover all public sector bodies, notably nationalised industries. The Government had resisted this demand because of its implications for the responsibility of such industries to ministers. But a re-examination has been promised.

Mr Barnett and Mr Du Cann have chosen the parallel question of local authority audit, separate from nationalised industries, through raising the same points of accountability to parliament.

Revenue 'cannot back' claim on local income tax

By Robin Pauley

THE INLAND REVENUE was strongly attacked yesterday during a Commons select committee hearing for doing no work to substantiate its claim that a system of local income tax could not be introduced before the end of the decade.

Professor John Stewart, director of Birmingham University's Institute of Local Government, told the Environment select committee that the Revenue's views could not be accepted without considerable challenge.

The Revenue had told the Layfield Committee on Local Government Finance in 1978 a system of local income tax was virtually unworkable and would need 22,000 civil servants.

A research assistant found ways of overcoming many of the Revenue's administrative objections and reduced the number of civil servants needed to 13,000.

"The great disappointment is that, having accepted that the research assistant was right in 1978, there is no evidence that the Inland Revenue has bothered to do any further work on this," Professor Stewart said.

He advocated transferring non-domestic rates to central government as a central tax, and the retention of reformed domestic rates with a supplementary system of local income tax introduced as quickly as possible.

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There are general agreements that no one within the machine has the time or detachment to look at long-term issues. The Cabinet Office is regarded as a highly efficient co-ordinator of secretarial services, while the Think Tank has tended to become involved in short-term problem-solving rather than strategic thinking.

The departure of Mr Hoskyns raises the question of how such strategic thinking should be conducted in future.

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There are no signs that Mrs Thatcher's thinking is along these lines. She prefers a personal unit of like minded outsiders.

There is clearly a gap in Whitehall which has been increased by the departures from the policy unit. Longer-term thinking about what to do if the Conservatives get a second term—for example about the tax structure and the welfare state—is not going to become easier as the election approaches.

This experience raises the question of whether the Think Tank's priorities need to be assessed under its new head, and whether the Downing Street operations need to be re-organised to create some kind of Prime Minister's department—



John Hoskyns

## Youth employment schemes 'still displacing' regular workers

By BRIAN GROOM, LABOUR STAFF

LITTLE OR no reduction has been achieved so far in the extent to which teenagers on temporary work experience schemes displace regular workers, the Manpower Services Commission said last night.

About 30 per cent of young people on the Youth Opportunities Programme work experience schemes are thought to be taking jobs which would otherwise be filled by normal permanent recruits.

The autumn's Trades Union Congress threatened to oppose the schemes and withdraw union co-operation if this and other abuses by employers were not restricted.

Failure to curb job "substitution" would fuel the controversy over the Government's attitude to the tripartite MSC, which is thought to have brought the three trade union representatives on the commission to the point of considering

resignation.

One of the three, Mr Bill Keys, general secretary of the Society of Graphic and Allied Trades, said yesterday: "I am not prepared to sit on an MSC which is the agent of a reactionary government."

Mr Keys said the TUC had expressed its concern about the increasing level of job substitution. He feared it would be worsened by proposals of Mr Norman Tebbit, Employment Secretary, for a new training scheme for unemployed 16-year-olds, paying them a £15-a-week allowance and withholding supplementary benefit if they refused to take part.

Job substitution had yet to be discussed by the commission, Mr Keys said, but "if the MSC and the Government are unable to improve the quality of the schemes and do something about job substitution we shall have to consider our position."

A drive by the MSC to curb substitution started several months ago, when it became clear how emotive the issue was. Detailed instructions have been issued to field staff on how to vet schemes for possible abuse, including winding-up schemes.

An MSC survey of the cost and benefits of sponsoring the unemployed, carried out in May and analysed in the new issue of the Department of Employment's monthly gazette, supports the 30 per cent estimate of the level of substitution.

The MSC said last night that the position had not changed since the study, but it was unlikely to have improved significantly either. It said its efforts would take some time to work through the system, but it hoped its new beginning to weed out the worst cases.

"Employment Gazette, March 1982, £0, £2.25.

## Disputes cost more working days

STRIKES AT British Rail and Leyland Vehicles contributed to a rise in the number of working days lost because of industrial disputes in February, writes Brian Groom.

The provisional figure for days lost is 546,000. This is

above the revised figure of 484,000 for January, and somewhat higher than the low average of 350,000 per month in 1981.

The Leyland and BR disputes together accounted for more than 60 per cent of the February figure, according to

the Department of Employment's monthly gazette.

The provisional number of recorded stoppages, which is considered a less reliable indicator, remained low. Figures show that 112 began in February—the same as the worst cases.

"Employment Gazette, March 1982, £0, £2.25.

## Some wages up 10%

By MAX WILKINSON, ECONOMICS CORRESPONDENT

	AVERAGE WEEKLY EARNINGS OF MALE MANUAL WORKERS (£ per week)
Food, drink and tobacco	126.36
Civil and petroleum products	151.26
Chemicals and allied industries	138.48
Metal manufacture	132.96
Mechanical engineering	119.51
Electrical engineering	118.31
Shipbuilding and marine engineering	127.04
Vehicles	119.08
Textiles	106.40
Clothing and footwear	98.67
Paper, printing and publishing	154.22
All manufacturing industries	123.23
Mining and quarrying (except coal)	126.08
Construction	121.55
Gas, electricity and water	142.28

Source: Department of Employment

20 per cent above earnings in the National Coal Board, which are given separately.

These show that miners were earning an average of £148 a week last October, excluding special benefits such as free coal. If these are included the total was £178 a week.

Separate information is also given for manual workers in the National Health Service. Weekly earnings of men were £120, a 10 per cent more than the corresponding figure for October 1980.

The earnings of full time women workers last October were £78.4 for an average week of 37.4 hours. The highest earnings overall were in the coal and petroleum products section, where adult earnings were about

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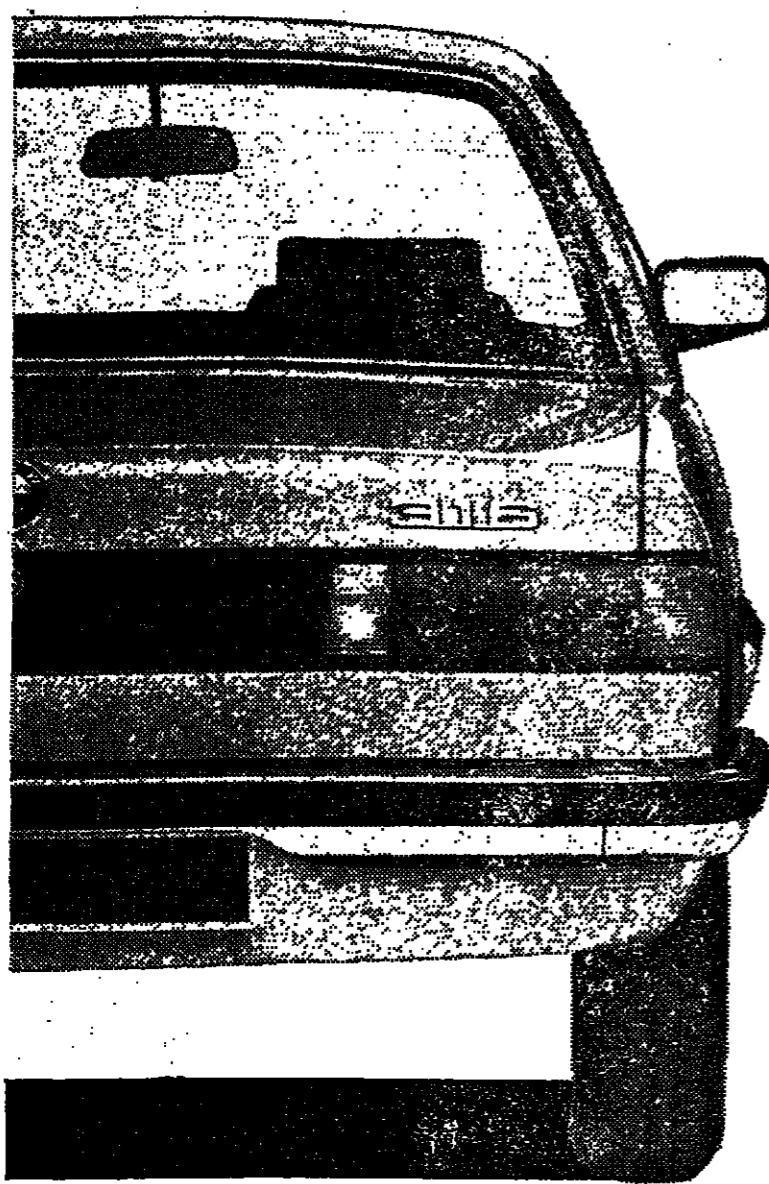
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## TECHNOLOGY

EDITED BY ALAN CANE

Terry Dodsworth in Paris discusses Renault's moves to the automated assembly line

## Robots with a vision of the future

THE ROBOT swivels through a 90 degree arc and swings out an arm. Its mechanical hand, a sort of metallic vice, zooms up and down the pallet it has just emptied, finds nothing to pick up and comes to rest.

The machine seems puzzled, curts up on itself, and pauses, as if to think. Then suddenly it comes to life, swings round to search again. This time the grab finds what it is looking for. It leans down, measures its distance and clamps tight on a crankshaft.

The process just described is performed by what Renault-ACMA, the manufacturer of the tool, calls a second generation robot. It is a machine which recognises shapes and which, to a limited extent, can handle roughly arranged materials.

Its development takes manufacturers one step further towards the ultimate vision of robot-makers—the all-seeing, all-thinking replacement for the assembly line worker.

After six months trials at the Renault engine and gearbox factory at Cleon, the robot is now working in full time production conditions. It stands at the beginning of one of the conveyor belts on the engine assembly lines, replacing a man whose job was to lift roughcast, 14 kilo crankshafts off a pallet and onto the moving transfer line.

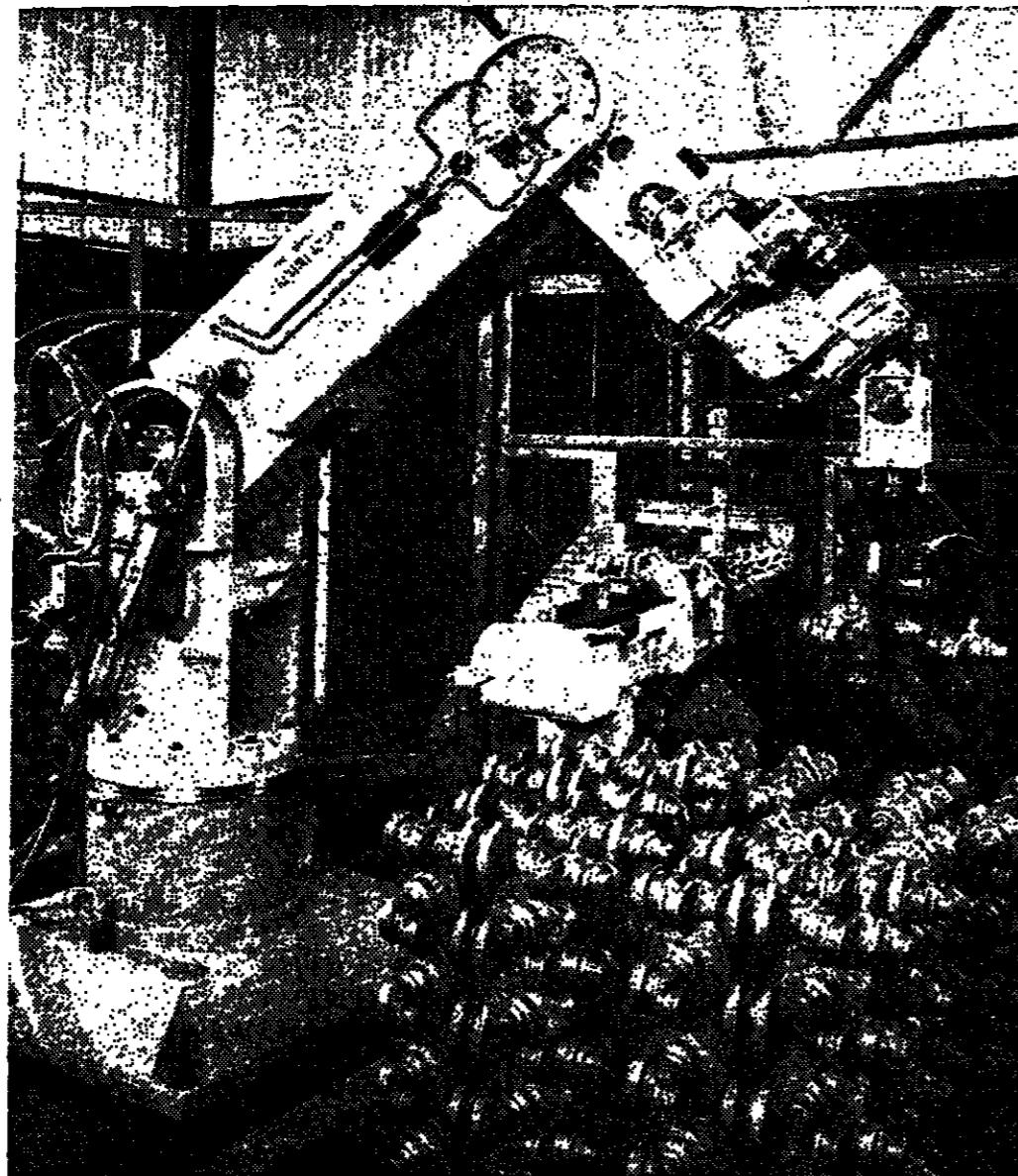
## Gruelling

Renault wanted to automate this process because the job was gruelling, dirty and boring. Until the robot came along it seemed like the sort of task that required a moderate input of human judgment.

The problem with the crankshafts was that they arrived in stacks only roughly comparable one with another. Although the piles were arranged in a standard order—two parallel shafts supporting two more placed at right angles, and so on to a height of about 4 ft—the position of any particular piece varied.

A worker unloading the stacks had no intellectual difficulty in picking them up, whatever their angle, and whatever their height in the pile. He carried out a kind of sorting job before placing them on the conveyor.

A standard automatic machine would be foiled, because it works only with pieces that present themselves one after another in exactly the same place. So would the



Renault's robot selects a crankshaft from a pile of similar units

adaptable type of robots now widely seen in welding or painting shops. They can be programmed to do more than one task—say to weld two different car models—but position themselves in specific predetermined situations and cannot cope with variations.

By contrast, the Renault-ACMA can work through an imperfectly stacked pile, picking up pieces from the whole area of two pallets arranged on either side of its base, and

working from top to bottom of the stack. During this process it can cope with differences in the position of the crankshafts of up to 10 cms laterally, and 15 degrees in orientation.

The machine achieves this by "recognising" the shapes of the individual crankshafts, using television-type cameras poised over the stacks. The system works in a series of recognition steps, as the information from the camera is fed to a computer and back to the

robot in instructions on how to move.

One of the difficulties in this process is that the crankshafts, picked up by the camera as a flat black and white image, have an extremely complex shape, particularly when piled one on top of another.

The robot, however, has been programmed to recognise the essential contours, and to choose the pieces that are clearly on top of the pile. Crankshafts that are lower down in the

stack are rejected because some of the bits are hidden on the picture—that is covered by the ones above them.

Once the robot has chosen its crankshaft, the picture tells it where to move to be over the centre of the piece. But the camera cannot measure the distance between the shaft and the robot's mechanical hand. This is done by means of a sonar, which throws out a wave to guide the grab onto the appropriate part.

Renault says that the machine, from its specialised machine tool subsidiary, is now working with an accuracy of 99.5 per cent. It fouls itself up, grabbing in the wrong place and, therefore, triggering off its stop mechanism about three times on an average day. This is an acceptable enough margin for the company to be pressing ahead with similar installations elsewhere at Cleon.

But there is still a long way to go to achieve a machine that can work with truly random items.

Such skills would be useful because some foundry products in particular are most easily transported loosely in containers. But recognition of shapes in that state poses an enormous technical difficulty, compounded by the problem of space needed for the mechanical grab to operate, and then the manipulation of the object to put it in the assembly process correctly.

The machine at Cleon is Renault's first step towards a production-line answer to this challenge. The company hopes to be near an experimental solution by the end of the year.

Meanwhile in the UK, BL Cars is claiming a first for the motor industry in the use of a Unimate Puma robot to apply spot adhesive to Triumph Acclaim trunk lid shells.

The Puma is built by the U.S. company Unimation; it was programmed to carry out adhesive bonding of the trunk lids in only four weeks according to BL.

It applies adhesive to the central sections of the inner and outer steel trunk lid shells, reckoned to be a particularly unpleasant job.

A BL spokesman said: "The robot has been averaging an 80-hour week, completing the 63 spot adhesive cycle on each Acclaim trunk lid in 58 seconds which is at least twice as fast as it could be accomplished manually."

# 'CAM policy will lead to crises'

ROBOTS ARE not necessarily a part of the factory of the future. The key to successfully building such factories is to build on existing resources. If those resources include unique manual skills, the last thing a manufacturer should do is to abandon them.

This is the message Dr Leonid Lipchin, a U.S. consultant on manufacturing automation, is preaching in Britain. Dr Lipchin is a senior staff member of Arthur D. Little's Computer Integrated Manufacturing (CIM) group in Boston, Massachusetts.

Yesterday, Dr Lipchin predicted that current strategies for implementing CAD/CAM in British factories would lead to the same kinds of crises as smote data processing in the 1970s. Speaking at the CAD '82 conference at Brighton, he said past experience showed that companies had justified investment in

CAD/CAM on the basis of "automating" the routine and repetitive aspects of product design. The yardstick was simply the increased throughput per man-hour.

But he claimed that the most effective use of CAD/CAM and CIM would prove to be in its unique capacity to enhance product creativity and manufacturing flexibility.

The importance of CAD/CAM lies less in the way it cuts labour costs than in the way it makes products more "creative" or more readily manufactured.

In Dr Lipchin's experience-based heavily on his involvement with the U.S. Air Force's integrated computer-aided manufacturing programme—the problems of the factory of the future, far from being amenable to generalised solutions, became very specific to the individual manufacturer and

factory. Few companies had approached the new technology on a company-wide basis. "Currently, there is no link between company business objectives and selection of applications for CAD/CAM penetration."

Typically, a company began to introduce the technology for routine, non-creative functions such as drafting. Such tentative ventures could create undesired side-effects such as more paperwork and difficulty with job scheduling.

"The development of a company-wide CAD/CAM tool requires a long-term commitment and integrated effort of various manufacturing activities," he said. "The need for company-wide long-range planning is essential for successful CAD/CAM implementation."

DAVID FISHLOCK

the link is expected to be followed by others for the CECB and possibly for banks and other financial institutions. Focom is on 0332 773757.

## Sound torch which works under water

RECENTLY INSTALLED

for the Greater London Council by Focom Systems of Leeds is a 2 km optical fibre cable system

which can carry 64 high speed

computer channels, 64 low

speed control channels and two

television channels at base

band.

The link runs from New

Scotland Yard to County Hall

and is an interesting example

of what can be done when there

are no wayleave problems.

Containing eight fibres of

4 km/km loss and a bandwidth

of 400 MHz the cable runs in

the London Hydraulics Company

pipe along Victoria Street,

across Parliament Square to the

Victoria Embankment. From

there it runs in the old London

Tramway ducts over West

minster Bridge to the GLC

main building.

Data carried by the cable is

concerned with traffic control.

For example, the low speed

control signals are used to

select TV cameras and provide

pan, tilt, focus and zoom

changes.

Capacity is well beyond what

the GLC needs at the moment.

The first of its kind in London,

More details are available

"MORE THAN just a new electronic scale" is the description given by W. and T. Avery to its latest device for the retail counter, a flexible integrated weighing and pricing system with options for expansion.

As well as weighing up to 30 lb, with easy conversion to metric, in one operation the unit will print full price details on to self-adhesive labels which are ejected ready to apply.

A special addition to the machine, which is known as Commander, is a price look-up system called Plus. This is fitted to the column mounted green vacuum fluorescent display unit.

Trials have shown that the torch will operate successfully to a depth of 200 metres. It will be launched by Ferranti in May at the Offshore Technology Exhibition and Conference in Houston.

More details are available on 021 558 1112.

## COMPANY NOTICES

## NOTICE OF REDEMPTION

## EERSTE NEDERLANDSE CEMENT INDUSTRIE (ENCI) N.V.

Established at Maastricht, The Netherlands

D.Fls. 40,000,000.—

8/65 Bearer Guaranteed Notes 1976 due 1980/1983

Notice is hereby given that notes for the amount of

D.Fls. 10,000,000.—

have been drawn in the presence of notary public for redemption on April 15, 1982.

The drawn notes are those belonging to

REDEMPTION GROUP No. 4.

Central Paying Agent  
Banque de Paris et des Pays-Bas N.V.

Amsterdam, March 1982.

## NOTICE TO DEBENTUREHOLDERS

## NEWFOUNDLAND AND LABRADOR HYDRO 9 1/2% DEBENTURES OF 1976 DUE MARCH 15, 1986

Pursuant to the provisions of the Purchase Fund, notice is hereby given to Debentureholders that nominal U.S.\$ 702,000 have been purchased for the Purchase Fund during the twelve-month period from March 15, 1981 to March 14, 1982.

Amount outstanding: U.S.\$ 23,107,000

March 31, 1982

NEWFOUNDLAND &amp; LABRADOR HYDRO

NOTICE OF REDEMPTION  
SOCIETE DE DEVELOPPEMENT REGIONAL ("SDR")

9 1/2% 1975-1982 EUA 25,000,000

Holders in the above mentioned issue are hereby informed that following the notice of redemption given on April 5, 1979 the amount outstanding as at May 5th, 1979 is the amount of \$14,524,000.

The bonds to be repaid have been drawn by the SDR on April 15, 1982 in the presence of a notary public and into account in the books of the SDR.

The bonds previously drawn by the SDR on April 15, 1979, 1980 and 1981 have not all been presented for payment.

1232 to 1233 inclusive

1322 to 1323 inclusive

1172 to 3126

BANQUE INTERNATIONALE A LUXEMBOURG

Societe Anonyme

Fiscal Agents

Luxembourg, March 31st, 1982.

## CLUBS

EVA has outlined the others because of a

policy of fair play and value for money.

Society G. D. COSEY

Director

RE PROCESSIONAL WARRANTS

Referring to the advertisements of

February 1982, the undersigned

holders of the above mentioned

15 CDRS American Express Company

1982 division, no. 15 will be payable

to the holder as at April 1st, 1982

1982.

The bonds to be repaid have been

drawn by the SDR on April 15, 1982

in the presence of a notary public

and into account in the books of the

SDR.

The bonds previously drawn by the

SDR on April 15, 1979, 1980 and

1981 have not all been presented

for payment.

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1322 to 1323 inclusive

1172 to 3126

BANQUE INTERNATIONALE A LUXEMBOURG

Societe Anonyme

Fiscal Agents

Luxembourg, March 31st, 1982.

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## FINANCIAL TIMES SURVEY

Wednesday March 31 1982

## Refurbishing

The demand for property refurbishment varies considerably between different areas of Europe, but in Britain the sector remains comparatively buoyant with fierce competition to win contracts, especially in central city areas.

## Weighing up the pros and cons

BY WILLIAM COCHRANE

PROPERTY refurbishment is an option, an alternative to re-development, combination of potential advantages and disadvantages which vary from country to country, from city to city and from one type of property to another.

Listing the pros and cons, agents Richard Ellis start with politics. Refurbishment, they say, is popular with government and the general public with increasing pressure for wide spread conservation of the older fabric of towns and cities.

Ellis go on to economics starting with the plot ratio—which shows the amount of space which can be built on a given site. In the City of London, they say, the plot ratio for new building is never higher than 5.5:1. But many buildings which pre-date plot ratio enjoy higher densities, making redevelopment a bad choice in economic terms.

In general, too, refurbishment takes less time which means an earlier return, in rents, on the money invested in it. In Britain, moreover, opportunities exist to increase the floor area of buildings constructed prior to January, 1948, which have a right to compensation if the local authority refuses to allow a 10 per cent increase in the building's volume or area.

Not all of the UK advantages are internationally applicable—

particularly the change in fashion which has seen the post-war requirement for adequate car parking on site reversed, leaving useful space available for conversion. In addition, there are the potential disadvantages to consider.

These include, on occasions:

- A poor ratio of net usable space to gross area.
- Irregular construction, making office planning difficult, natural lighting and ventilation below standard, and office depths excessive.
- Non-compliance with modern safety, load bearing and insulation standards.
- "The unknowns," as Ellis put it, making refurbishment more difficult to cost.

All in all, the subject seems to generate strong opinions among the specialists involved. Consider the view of Mr Roy Stevens, chairman of national builders, G. E. Wallis and Sons, that "conservation for conservation's sake, is foolish and there are times when builders are asked to do just that. If the fabric of a building is sound and if it has genuine architectural merit then it must be a candidate for refurbishment. But to preserve the facade of a ruin is ridiculous."

"I agree," adds Mr Stevens, "that in the name of progress we have knocked down a lot that was good, destroyed fine



Just completed: spacious, new-look offices (left) for Platinum Guild International, a South African jewellery promotional company, with offices at Stanhope Gate, London.

The refurbishment of the office complex was carried out by Office Planning Consultants of Covent Garden. OPC tackles a wide range of City projects, mainly in banking premises, and has recently opened a Space Planning Centre offering advice on office planning for small businesses.

IN THIS SURVEY	
The market: competition intensifies	II
Regional projects: more city-centre schemes	II
France: new interest in the Paris market	III
West Germany: healthy long-term prospects	III
Holland: big cutback in schemes	III
Belgium: much potential	IV
Costs: the latest figures	IV
Interiors: how to build up prestige	IV

The Brussels office of quantity surveyors MDA, Monk & Dunstone, Mahon and Sears reckons that the slack in the vacant office space, of which there was a huge amount three or four years ago, is being slowly taken up.

Meanwhile, some buildings only ten years old have become very difficult to let and, accordingly, to sell. Investors, therefore, are having to go for complete refurbishment — an indictment, perhaps, of the quality of offices erected when a boom was envisaged.

In Amsterdam, too, attention is now focusing on more recent buildings, but there is still a lot of old property for the developers to look at and the authorities to protect.

Michael Rainbird, of quantity surveyors Widnell and Trollope, also feels that argument for retention or demolition are given varying weight from country to country.

"Amsterdam is particularly sensible," he says. "The controls are tighter than ours, but one gets the feeling there are local authority planners are trying to help you do it; here

(in the UK) on occasions, they may be trying to stop you."

Chris Bull, Diamond, of Weatherall Green and Smith's Frankfurt office, is quite clinical in his attitude: "The problem for refurbishment prospects here was that the war wiped out some cities in West Germany. In Frankfurt, in particular, a lot of good old buildings were demolished."

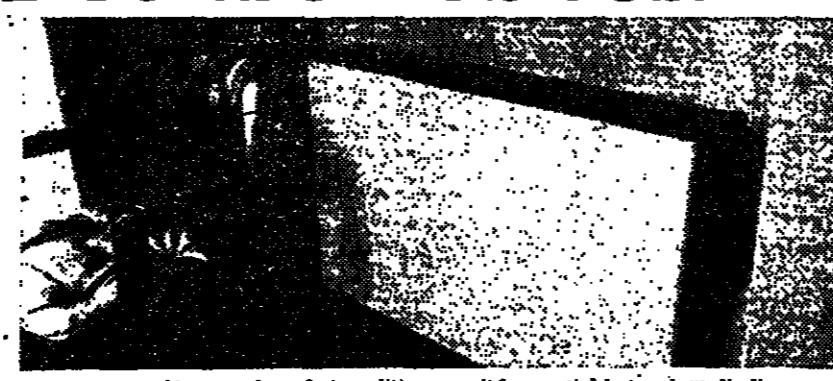
The need for work on post-war, late 1950s and early 1960s, buildings again pops up in this connection, but Mr Bull-Diamond's view is that commercial tenants, in general, prefer conventional modern offices to refurbished space.

Perhaps the greatest distinction between the UK and other refurbishment markets, however, is the point at which it all begins John Pelling of building surveyors John Pelling Associates, puts it succinctly: "At the moment, there are many UK pension funds and other institutions looking for investment prospects. Most refurbishments here are coming about through the institutions first buying, and then looking to maximise their return in competition with new building."

## ENERGY BLUEPRINT

PLANNED EFFICIENCY AND ECONOMY IN THE USE OF ELECTRICITY NO.14

## HEATING FOR THE ENERGY-CONSCIOUS 80s.



Cost savings and improved comfort conditions result from matching modern slimline electric storage heaters with the controls now available.

Electric storage heating has a long-standing reputation for reliability, low capital cost and easy quick installation. With recent developments, it can now provide businesses with much more control over operating costs, too.

The new generation of storage heating equipment can now be matched with automatic controls to give a greater degree of precision in meeting heating requirements. And greater precision means even greater economy from the use of low-cost, night-rate electricity.

Cost-cutting devices now available include charge controllers linked to outdoor weather sensors. Using information supplied by the sensors, the indoor control will ensure that the equipment stores the right amount of heat demanded by prevailing weather conditions. Simple to install and operate, this control system can be applied to all types of electric storage heating systems. Possible savings obviously depend on individual buildings, systems and temperatures required but, as an example, British Telecom's Energy Conservation Group reported an annual 24 per cent saving with installations in some of their automatic telephone exchanges.

For smaller installations, special room-sized thermostats controlling the charge input to one or more storage heaters can produce worthwhile savings. And once set, these thermostats can be "locked off" to prevent interference.

On all modern electric storage heating systems, automatic time controls can also be installed to save energy in buildings which are unoccupied for regular periods, for example in offices and schools at the weekend. And the control story doesn't end there.

In hotels, residential homes and hostels, heat stored during the night will be needed right through to the next evening. For installations like this, modern storage heaters now come with a damper control. This can hold back up to 20 per cent of the heat to release it in the later part of the day so an even temperature is effectively maintained throughout the 24 hours.

In shops and offices, where heat is needed over a shorter period, a more flexible damper system is available to boost heat output when it is most

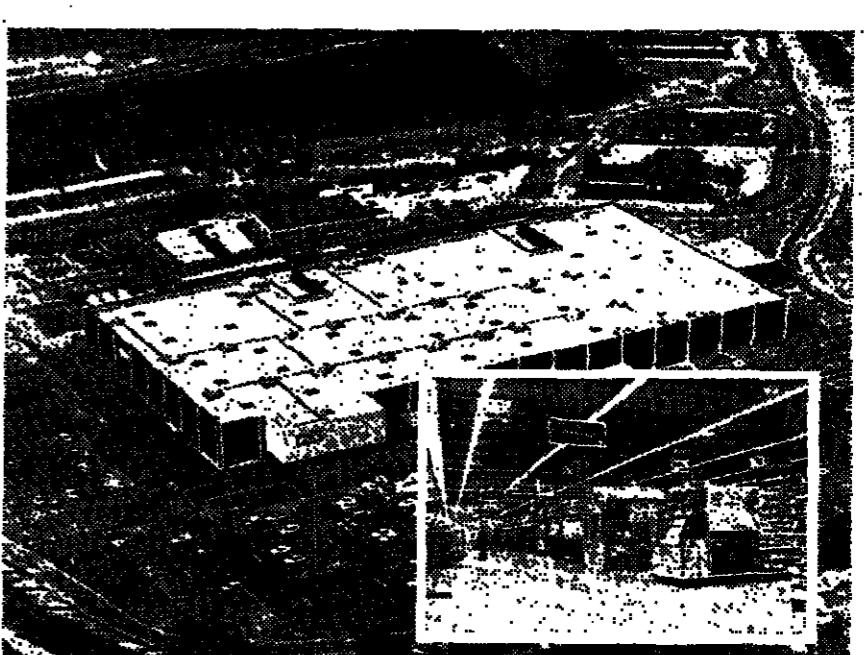
needed—during daytime working hours. Systems are also available which use storage heaters for background warmth and electric panel heaters or convectors for top-up heat when required. There is, in fact, a heater that combines a storage section and a convector section in the one unit.

For quicker response, storage fan heaters or Electricare warm air units can be used. Up to 80 per cent of the heat output can be controlled with a room thermostat to provide the maximum in economy and comfort.

Modern electric storage heating systems provide economic, energy efficient solutions to a wide range of heating needs. Your Electricity Board will be pleased to advise you on the system that will suit you best.

FOR MORE INFORMATION TICK BOX NO.1

## THE HYPERMARKET THAT CUT ITS COST OF LIVING.



Out of the way on the roof of Havant Hypermarket, the eight heat pumps are an inexpensive source of winter heat. Inside, the environmental system gives controlled year-round comfort.

People who shop at hypermarkets usually save money and energy. And now, at the new hypermarket at Havant, near Portsmouth, the management are doing the same, but they're counting their savings in pounds rather than pennies. They've done it by installing an environmental control system combining heat recovery techniques with electric heat pumps.

First of all, they planned the structure of their new store as an energy-efficient envelope, well insulated against heat loss. This, and the new heat recovery equipment, means that about half of the space heating requirement is now reclaimed from waste heat produced by the store's refrigeration plant. The same source provides a third of all energy needed to heat water.

But reclaiming waste heat is only the first stage — stage 2 consists of eight roof-mounted heat pumps. They reclaim and upgrade heat in the air outside for use as a cheap winter heat source, and only in exceptionally cold conditions is back-up heating needed.

In summer, the same units give cooling simply by going into reverse cycle operation. Monitoring the system all year round is a microprocessor-based control system.

It might all sound forbiddingly complex, but it isn't — and that's the real beauty of it. Systems like this are available off-the-shelf and ready for immediate installation.

FOR MORE INFORMATION TICK BOX NO.3

## WATER HEATING RESEARCH POINTS TO IMPRESSIVE SAVINGS.

If your company is about to install or specify a new hot water system, or renew the existing one, you will be interested in the findings of some research by the Electricity Council into water heating installations in 12 office buildings.

The results suggest that present design guidelines can lead to grossly oversized and wasteful water heating systems. Usually 15 litres of hot water per person per day is specified for offices. In fact, half of this amount is more than adequate. So, at the present time, energy costs are being overestimated, and the storage capacities allowed are often far higher than are really needed. By scaling systems down to the more realistic levels identified by the research, savings could be made of 60-80 per cent and there would still be ample hot water to go round.

A summary of the research results is available in a technical information sheet published by the Electricity Council. Factors considered include hot water consumption, types of heat loss

that can occur and peak water usage. Installation costs have been estimated for the local and central systems in each of the buildings monitored. Local systems usually cost less than half as

much to install. An energy cost analysis section shows how the results on hot water consumption can be applied. Finally, a series of examples shows how the recommendations can be used for sizing different types of system.

So this research is more than theory; it could bring you benefits in the most tangible way of all, by saving a considerable amount of money.

FOR MORE INFORMATION TICK BOX NO.4

Please send me copies of leaflets/information on the following topics:	NAME _____
Please tick as appropriate (U.K. only):	ADDRESS _____
<input type="checkbox"/> 1. Electric space heating	POSITION _____
<input type="checkbox"/> 2. Security lighting	
<input type="checkbox"/> 3. Heat pumps and heat recovery	
<input type="checkbox"/> 4. Electric water heating	
Please send the coupon to:	
The Electricity Council	
Information Centre, PO Box 3,	
Central Way, Feltham, Middlesex.	

PLAN ELECTRIC  
The Electricity Council, England and Wales.

## ESSENTIAL READING FOR EVERYONE IN BUSINESS.



Planning is the key to a good system. It means consulting your local police crime prevention officer. It also means talking to your Electricity Board or electrician, and checking about the individual needs of each installation, which are seldom the same. The different problems posed by offices, shops, warehouses and wide-open storage yards are dealt with in the booklet. It covers installation, maintenance, and control systems.

It also details the characteristics of the various lamps suitable for security installations, not forgetting the all-important factor of operating cost. With modern, energy efficient lamps and careful design, this can be surprisingly low.

FOR MORE INFORMATION TICK BOX NO.2

Thieves are busy people, and recently they've been getting busier especially at night. Official statistics quoted in a new Electricity Council publication show that more than 80 per cent of break-ins take place after dark. Among the victims are many shops, offices and warehouses — commercial concerns which can ill afford to add this risk to the usual ones of business life.

The booklet — The Essentials of Security Lighting — sets out to show how this unnecessary risk can be minimised. It makes it clear that lighting is an indispensable component of a planned security system. However good barriers, security staff and alarm systems may be, badly lit premises can still be an easy target for the thief.

## REFURBISHING II

Some projects now attract bids from 30 or 40 companies, as Lorne Barling reports

## Competition for contracts remains fierce

THE REFURBISHING sector of the construction industry remains comparatively buoyant, despite the economic constraints of the past year. But, even so, an element of uncertainty has now become evident, mainly in relation to projects for completion in more than a year.

While some developers take an optimistic view of the coming two years, particularly in relation to property in prime City and West End sites, there are some doubts about the increasing amount of space available and its eventual effect on returns.

At the same time, labour and material costs have remained fairly stable, and contractors margins continue to be eroded by the fierce competition for work, with some projects now attracting bids from as many as 30 or 40 companies.

In the past, cost comparisons between refurbishment, partial rebuild and a completely new building have had to be made on the basis of a strong market with immediate tenancies at a predictable rental, but this may no longer be the case. The options are, therefore, more difficult to assess.

Cost control remains a major preoccupation of all those concerned with refurbishment, and a number of the more active contractors offer a variety of different systems of financial monitoring, which are designed

to suit varying circumstances. Most of the major construction companies are now involved in refurbishing, either through specialist divisions or subsidiaries. These include Bovis; Costain Renovations; Cubits (part of Tarmac); Leing, Mowlem; Myton (a Taylor Woodrow subsidiary); Bernard Sunley; Trollope and Colls (part of Trafalgar House); Wates Special Works; and Wimpey.

Prospective tenants are increasingly aware that full refurbishing leases on buildings of this nature are risky and are therefore hesitant about them.

While most of the high value work continues to be in the City, where a contract worth nearly £20m is expected to be announced shortly, companies such as Wimpey derive much of their turnover from major contracts to renovate large numbers of council houses.

This sector, once thought to be vulnerable to Government restraints on council spending, has held up well recently. This is attributed by Wimpey to the decisions by many councils to spend money on renovation instead of new building.

Wimpey recently completed a contract in Newport where more than 800 terraced houses were refurbished by removing damaged external walls completely and replacing them with factory-

made curtain walling while the roofs and intermediate floors were held up by a special support system.

Although this market is, by its nature, restricted to the larger companies with adequate resources, it is providing a considerable volume of work nationally, since many of the contracts involve large-scale structural work and the replacement of floors, windows and even the installation of new kitchens.

Until fairly recently, it was feared that a constraint on the refurbishing sector may arise through a shortage of suitable property, but with the effects of recession now being felt in some service industries and the lure of cheaper space outside central London becoming more attractive, this seems to have receded.

Nevertheless, Mr Brian Hill, managing director of Higgs and Hill, believes that the industry saw a decline in output last year and that it will continue to suffer for a time due to the over-supply of office space.

While prime-site jobs are likely to go ahead, Mr Hill suggests, there is an awareness that some of the fringe develop-

ments are marginal and as a result have been shelved. The recent Budget is seen by Mr Hill as helpful in restoring confidence in the market.

Some of these smaller offices outside London, once regarded as a potential source of refurbishing work, are now attracting a fair number of companies which are content with fairly minimal renovation. Often they are now concerned seeking to minimise overheads and a small staff which does not expect high grade accommodation.

### Fragmentation

Overall, there appears to have been considerable fragmentation of the refurbishing market in the past year, with the requirements of clients varying widely, depending on location. At the top end of the market, however, there appears to be little restraint on spending for tenants such as international banks and large companies.

Mr John Dugard, managing director of Costain Renovations, said that while his company has managed to maintain turnover, and the number of inquiries was still high, profits had been hit by lower margins.

Although materials and labour had remained fairly stable, other overhead costs had risen considerably, notably in public services.

"It is very difficult to judge the market properly at present," Mr Dugard said, reflecting the view of a number of companies which have seen work decline and increase again over short periods.

This uncertainty is reflected in the difficulty clients are having in deciding what type of work they wish to be done, since it is felt by some that despite the traditionally lower costs of refurbishing, the marginal benefit over rebuilding has narrowed recently, due to a slower rise in rebuild costs.

Decisions appear to be most easily made with the advice of the more specialised refurbishing companies and agents who have been monitoring the movement of comparative costs and may offer projections on potential rentals.

The time saved on refurbishing or rebuild remains a critical factor, and with contractors increasingly eager for work, most are now able to start work at fairly short notice, assuming the necessary planning has been done.

Increasing refurbishing activity in central city areas of the UK

## Demand for projects in prime locations

DEMAND FOR refurbished property in the larger industrial areas of Britain appears to have held up better than expected in the past year, due partly to an increasing preference for smaller office units of character, and the improvement of older industrial premises.

While there is still good demand in most regional cities for high quality refurbished property in the prime commercial areas, the conversion of period houses and older, small offices into self-contained premises has become increasingly popular.

This demand has come mainly from professional concerns, such as small accountancy, architectural, design and consultancy groups, which are often prepared to pay com-

paratively high rents for prestige offices of this kind.

However, they comprise a relatively small proportion of overall office occupiers in the regions, and the trend has been accentuated in some areas by shortages of suitable property for refurbishment, since much of it is too modern to justify improvement.

In Manchester, there has been a considerable amount of refurbishing activity in the central commercial area, mainly as a result of a slowdown in overall office development, according to the local offices of agents Richard Ellis.

In the city's banking area, there is strong interest in refurbished property in the range of 3,000 to 25,000 sq ft, and rentals of £5 to £6 a sq ft have been obtained, while

similarly good demand has been experienced in Liverpool.

Major refurbishment projects in Manchester include Brook House, a 40,000 sq ft development by Property Holdings and Investment Trust, while in Cross Street a large shop and office refurbishment has been undertaken.

In the Birmingham area there has been a decline in the amount of office refurbishment work as a result of worsening demand in the past few months, a reflection of the serious economic problems of the region.

One of the largest projects completed recently was 23,000 sq ft in St Philips House, for Scottish Equitable, which has yet to be fully let, while Broadcast House in Broad Street has been refurbished for British Rail, providing 100,000 sq ft.

According to Birmingham agents Cheshire Gibson, the most successful refurbishment work carried out recently was in Colmore Row, where a number of smaller Georgian and Victorian properties were improved to a high standard.

These appealed to companies and professional concerns which wanted their own front doors and properties of character, and have been let at the highest

rents achieved in Birmingham, of up to £7 a sq ft.

A project now being undertaken in Edgbaston by J. S. Ebor will provide 23,500 sq ft in six refurbished Regency houses, due for completion in mid-1983. They will be reconstructed with individual frontages and be let individually, probably at high rentals in this popular area for professional companies.

In the industrial property sector, there has been a recent upsurge in the market for freehold refurbished units of small to average size, according to Cheshire Gibson. A number of West Midlands developers have seized on the opportunity created by the large amounts of older property coming on the market, and virtually created new demand.

They have provided a range of smaller factory premises, some refurbished to a high

standard, others only basic divisions of existing factories, and Cheshire Gibson has handled nearly 70 of these in the past three months.

Strong demand is attributed to the desire of many companies to own their own premises rather than suffer continual rent increases, and the low prices which are being asked at present. The future asset value of these premises is also a consideration.

In some circumstances, where space is being offered with the bare minimum of services, the companies concerned are prepared to make improvements themselves in their own time, and this type of deal is being seen in other parts of the country where there is an oversupply of older buildings.

In Southampton, one of the more active cities in the south of the country, the lack of new office development has also led

to the conversion and refurbishment of suitable period houses, which have been commanding rental premiums.

However, there is still excess office capacity in the city and some blocks built four or five years ago are still not fully let. Rentals for good quality space are now between £4.50 and £5 a sq ft.

Overall, refurbishing in the regions has suffered a setback as a result of recession and the increasing amount of new office property which is proving difficult to let, but there is evidence that it is meeting a demand for a different kind of property.

This appears to have been created to some extent by the recession, but with the growth of smaller companies now seen as an important factor in recovery, it could be the beginning of a long-term trend.

Lorne Barling

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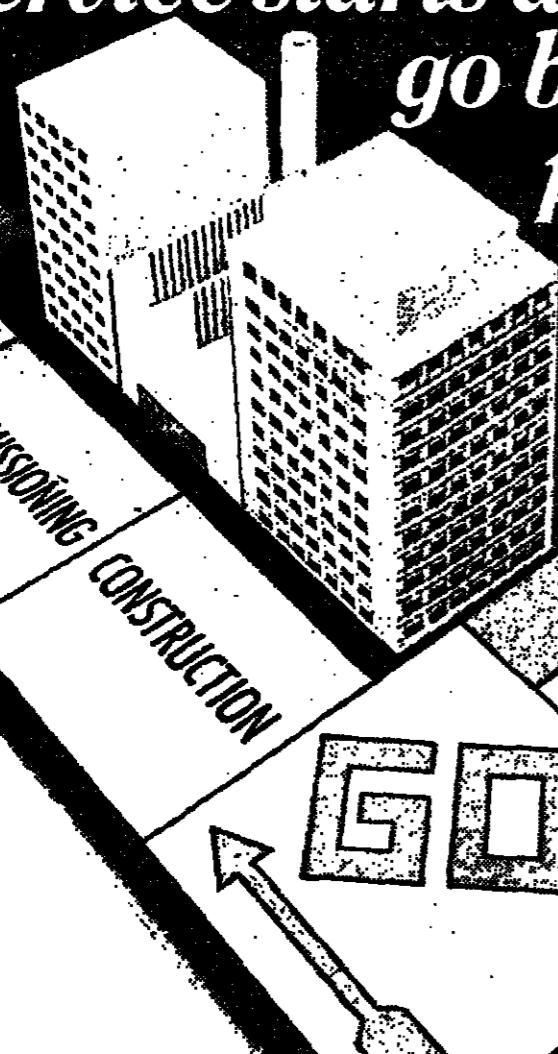


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## New interest in French market

WITH HARDLY any new office space available in central Paris and only a few square metres left in the business centre of La Defense, virtually the only way one can obtain modern business accommodation in the French capital nowadays is to refurbish existing property.

Yet, so far, there has been relatively little work done in this field. There have been major refurbishing operations such as Les Magasins du Louvre at Palais Royal by the Post Office Pension Fund and the Figaro building on the Champs Elysees by Heron, but actual refurbishment has been limited to only three or four sizeable projects every year.

One reason for the reticence of investors to put their money into this sector has been the high risk element.

"When you start out on a refurbishment project, you never really know how much it will cost and bankers don't like that," observes Charles Spencer Bernard of Weatheralls.

Another factor is the limited amount of suitable property available and the high prices demanded by the owners of such offices. According to Stephen Spratt of Richard Ellis, most owners are not prepared to reflect the cost of refurbishment in their sales price.

"We have recently sent out

letters to the main agents here expressing our interest in renovation situations," says Heron's European director, Mr Francis McCaffrey.

Mr Bernard of Weatheralls cites a client who is planning

to sell his office space in La Defense and put it into refurbishment projects in central capital. And as Mr Robert Lipscombe of Jones, Lang Wootton remarks: "In a difficult economic climate, institutions prefer to stick to prime sites in city centres rather than venture out into the suburbs or the provinces."

A factor in this new interest has been the arrival on the market of several large office blocks in central Paris as a number of companies have decided to occupy the last remaining square metres available at La Defense.

The best example is the Rhône-Poulenc headquarters in Avenue Montaigne, acquired by Kuwaiti investors and the French merchant bank, BPGF.

French television has already let 18,000 sq metres at between FF 1,400 and FF 1,500 a sq metre; Richard Ellis is close to letting two smaller units and has renovated a third with the hope of getting as much as FF 1,800 a sq metre.

Other offices that are likely to become available during the next few years are those of Elf Aquitaine, IBM Europe and First National City Bank.

The most active company on

the Paris refurbishment scene is undoubtedly the French Sicom Unibail which is prepared to spend FF 4,000 to 6,000 a sq metre on prime sites such as 137, Faubourg St. Honore, 5 rue Royale and rue St. Anne, with rentals of as much as FF 1,500 a sq metre, its chairman Jean Manya claims he is able to get a return of 7.5 to 8 per cent.

Unlike other institutions, Unibail does not rely on outsiders for its refurbishing work.

Among other recent renovation projects carried out by French institutions are the 3,000 sq metre offices at 76 avenue Kleber by UBS and the Champs Elysees sites—116-118, by GAN and the Claridge Building by UAP.

Richard Ellis and Jones Lang Wootton are looking for an investor ready to pay FF 38m for 1,200 sq metres in the Place Vendôme which belongs to the Bank of America; considerable interest is being shown in the Samaritaine de Luxe building in Boulevard Capucines with its 6,000 to 7,000 square metres of possible office space.

According to Bullot of Corame, refurbishing can cost anything from FF 1,000 a sq metre for minimum improvements up to FF 5,000 or more.

Michael Parrott

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## REFURBISHING III

FOR the renovation of its own London office, Building Design Partnership has used "up-lights."

Light sources, which are housed within the Swiss Haller furniture system, are beamed upwards to reflect off the ceiling. Up-lights provide a high quality, glare-free environment. The up-lights used are the SON-DL high-pressure sodium lamp and the mercury halide Kolorarc, manufactured by Thorn Lighting.



Paul Hannon examines refurbishment trends in West Germany

## Healthy long-term prospects

REFURBISHMENT in West Germany is characterised by contradictions and ironies. In one sense, commercial refurbishment hardly exists, while on the other hand, the entire country has undergone an extensive "refurbishment" in the last 30 years.

The country has raced headlong into new building projects, yet hundreds of millions of Deutschmarks are spent annually on city centre restoration schemes. Ironically, commercial refurbishment in some centres (eg, Frankfurt) does not attract local interest, but must rely on foreign groups, notably banks, to provide the market.

Old, graceful buildings with elaborately plastered high ceilings, fail to impress many Germans as places of work, yet the City fathers of Frankfurt were prepared to spend DM 150m (£68.3m, £34.8m) on the complete rebuilding of the century old bombed-out opera house in the city centre.

The German skills of rebuilding from the ruins were put to the test during the past three decades, yet the commercial acumen and architectural insight necessary for a successful refurbishment are lacking.

Christopher Bull-Diamond, of Weatherall Green and Smith in Frankfurt, explains: "The British are far better at refurbishment than the Germans—partly because we've had more experience at getting the numbers right."

"We know where a coat of paint will suffice, while our German counterparts are keen to tear out the insides of a building. They want the refurbishment to stand solidly for 100 years, while we are content to see a building get a 10-15 year lease of life."

"The German quality of finish is not as good as ours. They have a lot to learn from us here also," he adds.

The West German refurbishment market is best viewed in comparison with the new build market where demand is slack.

Much potential for refurbishment in Belgium

## Labour costs are among the world's highest

ALTHOUGH THERE is very little demand for refurbishment in Brussels at the moment, specialists agree that there is a vast potential which will develop over the next few years when the 20- to 25-year leases expire on buildings which were hastily constructed in the 1960s.

Many of these buildings are not only proving too inconvenient by modern standards but they also do not conform to today's higher safety requirements. The availability of office space will put the lessee in a strong bargaining position, while the owner will have to refurbish in order to find tenants.

There is now more than 300,000 sq metres of office space on the market in the main business areas of Brussels. Nearly 50,000 sq metres is brand new; and although 145,000 sq metres were let in 1981, this represented a drop in the market of 20 per cent over 1980.

At the same time, low office rentals were causing prospective investors to hesitate before laying out considerable sums in refurbishing when returns were so low. While £5,000 per sq ft of high standard, air-conditioned offices cost £224 per sq ft rental in London or £14.06 in Paris, the figure for Brussels was only £4.07. "The Capital of Europe is cheaper than Glasgow," commented one agent.

However, after years of laissez-faire attitude by Belgian authorities, the pressure brought by powerful corporations to demolish rows of town houses and replace them with glass and steel towers, is being replaced by a policy of conserving the facade while reconstructing the interiors to meet modern needs. But as Belgian labour costs are among the highest in the world, this is a solution that can only be adopted to prestige buildings under a conservation order.



While retaining the classical exterior of this Ministry building in the Place de Brouckère in Brussels, the interior was totally rebuilt at a cost equivalent to £P31,500 (£366) per square metre. The 13,500 sq metres of space in the building includes offices, shops, residential and commercial areas.

In an effort to stimulate the stagnant building industry, the Belgian Government has recently announced that it is reducing VAT from 17 per cent to 6 per cent. With an estimated 600,000 sq metres of property in need of refurbishing and likely to come on the

market in the next few years, these lower VAT charges, together with the devalued Belgian franc, may make the prospect of refurbishing property more inviting and open up a large, dormant market.

Juliet Bourguignon

Demand for refurbishment projects in Amsterdam is now in decline

## Big cutback in Dutch schemes

WITH 7,000 listed monuments lining its canals and narrow streets, Amsterdam is a city where refurbishment property makes a significant contribution to the total property market, according to Mr Peter Bouman, also of Zadelhoff. The high cost of renovation, often greater than building from scratch, and high rates of interest, mean no one is now prepared to start renovation work without a guaranteed tenant.

"I would not advise an investor to refurbish a property," says Mr John Sellenraad, director of the Amsterdam branch of Savills. "A thorough renovation does not earn back its costs in extra rent. I would advise a simpler smartening up operation."

Notable refurbishment projects include the Hirsch Building, overlooking the pedestrianised Leidseplein on the southern edge of the city centre.

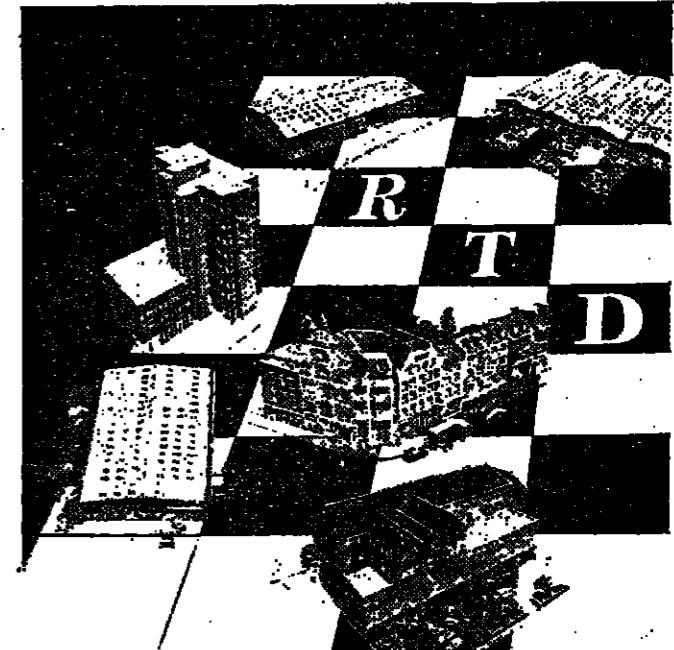
Offering nearly 7,000 sq metres of office space and 1,500 sq metres of shops, this building was fully rented before work was completed. But, Mr Guy Vis of Zadelhoff, a major Dutch agent, points out the Hirsch Building offered a favourable position on the edge of the traffic-clogged canal area, its own car park, and it was completed in a more buoyant market.

## On the market

The Groote Club Building, overlooking the Central Dam Square is currently on the market following a major renovation. The ground floor shop space has been let partly to Rabobank Breda, Nederlands, but while interest has been expressed in the 3,200 metres of office space, no contracts have been signed.

The Hollandia building, on the square in front of Amsterdam Central Station, was designed for demolition until, partly on cost grounds, a decision was taken to renovate. The city land registry took over the entire 5,000 metres while building work was going on.

Charles Batchelor



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## 'Fitting-out' cost index

Quantity	Base cost £	Budget cost £	% increase
Floor trunking 100 metres	6,500	9,181	41.1
Suspended ceiling 490 square metres	8,000	11,605	45.1
Ceiling lighting 490 square metres	9,000	12,373	37.5
Carpet tiles 490 square metres	6,500	8,706	33.9
Demountable partitioning 53 metres	—	7,000	9,231
Decorations —	—	2,000	2,778
Blinds 25	—	2,000	2,576
Builder's preliminaries and profits†	—	9,000	10,745
Total cost	50,000	67,185	34.4
Cost per square metre	£102.04	£137.11	
Cost per square foot	£9.48	£12.74	
% increase per month	0.98		
% increase per annum	11.76		

† Including attendance and overheads.

The above prices are based upon a firm price three-month building period executed by a medium sized building contractor.

Source: Space Planning Services, Billington, Middlesex

## A GOOD TIME TO REFURBISH

THREE years ago office planning consultants Space Planning Services introduced their Fitting-Out Cost Index which measured the effects of inflation and other building industry conditions on the costs of fitting out a "typical" building.

The elements needed to fit out one floor of a hypothetical 27,000 sq ft, five storey office block, typical of modern speculative building have been considered. It is assumed that the floor area is 490 sq m. (5,300 sq ft), and consists of a bare concrete shell, with opening windows, central heating and trunking for services at the perimeter. Although the average increase since SPS's index was first published is running at over 30 per cent, the rate of increase has slowed down considerably in the last nine months or so.

"With the continuing pressure on contractors to keep costs down in a recessed market, there has rarely been a better time, financially speaking, to consider a fitting out exercise," commented Mr Roger Henderson, managing director of SPS.

According to the index, the average monthly increase is currently less than 1 per cent. This includes allowances for

material cost adjustments and sundry labour increases, all of which have been tempered by a reduction in builders' and contractors' profits, preliminaries and overheads. The relatively small overall increase reflects a trend which is likely to continue well into 1982.

Specifications depicted in the tables are not meant to represent the optimum, but merely to establish a common basis for comparative pricing.

When in 1976, Blue Circle Industries decided to restructure the way in which its business was managed, they realised that the London headquarters building imposed severe constraints when it came to implementing the reorganisation.

The complex programme of

replacing 11 floors of Portland House in Stag Place, Victoria, was undertaken by Space Planning Services.

Portland House is a typical 1960s speculatively-designed building, and space was arranged as a series of cellular offices opening onto windowless corridors. Now each floor provides a flexible mix of planned open space with some private offices and a higher standard of working environment (above right).

The 1977-83 renovation pro-

gramme of Unilever House on Victoria Embankment opposite Blackfriars Bridge is a massive

marble, oak and glass in a striking new entrance hall.

It is probably worth pointing out that Unilever is the owner of the building, as well as the occupier. The choice of materials for the work was influenced not only by the wish to create authentic Art-Deco, but by the durability of oak and marble, in particular.

"Most people nowadays,"



Blue Circle Industries' replanned offices at London's Victoria

William Cochrane on one way to project corporate identity

## How to build up prestige

INTERIOR refurbishment is a combination of the functional and the aesthetic. Distinctions exist between these two aspects, but it is probably wrong to make them when the project is being carried out for an institutional owner seeking to maximise his return with a new (and probably as yet unfound) tenant, higher rents and a higher capital value for the building.

So says William Woodward-Fisher of the estate agents, Chestertons, who are currently doing extensive refurbishment work in Russell Square in central London's Bloomsbury area.

Floor loading, air conditioning, lifts, staircases, lavatories, kitchen facilities, a proper telephone system and a fitter may all be major requirements. But, says Mr Woodward-Fisher, "finishes are very important to get the right sort of tenant."

However, emphasis can vary, and there are striking differences in the aspects highlighted by two firms of international design consultants on two very different jobs in the City of London—both, interestingly, on behalf of the occupiers.

The 1977-83 renovation pro-

gramme of Unilever House on Victoria Embankment opposite Blackfriars Bridge is a massive

says Mr Crosby, "take a short-sighted view of the building and the choice of materials used. It is rare to find a company with the foresight to invest in the best materials, which will eventually repay the expense of the original outlay."

After all, oak and marble were first used in Unilever House 50 years ago, and they have lasted remarkably well."

On the other side of the City, consultants Fitch and Co. also

consultants "a strong corporate expression" in the space planning and interior design of 17,000 sq ft of open plan office space for the American Express Bank International Group's office at Mpsgate.

Amex wanted something that

was neither flashy nor boring.

It needed to appear established,

to know the business it was

in and to project "a low-key excitement," according to Fitch director Richard Austin.

But Fitch approached the project from a different angle. Planning what, Mr Austin describes as a targeted refurbishment—"aiming to make other people's businesses better through 'focus,' or going in depth into a particular subject"—Fitch would tend to have a lot of meetings with a typical client, simply to get the numbers right.

How much the client wanted to spend, how many people he wanted to fit in, what kind of people they were, how they would relate to each other in terms of paper flow, verbal communications and the workflow pattern in general—all these factors would establish the problem for the designers to solve.

Fitch went through this process with Amex, determining the type, quantity and distribution of work zones, located to ensure minimum movement of paper and personnel within the area, as well as presenting the various banking functions in a logical manner.

Then the job moved on to

furniture, the style of the interior, communications facilities, lighting and a fourth floor computer suite. The computer needed substantial amounts of power, the floor across 99 per cent of the area was raised to accommodate the cables and computer links, and the environ-

ment was controlled in terms of temperature, humidity, dust-free atmosphere and sound-proofing, to prevent malfunctioning in the computers' operation.

"A lot of work has to go in at the front end to get the back end right," says Mr Austin.

Judging by the comments from Amex and Unilever, the consultants' role in both cases was

highly appreciated.

Getting back to the hard economics of refurbishment for the investor, Mr David Pickford, managing director of Haslemere Estates—the property company whose name is virtually synonymous with refurbishment—starts by contrasting function with style.

With new buildings, he says, there is a big demand for functional space. Developers work to a very accurate module, so that the occupier gets offices 8 ft, 12 ft or 16 ft wide. Restoration is not necessarily functional, but it is prestigious.

"People," says Mr Pickford, "like that prestige, with their own front door, their own building, their own identity—and they are willing to pay for it."

### Air conditioning

That means the user is prepared to sacrifice convenience in the form of functional "boxes" of office space. However, he points out, the degree of sacrifice depends on the size of the job. For example, even with small offices the developer can fit in air conditioning in the form of compact, individual units; with big buildings, false ceilings can be fitted to accommodate the trunking of a full air-conditioning system.

William Woodward-Fisher of Chestertons is inclined to doubt the value of air conditioning in a traditional refurbishment. "It is very expensive," he says, "and I don't think that it would uplift the rent by very much."

However, Chestertons partner Robin Salmon echoes Mr Pickford's views on the connection between prestige and what people will pay for it. "In a new building," he says, "the tenant might be happy with 100 sq ft per person. With a refurbishment, he might have to settle for 150-200 sq ft, or more."

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## GARDENS TODAY

## Whitebeam and Metasequoia

BY ROBIN LANE FOX

I HAVE just planted my last trees this season and if the spring is not too dry, I am confident they will grow away smoothly. They are varieties from two families which any gardener would enjoy. They are not difficult, but they are less widely planted than those ordinary flowering cherries.

In late April, there is no mistaking the beauty of the whitebeam. This is a noble tree, to be found by the name of *Sorbus* in a family which includes the rowans of mountain ashes. It belongs above all on lime soils, although it will grow well enough on neutral ground which can take a few azaleas. It is native to Europe and Britain, and is almost indestructible if you plant it firmly in a well-drained soil. It would take a hurricane to break its branches. The snow never bothers it and the fumes from traffic will only coat it with a layer of dirt.

Do not be deceived by the so-called Swedish Whitebeam, or *Sorbus intermedia*, as its leaves are grey-green on their undersides and do not give you the white flush of a true whitebeam which is opening its new leaves.

Look instead, for the form of *Sorbus aria* whose names are still a muddle. *Chrysophylla* is self-explanatory to gardeners who know Greek, a whitebeam which is really a yellow-beam as it has a golden yellow tone to the young leaves. I rate it with other yellow variations on familiar grey plants, the yellow-leaved Jerusalem Sage or the yellow form of that felled *Helichrysum petiolatum*. These yellow variations are not to my taste.

White, after a fashion, occurs on the two most common white-beams of *Ilex*, you notice

beams, the plain aria and the special *aria majestica* whose leaves are far bigger, up to six inches in length.

Just to confuse you, majestica also goes by the name of *descolorata*. Of the big whitebeams this tree with a double identity is certainly the best. Its leaves are too big at maturity for any plants to survive beneath them, so they must be given their head in a park or field, a big lawn or along the edge to a drive. After ten years, you may wonder whether the figures for its eventual height are correct. Another decade will prove its power, and leave it better value in most places than its only weeping silver rival, the weeping lime. It is tougher, less prone to disease and those sicknesses of the leaf which can make the lime a disappointment.

At maturity, the whitebeam is not so enormous. Like most weeping trees, it should be isolated where its form can be appreciated from all sides. It would be spectacular against a dark background and if you have such a site at the far end of your lawn, *Hilliers* of Windchester will sell you one.

For differing soils, I would remind impatient gardeners of my other recent planting, the Metasequoia. While planting one last week, I reflected how little impact this remarkable new conifer has made on British gardens. It is an upright tall tree, whose finely-cut green leaves are slightly similar to a yew's and even more similar to that glorious conifer, the swamp cypress.

It shows the same grey down and colouring on the upper and lower sides of its leaves. The first freshness fades by late May, but the ribbed leaves remain among the paler shades of green until they eventually turn a burnt brown-orange and fall off in autumn. After 20 years, it will be 15 feet or so high, and about 10 feet in diameter. You could plant a whitebeam walk with the tree every six yards or so.

Against the exceptional whiteness of *Ilex*, you notice

the bunches of fluffy white flowers in early May, a prelude to the small red berries which are like pellets in autumn. Neither the flower nor the berry is more than an added touch of interest.

Lesseps, then, is my firm choice but I would like to see more interest in the weeping whitebeam, called *aria pendula*. Last year, I met my first mature specimen of this in a big Sussex garden and thought it better value in most places than its only weeping silver rival, the weeping lime. It is tougher, less prone to disease and those sicknesses of the leaf which can make the lime a disappointment.

At maturity, the whitebeam is not so enormous. Like most weeping trees, it should be isolated where its form can be appreciated from all sides. It would be spectacular against a dark background and if you have such a site at the far end of your lawn, *Hilliers* of Windchester will sell you one.

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It is not a good tree for sandy or chalky soil. Although it grows almost anywhere, it much prefers deep earth which stays damp. In its favourite conditions, it will race ahead and put on 40 feet in only 20 years. It is a thin feature which will take up less width than a well-grown Christmas tree.

Against the exceptional whiteness of *Ilex*, you notice

The Metasequoia was new to our gardens in 1947, but its rediscovery was lost on these years of post-war austerity and it has not yet been given the much welcome which it deserves. Its story is most peculiar. In 1921, the family was first described by a Japanese botanist who had no more proof of the tree's existence than the evidence of early fossils. Unknown to him, a Chinese gardener had also found it in the same year, growing wild in a small pocket of dry and rocky territory on the north-East borders of Szechuan.

The evidence of fossils and

forests coincided, proving the extreme antiquity of the garden's latest gain from nature. Metasequoias were as old on this earth as dinosaurs, adorning an age when the world's great trees were the ginkgo and magnolia, a sight for which I would volunteer to become a cave-man.

Three years later, the Metasequoia reached western botanical gardens where its light green leaf and brown autumn colour soon caught the nurserymen's attention.

Not many conifers are so civilised and few will average 2 ft of growth a year without top heavy. If you want to economise, you can grow one from a softwood cutting, taken from someone else's tree in July or August. These cuttings root with astonishing ease. Beside a whitebeam, this ancient tree would look very handsome, one of the few great discoveries during World War II. It ought to be in every garden centre, and while it is still a special pleasure, at least give it a go as an upright specimen tree.

Against the exceptional whiteness of *Ilex*, you notice

## FT COMMERCIAL LAW REPORTS

## Development 'begun' by pegging out road

MALVERN HILLS DISTRICT COUNCIL v SECRETARY OF STATE FOR THE ENVIRONMENT AND ANOTHER  
Court of Appeal (Lord Denning, Master of the Rolls, Lord Justice Eyleigh and Lord Justice Watkins): March 24 1982

WHERE a property developer is required by statute to begin development within a certain time after obtaining planning permission, such development being taken to be begun when specified operations including the laying out of part of a road are carried out, he satisfies the requirement of beginning to develop if he delineates part of the road on the ground by putting in pegs.

In 1980 the council served an enforcement notice on the developers requiring them "to cease construction of the road and all building, engineering or other operations." The developers appealed to the Secretary of State. He felt bound in law to let them go ahead and build the estate.

Everything depended on the date when development of the site was "begun" by the developers. If it was begun before March 28 1979, the enforcement notice must be quashed, and the developers would be able to go on with the development.

In construing section 43 (2) (d) it was significant that all the other sub-paragraphs with which it was associated referred to the actual work to be done. They excluded any acts which were only preparatory to that work.

Section 43 provides: "(1) For the purposes of section . . . 42 . . . development shall be taken to be begun on the earliest date on which any specified operation comprised in the development begins to be carried out. (2) In subsection (1) . . . 'specified operation' means any of the following . . . (d) any operation in the course of laying out or constructing a road or part of a road . . ."

Applying that interpretation to the present case it was clear that the bringing of pipes and manhole rings, and the driving in of pegs, which were not permanent, were preparatory acts done in anticipation of "operations" which were to follow. They were not part of the "operation" of laying out the road.

His Lordship would allow the appeal on the ground that the development was not begun before March 28, 1979.

LORD JUSTICE DENNING, Master of the Rolls, said in a dissenting judgment, that the developers planned to build a new housing estate of 25 houses. The council granted outline planning permission for residential development, subject to conditions. Many matters were reserved for further consideration, and the council granted approval for the reserved matters on March 28 1979.

That date was crucial because the provisions of section 42(2)(b) of the Town and Country Planning Act 1971. Development must be begun not later than March 28 1979.

Three months before March 1979, the developers made preparations for drainage work, including the laying of pipes and manhole rings in the centre of the site, but made no excavation.

They also put in pegs to show the centre line of the proposed estate road, and to show the limits of the plots on the site. They only did the first 250 feet. They were held up by the weather. The position of the pegs was only tentative or provisional.

In the line of the road pegged out in the notion that "laying out" had not begun unless the land had been altered physically to some permanent extent.

The provisions of section 43 should be construed benevolently towards the subject. That was especially so where, as in the present case, the developers' bona fides were not assailed.

The line of the road pegged out might have been varied before completion, but the pegging out was an unequivocal manifestation of the developers' intention to begin development within the permitted time, and were entitled to proceed with it all completion.

Whether or not what had been done on the land amounted to the beginning of operations was pre-eminently a matter of fact and degree for the Secretary of State. He had accepted his inspector's conclusion that the pegging out to an "operation" in the course of laying out part of a road defined in section 43(2)(d) and that it was therefore a specified operation.

There was no legal or other reason for doubting the soundness of that reasoning nor for questioning the decision which led from it.

Appeal dismissed. Leave granted to appeal to the House of Lords.

For the council: *Jeremy Sullivan (Shorpe, Pritchard and Company, agents for Paul Graham, Matern).*

For the Secretary of State: *Simon D. Brown (Treasury Solicitor).*

For the developers: *A. T. Smith (Co Jucobs, Bird and Company, Birmingham).*

By Rachel Davies Barrister

appearances and I feel confident that the four-year-old will produce his best this time.

Most Fun lines up for the weakly contested Crowthorpe Novices Hurdle with a much-needed run at Towcester recently behind him. He should get off the mark in the hands of Alderton's 7 lb claiming lad, Peter Double, by outclassing the consistent but rather one-paced Prosperine.

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3.45—Sunny King

4.15—Miss Couture\*\*

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2.30—Bold Dealer

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3.30—Comedian

4.00—Weavers Loom\*

5.30—Most Fun\*\*

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HTV News. HTV CYMRU/WALES—As HTV WEST except: 12.00-12.15 pm Ty Bach Twi. 4.15 Mr Merlin. 4.45 Y Rhifordd Gwdd. 5.15-6.15 Gold U.S. v The Rest of the World. 1.20 pm North News. 2.45 The Great Depression. 5.15 Survival. 6.00 North Tonight. 12.35 am North Headlines.

9.30 am The Haydn Festival which celebrates the 250th anniversary of the composer's birth. Joseph Haydn became the most popular composer the world had ever seen, and one of the wealthiest. But at the start he almost starved, and once said of himself "What I am is the result of dire necessity" which gives tonight's episode its title.

At 10.10 H. C. Robbins' London presents the first of his brand new seven-part series *Haydn Festival* which celebrates the 250th anniversary of the composer's birth. Joseph Haydn became the most popular composer the world had ever seen, and one of the wealthiest. But at the start he almost starved, and once said of himself "What I am is the result of dire necessity" which gives tonight's episode its title.

9.30 am First Thru. 9.30 The Child. 10.00-10.15 Play School. 10.30 pm Open University. 11.35 Landscapes of England. 12.00-12.15 pm Open University. 1.20 pm North News. 2.45 The Great Depression. 5.15 Survival. 6.00 North Tonight. 12.35 am North Headlines.

9.30 am The Coral World. 10.15 Land of Britain. 10.30-10.45 The Motor Car. 11.15 Sports. 1.20 pm North News. 2.45 The Great Depression. 5.15 Survival. 6.00 North Tonight. 12.35 am North Headlines.

9.30 am The Maharanee. 10.20 Land of Britain. 10.30-10.45 The Motor Car. 11.15 Sports. 1.20 pm North News. 2.45 The Great Depression. 5.15 Survival. 6.00 North Tonight. 12.35 am Company. 1.20 pm North News.

9.30 am The Big Game. 10.20 The Big Game. 10.30-10.45 The Big Game. 11.15 Sports. 1.20 pm North News. 2.45 The Great Depression. 5.15 Survival. 6.00 North Tonight. 12.35 am Company. 1.20 pm North News.

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## THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

BOARDROOM BALLADS  
PUSH OR PULL?

Since first from earth's primal slough  
Societies emerged somehow  
And, retrogressing hour by hour,  
Produced the dominance of men.  
It has been commonly agreed  
There must be people who can lead.

The prince, the father or the priest  
Met some criteria, at least.  
For making in the infant state  
Their leadership legitimate.  
Though often, too, the biggest stick  
Determined who might make the pick.

And then to leadership's chagrin  
Democracy came creeping in  
With radical ideas which said  
The followers should choose instead  
Or, at least, should have a voice  
To influence their masters' choice.

Except, that is, strange to relate,  
Within the corporate estate,  
Where leaders, we are told, instead  
Leap fully-clothed from Zeus's head  
Protected, unlike other things,  
By some divine right of kings.

Suggestions that the lesser fry  
Have any right to choose defy  
The consecrated rights of bosses,  
Whether making gains or losses,  
To answer only for their sin  
To priests who put the money in.

And those who here the wood and lump it  
Are firmly told that they can lump it—  
A system known to learned sages  
To mark the neolithic ages  
But now unknown to observation  
Outside the business corporation.

So leadership, as a result,  
Is consecrated as a cult,  
Endowed with charismatic powers  
Light-years from the likes of ours,  
Particularly useful while  
The new machismo is in style.

So might it not be best to say  
that leaders, too, have feet of clay  
And any claim to lead is hollow  
Unless the troops consent to follow?  
If not, I think the special pleaders  
Should find another word than "leaders".

Bertie Ramsbottom

Next week: Money Markets

## BUSINESS PROBLEMS

BY OUR LEGAL STAFF

## Rent arrears

I gave one of my tenants notice to quit about two months ago because of arrears of rent (about £50). The tenant pays small sums periodically (sometimes more but usually less than the actual rent) and I mark these in his rent book as mesne profits. I now propose to apply to the County Court for possession. (1) Should I accept further rent from the tenant after I apply to the Court for possession, and enter it as mesne profits in his rent book, or should I ask him to pay the arrears into Court? (2) If the tenant pays the full amount he owes before the case is heard shall I accept

the money?

As the tenant appears to be a protected tenant under the Rent Act 1977 there is no need to require payments to be made into court or to characterise late payments as mesne profits. You can and should accept all arrears tendered.

## House sale

I propose to purchase two houses, one tenanted and the other vacant possession, which are being sold as a pair as an investment. I propose to modernise the vacant house which is in a poor state and resell it as soon as possible. I had thought that capital gains tax would be payable on any profit but have recently read

that the Inland Revenue might class it as income. Is this true? If so, how is "income" calculated?

The transaction does indeed look like an adventure in the nature of trade, assessable to income tax under case I of schedule D. The profit will be calculated on ordinary accountancy principles. If your solicitor cannot help you on the taxation aspects, no doubt he or she can recommend a local accountant. We have regularly warned of the pitfalls of entering into property transactions without good professional guidance. No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

Then employees at Armc's British factory at Letchworth:

ARTHUR HEINS, the quiet and unassuming purchasing director for BL's Austin Rover cars division, in mid-1980 ordered a worldwide survey of component costs as part of a re-examination of the division's purchasing strategy.

As the results came in it became clear that BL could buy 70 per cent of the materials and components needed for the cars it produced at an average of 20 per cent below British prices.

In other words, only 30 per cent of UK suppliers were competitive with their overseas rivals.

Materials and components account for 60 per cent of the ex-factory cost of a car and the plain fact was that continental cars were packages of cheaper components (no less reliable than those sourced in Britain). To compete, BL should have made a major switch to Continental suppliers.

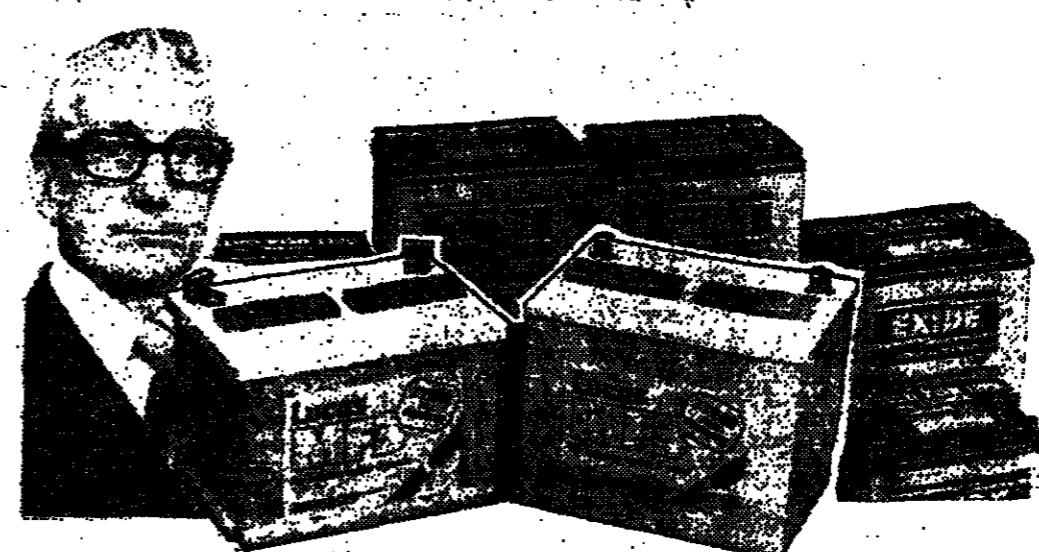
BL has no formal "buy British" policy but there were good, long-term strategic reasons for preserving a healthy component supply sector in the UK.

And if Austin Rover, the division which makes most of the BL cars except for Jaguars and Daimlers, switched most of its purchasing abroad — it will buy just over £600m-worth this year — much of the sector could shrivel up and die.

Instead, last year the division started a process which has for the most part gone unnoticed.

But when the contract for the supply of wheels was given solely to Dunlop, which previously shared it with Rubery Owen, the change became visible. Rubery Owen claimed that as a result of the decision its wheels plant ceased to be viable and closed it with the loss of 1,000 jobs.

Then employees at Armc's British factory at Letchworth:



Arthur Heins, BL's purchasing director, has decided last week to double his order for Lucas batteries

Heris... were warned that up to one third of the 300-strong workforce could be affected by BL's decision to stop buying brake pipe tubing from the plant — TI Fulton, which previously shared the supply, will in future provide it all.

And last week the result of another "winner takes all" battle, this time over batteries, was announced. Lucas has been given a contract to supply 500,000 car batteries a year rather than supply being split more or less equally between Lucas and Chloride.

All this goes against previous conventional wisdom that a company should protect itself from breakdowns in its supply line by dual-sourcing.

The industrial disputes that wracked the motor industry in the 1970s helped establish dual-sourcing even more firmly.

So why is the approach changing?

To some extent the UK component sector, along with the country's manufacturing industry, as a whole, has been uncompetitive, because the pound refuses to drop to compensate for the rate of inflation.

And, as Ray Horrocks, chairman of BL Cars, points out: "Over the past four years, British industry has doubled its wages but increased productivity by only half."

But the component industry has also suffered from the severe erosion of demand as vehicle output in Britain shrank alarmingly. As recently as 1972 car output peaked at 1.92m. In 1980 it dropped below 1m for the first time since 1958 and last year was at the same level.

Towards the end of the 1980s, it all goes to plan. BL should have just four "families" of cars instead of the 13 it had when Sir Michael Edwards moved in as chairman three years ago.

This will involve a substantial drop in the numbers of individual components, particularly as some components will be common to two or even three families.

All this indicates a dilemma for the components industry. In future BL will require fewer individual parts. But for those companies which get the available contracts, the potential for substantial production runs is tremendous.

For example, the Metro is currently being produced at the rate of 4,500 a week. No other BL model in recent history has reached anything like that rate of output. And some components of the Metro will go into the first of the LC10 range, the LM11 and LM12.

In terms of individual parts, the division already sources over half its components from single sources. The more complex the component and the more costly the investment required to produce it, the more likely it is to be single sourced.

But Arthur Heins points out that there is likely to be little single sourcing for a whole "commodity group."

None of this is unique to BL. Other major car makers take very similar steps to protect continuity of production.

The review of component "commodity groups" has a long way to go, according to Heins. "We have been reviewing every single commodity group we purchase. We started with the complex ones and are now working on those that are less complex and less expensive. But the process will take another 18 months because of the depth of the investigation in each case."

So probably there will be other cases similar to those of Dunlop and Rubery Owen and Chloride and Lucas.

In the meantime the new purchasing strategy seems to be paying off. The division's material costs went up only 2 per cent last year. Of course, other factors apart from the switch to single sourcing played a part. With car demand depressed the laws of supply and demand came into play to keep price increases down.

And the division refused to accept any price increase for components if it arose from a pay award higher than the 3.8 per cent BL Cars workers received last year. "We owe it to our own workforce not to accept any price increase from a supplier which arises from a pay award that is not matched by an increase in productivity," Musgrave declares.

But when there is competition between two or three previous suppliers for the one big contract — as happened between Lucas and Chloride — the division does all it can to avoid a Dutch auction.

Musgrave explains, "It is up to the companies to tell us what their price is, although we often give an indication of what we think the job is worth. We want to strengthen the UK component industry, not weaken it through Dutch auctions and prices that are too low."

## Whittle

The division's internal check-in system also militates against the purchasing department taking the easy way out when trying to keep within its budget and simply switching to suppliers which offer low prices.

Any change, which involves more than 20 per cent of a particular supplier's BL business being removed by a switch to another manufacturer must be vetted by the division's purchasing sub-committee.

The same procedure is followed if a contract is to be switched from a British to an overseas supplier.

The impact of BL's new strategy — as well as Ford's efforts in the same direction — has begun to become more apparent. According to Heins, that 20 per cent differential between UK prices and those charged overseas has already been whittled down to 12 and 13 per cent.

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## Television

## The news is getting worse

by CHRIS DUNKLEY

Paragraph 1 of the BBC booklet "The Task Of Broadcasting News" states: "If ever broadcasting were paraded to the proverbial bone, news would have to be that bone." Paragraph 2 says: "Because news is so important to the BBC and its public it follows that no effort must be spared to get it right, not only to the satisfaction of professional journalists inside and outside the BBC but also to that of the general audience."

Among members of the general audience known to me, and also among the journalists of my acquaintance including a number working inside the BBC, opinion is now virtually unanimous that BBC television news has deteriorated in the last few months. A few claim to discern a decline over the longer term, but most seem to agree that the deterioration dates from September 7 1981 when the news appeared with what was called "A New Look".

This meant that Peter Woods disappeared; Richard Baker, Kenneth Kendall and Jan

Leeming were relegated to the early evening slots and weekends; Richard Whitmore—who has always struck me as the best among the BBC's younger news readers—was banished to the midday slot where he has been accompanied by Moira Stuart and Linda Alexander (another good reader); while the flagship programme, the *Nine O'Clock News*, was taken over by the two reporters John Humphrys and John Simpson.

In terms of faces on screen the biggest change of all, if the least significant, has been that whereas Kendall or Baker used to stay on duty in the evening to read the late headlines on BBC1 at 11.15 or midnight, Simpson and Humphrys disappear at 9.25 leaving the late job to a succession of unfamiliar and often deeply nervous looking people who have, presumably, been plucked out of the newsroom.

There is one scenario which interprets these changes as merely a holding operation prior to a full-scale revolution any time after November this

year. That is when Channel 4 comes on stream with its plans for a one-hour news programme on weekdays scheduled, in the American fashion, earlier in the evening, from 7.00 until 8.00. Since the BBC is already conscious that there are precious few items in its own *Nine O'Clock News* which have not already been screened in the 5.30 bulletin, the early evening may well become the main area of contention.

It seems to me both a pity and a strategic error for Channel 4—probably our last ever nationally broadcast channel—to have made the lives of its own programme planners so difficult before they even start, by shackling them to an iron ball in the form of yet another immovable daily news programme. Knowing the way that programme schedules in ITV and BBC1 so often curse the obstruction of their almost sacrosanct news, it seems incredible that Channel 4 should voluntarily undertake a handicap twice as big.

But given that you do decide to have a major daily news programme, 7 o'clock sounds a much less disruptive time than either 9 or 10, even when your programmes last an hour. Moreover Channel 4's news policy can only be welcomed by those of us who have pleaded for years for a broadening of the scope of television news. "In addition to the normal news diet, the programme will include regular coverage of business and industry, technology and the arts," they promise.

I doubt whether most viewers consider business and industry to be under-represented on the existing news programmes, but allowing technology and the arts on to the agenda will indeed be a radical departure. Joan Bakewell has ploughed an impressive furrow at *Newsnight* on BBC2 and is now regularly planting arts stories amid the alien corn, but she does her row late at night, and it is a lonely one. What a shame the main BBC news has not called on her services and tried to steal a march on Channel 4 by introducing a civilised balance of subjects into the agenda now; the life enhancement of arts news as well as the familiar wars, strikes and economic disasters.

However, according to the scenario mentioned above, the BBC might be attempting a pre-emptive move of a different sort. The reason given by Channel 4 for devoting a full hour to the news is the desire to supply "a more thorough explanation of the issues

than the *Nine O'Clock News* has done."

Nothing in the last six years has happened to alter that, nor is it ever likely to.

behind the headlines" and "more time to investigate stories in greater depth".

That brings to mind the Birt/Jay theory of television news— and current affairs expounded in 1975. John Birt and Peter Jay argued that television news was characterised by a "bias against understanding" and they called for a broader focus, more care in putting matters in context, and greater analysis. Most professionals saw it as a demand to combine news and current affairs. Birt is now director of programmes at London Weekend Television, and Jay is chairman and chief executive of TV-AM which will launch ITV's breakfast service in May 1983.

Thus the Birt/Jay theorists have established a formidable beachhead within commercial television incorporating LWT (one of the biggest companies), breakfast television, and Channel 4. What is more, Channel 4's news will be supplied by ITN who are even now putting together a special fresh team for the purpose.

Over the years ITN has steadily nibbled away at the BBC's proud dominance of news so that they now attract twice as many viewers as the BBC at lunchtime, take a substantial lead with the early evening bulletin, and have even drawn level with the mid evening flagship. These days the BBC *Nine O'Clock News* sometimes attracts a few more viewers than ITV's *News At 10*, but the average figures for January, for example, were: BBC 8.89m and ITN 9.68m.

Taking all these facts into account it is possible to see the "new look" as the BBC's bid to get in with an only slightly modified version of the Birt/Jay news formula ahead of the opposition. The difference between Simpson and Humphrys and their predecessors is that the new pair have always been reporters whereas Baker, Kendall, Woods and so on were purely news readers.

For the public the difference is quite immaterial. What seems to matter to most viewers is clear reading (Simpson is the first news reader in years to pronounce the "L" in "railway") and a sense of authority. But for the BBC the "active journalist" role is apparently seen as a crucial difference. Announcing they explained that in addition to providing the day's news the *Nine O'Clock News* would also become "a time for analysis" with Humphrys and Simpson

"bringing their considerable journalistic experience to the programme" and, when not presenting, "continuing with reporting assignments". (Evidence on screen suggests that this last means little more than rare and brief token trips.)

There are two reasons for objecting to these changes. The first yet least important is that they have not been very successful. It is all very well to assert that a man will "bring considerable journalistic experience" to a programme but another thing altogether to extract any value from that when the job is reading the news. To the extent that they have put any "individual stamp" on their programmes, Humphrys consists mainly of an affectively "worried" frown, the Birt/Jay theorists a form of unsatisfactory conversational tone, and the unsettling impression of a man impersonating a news reader; and Simpson's of a condescending pedagogy exemplified by sentences beginning "Well —" or "So —" as in "So, a result at *Highgate*, seen dully; do the patient tones of one about to teach four-year-olds to thread beads.

Second, and far more important, the BBC ought not in any case to be going down this road, or at any rate not with its main news programme. On the contrary, whatever may be thought necessary in the way of "analysis" and "contextualising" and "depth backgrounds" elsewhere, the main BBC news should stick like glue to the excellent habit established by the corporation in World War II, albeit on radio, of providing the one service where you could depend upon hearing the nearest thing possible to plain fact, read with absolute clarity. If television news has forgotten how to do it, they can always listen to the World Service.

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one to make clear why the darkening strains of the opening

## Walton birthday concerts

William Walton was 80 on Monday. A big Festival Hall concert to mark the exact date came as the climax (though by no means the close) of all the recent Walton revels: it was given by the Philharmonia Orchestra and Chorus, Alexander from the Royal Box, and broadcast live on television and radio. A celebration, in other words, on a grand scale, of music that wears its public face with dazzling and nonchalant; yet, as in the best of Walton's music, beneath the massive crossfire of brass and percussion, double chorus and orchestra, the edge of his pain threshold. The jubilant finale was driven tremendously hard and fast, substituting brilliant spectacle for the climactic grandeur that is more easily suggestible in the Albert Hall. Thomas Allen, though the baritone solo dandered perhaps a weightier, darker timbre, was in fine voice: likewise the chorus.

Birthdays are a time of tribute, so perhaps a short peroration from a reviewer of *Belsazar's Feast*, which, naturally enough occupied the second half, will not seem wholly out of place. For a recording of the work, acquired in early teenage and played almost to the ruination of its grooves, was my own introduction to the domain of Modern Music; nothing had ever before sounded so exhilaratingly bold, jagged, daring. Later came Stravinsky and Schoenberg, and my discovery of 20th-century music of tougher intellectual sinew; later, it was not the "trumpet and cymbal" portions of the oratorio, at first the most exciting, that kept their fascination, but the rhythmic vitality in inverse proportion to the volume of sound.

The first half was less successful—music made under the bright lights of a Big Occasion is unlikely to be free of interpretation (or so it appeared at the time) to the domain of Modern Music; nothing had ever before sounded so exhilaratingly bold, jagged, daring. Later came Stravinsky and Schoenberg, and my discovery of 20th-century music of tougher intellectual sinew; later, it was not the "trumpet and cymbal" portions of the oratorio, at first the most exciting, that kept their fascination, but the rhythmic vitality in inverse proportion to the volume of sound.

One heard it as the best of Walton's.

Music hall

revival shows are

cursed with the leaden weight of television's *The Good Old Days*, a patch of much that

was worst about the Victorian and Edwardian music hall. *Hiss* and *Boo* did not escape from an aftertaste of *audience* and *reverberation* with which the *recreation* of late Victorian music hall. It works if the

from an upper box. Shame on him, and on whoever permitted him entry!

MAX LOPPERT

Earlier Monday evening at the Barbican the LSO, with Nobuko Imai as soloist and Mark Elder conducting, included Peter's *Violin Concerto* in their programme. In the past one heard this so often with English violists (and I don't mean Lionel Tertis) who were excellent musicians but could not have rivalled Miss Imai's sumptuous tone that one almost regretted a certain plangency and even a sense of effort.

Yet this was a sensitive and at times noble reading, most appreciably accompanied. The piece for the scherzo may have been metronomically correct but it was on the fast side for this hall. Some of the pointed impishness sped by almost unnoticed. This concerto remains after 50 years and more one of Walton's most cogent as well as poetical scores. The silencing of the orchestra in the 1961 revision no doubt makes things easier for the soloist, but the added harp sounds out of place in that landscape. Needless to say, the LSO's Ossian Ellis was the most discreet of trespassers.

British Sea Interludes from *Peter Grimes* opened the concert. The first impression (this was my first visit to the hall) was of an uncomfortable glare on high violin phrases and of a rhythmic vitality in inverse proportion to the volume of sound. No such doubts marred Dvorak's *Seventh Symphony* after the break—a warmly lyrical performance, though again woodwind and brass were more favoured than strings. With all the mobs across the river there wasn't a very large audience.

RONALD CRICHTON

## Lyric, Hammersmith

## The Best of British Music Hall

The

booklet quoted in my introduction was issued in 1976, the year after the birth of the Birt/Jay thesis, and it says of them: "They seemed, in the view of professional journalists in the BBC, to be proclaiming a new bias—a bias against the reporting of unadorned fact... it would be a betrayal of fundamental editorial principles to move in that direction." Paragraph 26 Clause (2) says: "The separation of news from analysis in television, far from being a basic mistake, is centrally important—a guarantee of the BBC's continuing credibility."

Nothing in the last six years

has happened to alter that, nor is it ever likely to.

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## FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY

Telegrams: Finntime, London PS4. Telex: 2954971

Telephone: 01-246 3000

Wednesday March 31 1982

## Car prices and competition

ACCORDING to the latest opinion polls, dissatisfaction with the European Commission remains appreciably higher in the UK than in any other member country, high prices and too much bureaucracy are two of the familiar complaints. If it could be demonstrated that the bureaucrats in Brussels are trying with some success to lower prices for the British consumer, attitudes might begin to change. The cuts in recommended car prices announced this week by Ford of Britain are due, at least in part, to the determination of the Commission to eliminate barriers to trade between member countries of the Community.

For some years the Commission has been waging a battle against manufacturers who attempt to discourage or prevent so-called parallel imports. Two celebrated cases decided in the Commission's favour involved BMW, the German car manufacturer. BMW's Belgian subsidiary sought to prevent its dealers from re-exporting cars from Belgium, where prices were low, back to Germany where prices were higher. The Commission objected to the practice as being incompatible with EEC rules on competition; its decision was upheld in the European Court. A German importer of BMW cars won a related case in the Federal Supreme Court in Germany.

## Followers

The business of parallel imports is particularly well-developed—and profitable—in the car industry because of the disparities in car prices between the member countries of the EEC. A study published last year by the consortium of European consumer associations (BEUC) showed that on average British new car prices were 50 per cent higher than in Belgium and 35 per cent higher than in Germany or France. The study noted that prices tended to be lowest in countries where Japanese penetration is highest.

More generally, it seems to be the case that in the main car producing countries the leading domestic manufacturers are the price leaders and the importers are to a large extent price followers. In a country where production costs are high, like the UK, price levels have been very much higher than in countries where manufacturing costs and inflation rates have been relatively low. The disparity was increased during the period when sterling was exceptionally

strong against Continental currencies.

As a result of the publicity given to the BEUC report and a similar investigation by *Which?* magazine in the UK, the pressure on British manufacturers to make it easier for people to import British-made cars from the Continent has grown. One obstacle had been the difficulty of obtaining "type approval certificates" from the manufacturer confirming that the car conformed to British technical and safety standards.

Under new rules announced by the Department of Transport in February of this year manufacturers will have to supply these certificates to all buyers on demand.

## Unhappy

The British motor industry has been unhappy about these developments, arguing that a serious erosion of the price structure in the UK could undermine the viability of the British car manufacturers and their suppliers.

The Society of Motor Manufacturers and Traders suggested in one of its statements that "the only effective way of reducing car prices in Britain will be to reduce the rate of British inflation and substantially to improve this country's industrial productivity." This seems to ignore the possibility that a greater degree of price competition will actually contribute to greater efficiency and lower inflation.

One of the reasons why the EEC has not fulfilled its industrial potential is the continuing segmentation of the national markets. In the car market this stems in part from the divergence in tax systems and there is no early prospect of a uniform approach on this issue. But the problem has certainly been aggravated by the pricing and distribution policies of manufacturers. The fact that parallel imports contributed to Ford's decision to lower prices is very much to be welcomed. It should encourage the Commission in its insistence that distribution agreements between manufacturers and dealers should not include restrictions on exports.

It should also encourage governments, if they have the interests of consumers at heart, to eliminate unnecessary administrative obstacles to intra-Community trade. This should include a determined effort to harmonise technical and safety standards throughout the Community.

## Sabre rattling in Buenos Aires

LORD CARRINGTON, the British Foreign Secretary, has rightly taken the view that diplomacy is the means to deal with the new eruption of the prolonged Argentine-British differences about the Falkland Islands. It is to be hoped that Buenos Aires shares his belief that a further escalation of the dispute would benefit nobody. Unhappily that may not be the case: hence Lord Carrington's warning in his statement to the House of Lords that the position is potentially dangerous. There is a danger that the Argentine Government may become the prisoner of its own rhetoric.

The reason for saying is that for the first time in several years the men in power in Buenos Aires are under heavy pressure from the widespread opposition to them. The causes are domestic. But there is nothing new in a regime using a quarrel abroad to divert attention from grievances at home.

With these tactics the Argentine Government is playing both on nationalist sentiment in general and on a strongly held conviction that the Falklands, which Argentines call the Malvinas, are part of their rightful heritage from the Spanish Empire.

## Colonial status

While condemning the sabre rattling in Buenos Aires, one must recognise that the dispute is not something that the Argentine Government has plucked from nowhere to suit its own domestic purposes. In the present world colonial status, such as that of the islands, is something anomalous, even anachronistic.

It would, however, be wrong to look at these anomalies merely in the light of the generally desirable process of decolonisation. The islands are not to be compared with a colonised country in, say, Africa or Asia, with local leaders thirsting for independence. The 1,800 islanders have been described as more British than the British: they speak English, have little or nothing in common with the Argentines, and have made it plain that they wish to retain their present status.

Even at the height of its zeal

## Why everyone may have lost

By Hugh O'Shaughnessy in San Salvador

THE Camino Real Hotel in this city has been the scene of one of the most intensive operations mounted by the U.S. communications media overseas since the days of Vietnam.

In the past two days it has been the setting for many euphoric Press conferences. Almost anyone who had anything to do with Sunday's elections for a 60-seat constituent assembly to take over the government of this country has claimed the result as a smashing victory for democracy.

They have called it the beginning of peace in our time for El Salvador, caught in a civil war between Right and Left which has cost more than 30,000 lives in the past two years and rendered at least one in ten Salvadoreans homeless.

But today, as the TV networks begin to move their crews back to the U.S., the realisation is dawning that far from being the smashing vindication of U.S. policy that Administration officials—and some foreign observers—claimed it was, the election was almost certainly one in which virtually everyone lost and nothing was settled.

His five-month-old party is committed to a programme of reversing the moderate reforms initiated by President Duarte. D'Aubuisson, who is referred to in special U.S. handouts as the "leader of ultra Right-wing extremists," has proclaimed long and loudly that President Duarte is an agent of international communism and that his policies are tantamount to Marxism-Leninism.

With his background, Major d'Aubuisson is the last man the State Department wants anywhere near the levers of power. Continuing U.S. aid to El Salvador and thus any chance of keeping the country safe from a Left-wing take over depends, after all, on the U.S. Congress being satisfied by President Reagan in July that there has been some improvement in the human rights record in the country. With Arena in power

the counting of votes has scarcely finished, but it seems likely that the Christian Democratic president Jose Napoleon Duarte, titular head of the junta of soldiers and civilians which has been ruling here since the military coup of October 15 1979, has not gained an absolute majority of the 60 seats contested. This means that he may well be superseded by a coalition of extreme Right parties who will govern provisionally, draft a new Constitution and call fresh and definitive elections.

Even if President Duarte is included in the coalition he will find himself outvoted by parties to the right of him who together gained more votes than he did.

This highly likely outcome would be a major defeat for the



President Duarte (left): not yet an absolute majority. Major d'Aubuisson (right): committed to a programme of reversing reforms

this seems unlikely and without Congressional approval U.S. aid will automatically cease.

The State Department, having trumpeted the fairness of the elections on Sunday despite, in the view of some observers, their manifest inadequacy, now has to live with the verdict. Consequently in the past two days Washington has been making it very clear privately to d'Aubuisson that he will have to change his tactics very rapidly indeed if he is to receive continuing U.S. help.

And in an interview, Major d'Aubuisson told me on Monday that he knew the economy was only four to six months away from total disaster.

Duarte himself seems to have been squeezed from both sides although his party is still

able to vote. At a Press conference on Monday, Mr Howard Penniman, a U.S. electoral expert who helped prescribe the complex system of invisible ink used on voters' fingers and identity cards on Sunday made the astonishing claim that perhaps 85 per cent of the electorate had turned out.

Seeing that the population is over 5m, of whom 42 per cent are over the voting age of 18, the electorate should have consisted of 2.1m voters. The number who did in fact vote is likely to prove to have been just over 1m—or less than 50 per cent.

The rest are to be found in the grim refugee camps inside and outside El Salvador or among the hundreds of thousands of Salvadoreans who, for one reason or another, did not have the identity card needed to vote.

The way forward after the last tumultuous and inconclusive few days will be a difficult one. U.S. pressure and the power of the Christian Democrats may achieve the seemingly impossible and produce a coalition with some minor right-wing party which would put the Christian Democrats back into power.

But it seems more likely that the U.S. Administration will now become involved in a tough struggle to curb Arena so that in late July it can present to Congress some picture of progress which would allow the massive aid that the Salvadorean government now wants if it is to stave off military and economic collapse.

The strong right-wing showing meanwhile makes the chance of any direct negotiations between the Government and the insurgents unlikely. But in the last analysis there is no other solution to the stalemate produced by the irresistible force of the guerrilla insurgency and the immovable object of the Government's unshakable control in the cities.

## Washington: euphoria, but the doubts will not go away

AFTER Monday's unbridled

public jubilation about El Salvador's "stunning commitment to the power of the democratic process," as Mr Alexander Haig, the U.S. Secretary of State, described the election, it may be hard for the U.S. Administration—and even the U.S. media—to return to a more sober assessment of the country's political future, if this turns out to be necessary.

In the first flush of enthusiasm about what Washington regards as a surprisingly high turnout in the election, political leaders of both Right and Left, as well as the U.S. media, seemed to forget many of their earlier misgivings. Even Democratic leaders in the Congress and the newspapers declared themselves highly impressed.

Senator Christopher Dodd,

one of the leading proponents of negotiations with Salvador's Leftists, announced the White House staff's main driving force.

Throughout the crisis in Central America, the President's political advisers in the White House during the coming days and weeks, Mr Haig too, may come to focus increasingly on the riders which he has added to his endorsement of the elections: the U.S. would maintain its support for a new Salvadorean Government only if its leaders remained committed to the programme of economic, social and human rights reforms initiated by the

Caribbean Basin speech.

It is understood that these paragraphs were added at the last moment by the President personally, against the strong advice of his political staff and at the behest of the State Department, which has been sensitive about the amivalence in the White House towards its policy—an amivalence motivated not by ideological differences but simply by the concern about public popularity, which is

would even possibly have "membership open to leftist parties," it is unlikely that he was speaking for the rightist leaders who now look like dominating the political scene in El Salvador.

They have repeatedly ruled out talks with leftist leaders, called for a military victory over guerrillas and denounced even the limited reforms of the Duarte regime. The hope in the State Department is that extreme rightists under U.S. pressure may prove more able to institute reforms than a more moderate government which was always looking over its shoulder at the extreme Right.

If this hope turns out to be unfounded, another view, which was widely held until Sunday will doubtless re-emerge. Mr Robert White, the former U.S. Ambassador to El Salvador who was relieved

by the Reagan Administration, has argued consistently that the elections would only weaken the Duarte regime and the centrist forces and the hope of any reconciliation.

He had pointed out that an election in which the Left did not participate was largely meaningless and that even a turnout of around 50 per cent would be very low by the standards of Latin American democracies where 70 or 80 per cent normally turn out to vote.

"We must remember that the dictatorships of Latin America have controlled their countries for 50 years by means of elections," he said last weekend. After all the jubilation surrounding Sunday's election, he may yet turn out to have been tragically correct.

Anatole Kaletsky

## Sweet chariot

Perhaps the reflected glow of four Hollywood Oscars will help bring some cheer to Merseyside. For it was there that most of Chariots of Fire, the award-winning film about athletes Harold Abrahams and Eric Liddell, was shot less than two years ago.

Liverpool's town hall doubles in the film as the British embassy in Paris, and Birkenhead's floating landing stage as a quay at Dover, with the old Isle of Man steam packet disguised as a Channel ferry.

Bevington, a middle-class suburb in the Wirral, provided the oil-slabine cinder track which, with a bit of carpentry, was fitted out as the Stade Colombes at the time of the 1924 Olympic Games.

Local club athletes competed for medals against the actors, but ran slowly enough to lose.

Hundreds of extras came straight off the dole if only temporarily, for £10 a day plus

to the IMF?

After all, it has taken only one magazine article by U.S. budget director David Stockman to inspire a Washington modern dance company's "mini-ballet."

Possible compromises have been devised. The idea of a condominium has been rejected in Buenos Aires on the grounds that the islands are rightfully part of Argentina. A more sophisticated proposal would leave sovereignty to Argentina, but would allow the Falklands to be leased to Britain to continue running them as at present. The islanders see that as the thin edge of a very thick Argentine wedge.

In the best of all possible worlds, Argentina would put its domestic affairs in order, ending the need for diversionary gestures and, with luck, persuading the Falklanders that they have nothing to fear. In the real world that is too much to hope for quickly. All that remains is the way of patient diplomacy, and the hope that the Argentine rulers may be rattling their sabres, but will have enough sense not to draw them.

## Men &amp; Matters

lunch. Many others took time off work to join in the fun, including the FT's man on Merseyside Ian Hamilton-Fahey, who appears for about three seconds in the film as a dignified member of the royal family.

However, there was one notable absentee from the public celebrations—President Ronald Reagan himself.

Stockman, apparently, is

an aside. Like selling the film rights?

Contrary to the area's reputation, there were no labour relations problems and the film was completed on time and to budget. The experience, locals suggested yesterday, should not be wasted. With the Mersey estuary available as the Red Sea, Southport's sands as the Sinai desert and 130,000 jobless as extras, there would be no difficulty with a remake of The Ten Commandments.

Local club athletes competed for medals against the actors, but ran slowly enough to lose.

Hundreds of extras came straight off the dole if only temporarily, for £10 a day plus

to the IMF?

The implications for the world of high finance are grave. That formidable dynasty the邵家 seems to be fading away.

Another dancer quotes: "Whenever there are great strains or changes in the economic system, it tends to generate crackpot theories which find their way into the legisla-

quick but readable succession of the boards of 20 leading London estate agents.

All had signed contracts to advertise in the Observer and were getting a free ride on the tellingly campaign which, together with some poster advertising, will cost the Observer £250,000 during the next four weeks.

But there is more going on than meets the casual viewer's eye.

The estate agents have mostly withdrawn from the Sunday Times property advertising columns in favour of using the Observer and have agreed to allow their names to be used on television to drive home the point.

They claim that property advertising rates in the Sunday Times are now roughly three times higher than those in the Observer after taking into account discounts and special deals for long bookings.

The Observer is pursuing the London property market with aggression believing that house sales will smarten up now that interest rates have fallen.

The implications for the world of high finance are grave.

That formidable dynasty the邵家 seems to be fading away.

It may not be quite what the Texas Rangers had in mind. But they're getting there.

Observer

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David Fishlock, Science Editor reports on some of the exciting prospects for the future

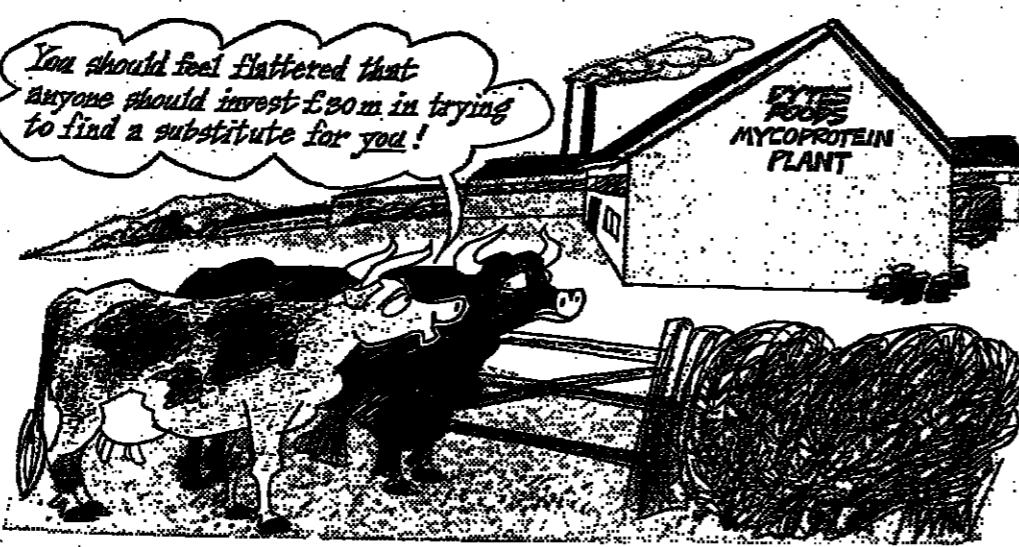
# Big plans for small biotechnology

R. BRIAN WILLOTT, chief executive of the British Technology Group, modestly disclaims "any" ambitions to revolutionise British industry. There will be "more hover-aims" — a reference to the £2.5m National Research Development Corporation once spent demonstrating a new "flying aim" which British Rail ejected — unless they are "very special" and I can't see any of those."

Today's target is "high-technology, leading-edge, highly intellectual ventures." This is kind of activity very familiar to Dr. Willott, a former Cambridge research physicist of 41. Previously, he says, the NRDC intended to respond to demands rather than take initiatives. The IEB, on the other hand, busied itself trying to develop national strategies for flagging areas of industry, such as microelectronics and medical instruments.

BTG, which unites the NEB and the NRDC, is developing a strategy for the support of biotechnology, a technology which — like micro-electronics — is expected to permeate vast tracts of British industry in the 1990s, although yesterday suggested, short-term profits may be hard to find.

Biotechnology is the activity which the group foresees its biggest investment in the next few years. Provided the private sector is willing to match the money, BTG expects to invest about £15m in biotechnology in the next five years. This will be



with such partners as RHM and the Prudential.

This summer BTG hopes to launch a new venture to exploit some new British agricultural science. The plan is to mount a joint venture with private-sector (institutional) finance to exploit research BTG is already funding in universities and the Agricultural Research Council's institutes.

This venture has been called "Celltech's country cousin." Celltech is the biotechnology joint-venture conceived by the NEB and launched late in 1980 with four institutional investors (British and Commonwealth Shipping, Midland Bank, TDC and the P&I).

But the soubriquet strikes the wrong note, believes Mr David Beattie, director of the science and engineering division of BTG's investment group. There will be nothing disconcerting about the venture.

Nevertheless, "we regard Celltech as the kind of innovative venture we'd like to do more," Dr. Willott says. "It fills a very clear gap — one industry was not in a position to fill." The three facets of Celltech "we're proudest of" are that the venture involved private-sector capital from the outset; that it has cemented strong links with British universities; and that it is turning research into saleable products as fast as its highly-publicised rivals in California. Celltech is seeking to exploit a British genetic engineering invention from Cambridge: a way of making monoclonal (extremely pure) antibodies, for which a world market worth £250m by 1985 is forecast.

In Dr. Willott's view, the private sector alone could not have set up a Celltech if only because many academics vital to the venture would have balked at becoming "poodles" of one of the large companies, as he puts it. "The state involvement made it more respectable to them."

Celltech is the biggest single slice of BTG's biotechnology investment, £5m of the £15m committed. Next comes Speywood Laboratories, a joint venture with Prutec, venture-capital arm of the Prudential. Each partner has committed £2m to refinancing the company.

The company's business is separating highly-prized traces of very pure proteins from the blood of pigs. This is basic technology — blood fractionation — was obtained from Monsanto by Mr. David Heath, the entrepreneur behind the seven-year-old Speywood venture. He has a cross-licensing agreement with Monsanto.

Through the joint venture Dyes, the NEB and RHM agreed to share the cost of operating the pilot plant — about £1m a year — producing up to a tonne of fibrous mycoprotein a week to supply the food processing industry. The pilot plant itself was originally funded with NRDC assistance a decade ago, but RHM subsequently bought out its partner — at a profit to

approval for the world's first new man-made food.

RHM's problem was that it ran short of cash to spend on what, 17 years after it began, is still a high-risk venture because of the uncertainty whether the public will buy a new factory-made food. First it had to persuade the food-processing industry to take its meat-like mycoprotein and test-market new food products.

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## Reckitt and Colman rises to £66m

A 22.6 PER CENT increase in second-half profits to £57.25m gave Reckitt & Colman a pre-tax figure of £66.35m for the year ended January 2, 1982—up 24.8 per cent on the previous year's £53.17m. A large part of the advance arose in the UK.

At the same stage, the directors said that the rate of increase in profits for the second half would not be as high as the 27.7 per cent gain in the first six months, but that full year figures should be satisfactory.

The rise in UK profits was especially beneficial in 1981 because the effective tax charge on these was very low. As a result, earnings attributable to ordinary shareholders rose by some 49.7 per cent from £26.83m to £38.59m and earnings per 25p share were ahead at 31.1p (52.77p). Tax took £24.55m (£29.77m).

The final dividend is being stepped up from 5p to 6p net making the total payment higher at 9.8p (8.5p) per share.

Total sales of the group, whose products areas cover food and wine, household and toiletry, pharmaceutical, industrial and leisure, showed an advance of 13.6 per cent to £271.15m. Trading profits were up 16.6 per cent to £78.75m, before charging

interest of £12.4m. (£14.38m) which fell as a result of careful cash control.

The weakening of sterling against most other currencies in 1981 produced a benefit of £1.82m to group taxable profits.

Current cost profits before tax were £45.2m (£32.4m) representing 68 per cent (61 per cent) of the directors' cost figures.

In the UK, domestic sales showed an improvement of 6.2 per cent over 1980 and profit before tax recovered to £19.46m, with particularly good performance coming from the consumer products division. In the pharmaceuticals the benefits of restructuring came through in 1981, while at the same time the division maintained an effective research capability.

In Europe (excluding UK), while sales were level with 1980, profit increased by 14.7 per cent.

Because of the strength of sterling against most continental currencies, profit in France and other parts of continental Europe was adversely affected on the year.

The group's food business in North America made progress in 1981 with a good improvement in both sales and profit. Marketing expenditure was increased

and effort successfully concentrated behind key brands.

However, Sunset Designs made a loss in the first half and this situation continued during the rest of 1981. The sector in which the brand has been developed hit by the recession and in addition some surplus stock had to be written down. Management changes have been made and the position is expected to improve during 1982.

The progress looked for in household products will involve continued investment which is bound to affect profit from the UK in the early years. The directors are, however, confident that this move will be of long term benefit.

The group's trading performance in Africa, with sales up by 27.2 per cent and profit by 22.4 per cent, was very satisfactory, the directors state.

In Latin America sales increased by 17.6 per cent while profit remained at the same level as 1980. The group's business in Argentina increased sales volume and market share under difficult trading conditions. In Mexico, Reckitt & Colman accelerated its growth in household and food products and trading performance was good.

Reckitt & Colman Australia

increased sales in local currency terms, by 15.8 per cent and profit by 6.5 per cent over 1980.

The year was marked by increased marketing expenditure, higher interest and a strong increase in competitive activity.

In New Zealand the group's business recovered well with a good advance in sales and profit in all of the group's businesses in India, Pakistan, Sri Lanka and Bangladesh, all of which are publicly owned, performed well. A new factory was opened in Singapore.

The directors conclude that Reckitt & Colman's plans are based on the belief that the company will continue to progress.

At the end of 1981 net borrowing at £51.16m was £9.58m less than at the end of 1980. Better profit margins and improved efficiencies largely accounted for this.

Towards the end of 1980, Sir Michael Colman succeeded Mr Martin Harris as finance director. Mr Harris, who during 1981 became a non-executive director, was paid the sum of £120,000 upon the early termination of the agreement under which he performed executive duties.

See Lex

## Kuwaitis to oppose Lonrho proposals

By John Moore, City Correspondent

Gulf Fisheries, the Kuwaiti controlled investment group and one of the largest shareholders in Lonrho, is intending to oppose Lonrho's plans to increase its borrowing limits to £100m.

Lonrho's plans to increase its borrowing limits for future expansion and development are to put to shareholders at this Friday's annual general meeting.

As at September 30 1981, Lonrho's borrowing limit, equal

to twice the total of the capital and reserves of the group, was £97.8m. The revised limit will be equal to three times the total of the capital and reserves of Lonrho, its subsidiaries and associated companies.

The Kuwaitis, old adversaries of Mr Tiny Rowland's Lonrho, are understood to be unhappy with the performance achieved by the existing expansion programme of Lonrho. They feel that the existing borrowing limits are sufficient to maintain a development and expansion programme.

Gulf Fisheries holds about 15 per cent of the Lonrho equity and its objection to the borrowing scheme, if it is to be voted against, will be more than can be settled out by Mr Rowland's own personal shareholding in Lonrho. Mr Rowland, the group's chief executive, is also Lonrho's largest shareholder with a near-17 per cent stake.

At last year's annual general meeting, Gulf Fisheries attempted to stop Lonrho increasing its capital from £72.5m to £85m by the creation of 50m new shares of 25p each. But the motion to increase the share capital was carried, in spite of opposition from the Kuwaitis who argued that there was "no justification" for the increase.

## Saatchi chief confident on prospects

Cable and satellite television would produce major opportunities for the advertising industry and Saatchi & Saatchi was positioned to take advantage of these opportunities, Mr Kenneth Gill, chairman, told the AGM.

MEAL first quarter figures showed the company's main agency Saatchi & Saatchi London-Compton to be the fastest growing agency in the UK and the latest company to be the second fastest.

"We look forward with confidence to 1982 and the years ahead," he stated.

## Tom Whyte on Sangers board

The faces round the boardroom table at Sangers Group are changing yet again. For the first time since his Bermuda based investment company, Paget Agencies disclosed a major stake 20 months ago, Mr Tom Whyte is taking a seat in a non-executive capacity. Proposals for his appointment were put forward in February and were implemented yesterday.

The vacant post of chief executive is being filled by Mr Bryan Flynn, first appointed to the board at Mr Whyte's suggestion earlier this year.

Out goes Mr George Robinson who remained yesterday as chairman and in comes Mr John Bridges, a newcomer whose other interests include directorships at Bunn, Blagden Industries and Third Division high-flier, Reading Football club.

Sangers had been struggling to contain losses in the once dominant wholesale pharmaceuticals division but the decision to sell all but two of its 14 branch chain of depots is expected to raise £2m of net cash by the time the deal is completed in August.

The disposal will leave the group with two profitable branches in Northern Ireland, a photographic business and a pharmaceutical agency network which has succeeded in cutting recent losses.

### SPAIN

March 30  
Banco Bilbao ..... 342  
Banco Central ..... 333  
Banco Hispano ..... 297  
Banco Ind. Cat. ..... 110  
Banco Santander ..... 341  
Banco Sabadell ..... 304  
Banco Vizcaya ..... 261  
Banco Zaragoza ..... 241  
Dragados ..... 157 +4  
Espanol Zinc ..... 60.5 +0.5  
Gal. Preciosas ..... 36  
Hidrosla ..... 62.2 -0.8  
Iberduero ..... 51.5 +0.5  
Petrobras ..... 39 +0.1  
Sogefisa ..... 50  
Telefonica ..... 72.2 +1.2  
Union Beta ..... 63.2 -0.5

Price ..... + or -  
March 30 ..... + or -

THE TRING HALL  
USM INDEX  
120.9 (+0.4)  
close of business 30/3/82  
BASE DATE 10/11/80 100  
Tel: 01-638 1591

LADBROKE INDEX  
Close 559.564 (+6)

## British Aerospace £5.6m above prospectus forecast

### HIGHLIGHTS

LEX looks at the figures from British Aerospace, the first since it became a fully-fledged public limited company. Pre-tax profits of £70.6m are well ahead of the £65m forecast when the company was put up last year, while the dividend is held on target. Reckitt & Colman has produced quite a big bounce to a strong performance in the domestic market. The dividend payout has been raised by 15 per cent. Lex then goes on to review two international banks' results. At Commerzbank, the parent company produced its second year of a break-even result. Operating profits recovered considerably but the bank had to make substantial provisions against its securities and loans portfolio. While at Standard and Chartered, a steady performance in the Far East is the main reason that profit growth was held down to a modest 12 per cent.

AS PREDICTED at the interim stage, British Aerospace has turned in profits for 1981 which are above the forecast of £65m made in the prospectus issued in February 1981. The dividend payout related to the offer of half the equity of the former wholly-owned organisation.

Following the first-half profits increase from £21.3m to £30.6m, the group's taxable results for the year were up to £70.6m, compared with the previous year's £52.8m.

A final dividend of 4.8p net made the forecasted total of 7.8p per 50p share for 1981. The payout was raised from £1.25m to £1.65m. At the end of 1981, the group's order book was valued at £3.58bn, against £3.5bn a year earlier.

At the trading level, profits were up by £2.9m to £95.1m. This figure was stated after a provision of £8m, set up following the collapse of Laker Airways, to cover a limited obligation accepted by the group in connection with the financing of three Airbus A300s sold to the airline.

Trading profits comprised £59.2m (£51.7m) from the aircraft operation, £33.2m (£28.1m) from dynamics and £2.4m from subsidiaries.

The pre-tax result included associates contributions of £1.2m (£0.5m) and interest received of £24.8m (£14.5m), but was after

charging launching costs of £50.5m (£54.4m). The board says that after a thorough review of new civil aircraft projects it has decided to write off these costs, representing design and development expenditure incurred in 1981, most of which was in respect of the BAE 146 and the Airbus 100.

As envisaged at the time of the offer for sale, all expenditure incurred in the year on engineering tools and education for the BAE 146 has been carried forward for amortisation against future sales.

Current cost figures show net earnings per share of 15.7p on a nil distribution basis. CCA pre-tax profits were £37.7m (£3.3m).

See Lex

## Cape Industries drops to £2m

TAXABLE profits of Cape Industries fell from £5.74m to £2.19m in 1981, on turnover roughly maintained at £216.9m compared with £218.76m.

Stated earnings by 25p share sank by 9.4p to 7.8p and the dividend for the year is being halved to 50p net with a final of 1.7p (7.3p).

At the half-year stage, this Charter Consolidated subsidiary which manufactures building and automotive components, was already behind with pre-tax profits of £3.4m (£4.62m). Looking to 1982 the directors do not expect much if any growth in the group's markets, but the elimination of loss-making business and improvements in productivity should bring considerable benefits in the longer term.

The building and insulation division, which made trading profits 41 per cent lower at £7.62m (£12.83m) was affected for the second year by a significant fall in the general level of demand in the building and construction market, which resulted in volume loss and pressure on margins.

Current cost adjustments produced pre-tax losses of £2.9m (£100,000).

● comment

A 6.2 per cent drop in pre-tax profits is not the whole story of Cape Industries' wretched year. At the bottom line there was a loss of almost £44m. Sharply reduced losses on the automotive side were almost entirely the

## GRAMPIAN HOLDINGS p.l.c.

Preliminary Results for the year ended 31 December 1981

GRAMPIAN HOLDINGS p.l.c. announce profits (subject to audit) before tax for the year ended 31 December 1981 of £1,040,000 (1980 £149,000). The Directors propose a final dividend of 12.0% (3.00 pence per share) giving with the interim a total of 18.0% (4.50 pence per share).

1981 £000 1980 £000

Turnover ..... 58,367 64,755

Group profits before tax: INDUSTRIAL SERVICES ..... 945 1,801

CONSUMER GOODS ..... 533 97

Parent company expenses including bank and debenture interest not otherwise allocated ..... 1,478 1,398

Share of loss of associated company ..... 1,040 1,464

PROFIT BEFORE TAXATION ..... 1,040 1,449

Taxation (See notes) ..... 229 330

PROFIT AFTER TAXATION ..... 811 1,119

Minority interest ..... (10) (10)

Extraordinary items (See notes) ..... 801 1,109

1,367 394

(566) (715)

Dividends: Preference paid of 4.9% ..... 69 69

Ordinary interim paid of 6.0% (1980 - 6%) ..... 152 152

Ordinary final proposed of 12.0% (1980 - 11.05%) ..... 305 305

526 (1,092) 526 189

(566) 715

Earnings per share ..... 7.20p 10.24p

NOTES:

1. The tax charge comprises ACT written off.

2. Extraordinary items relate principally to rationalisation and redundancy costs at Millard Brothers Limited, together with the deficit on the disposal of the assets of Hall Electric Limited.

The Chairman, Mr. David C. Greig, states:

"Industrial Services continued to trade in difficult market conditions resulting in lower profit margins.

Consumer profits were greatly helped by improvement in both tourist retail and Mire Sports.

As the Group has a significant proportion of its assets in the transport and plant hire industries the performance of this division will reflect the Group's ability to progress in 1982."

GRAMPIAN HOLDINGS p.l.c.  
Stag House, Castlebank Street, Glasgow G11 6DY.



## Schroders

The Earl of Airlie, Chairman of Schroders plc, reports on 1981.

The disclosed consolidated profit after taxation of the Group increased by 78 per cent to a record £14,714,000, compared with £8,230,000 in 1980. This result includes capital profits of £6,684,000, realised mainly by our investment holding companies. The Directors are recommending the payment of a final dividend of 10.5p per share which, together with the payment made last October, makes a total of 13.5p per share, representing an increase of 28 per cent over 1980.

Consolidated profits of J. Henry Schroder Wagstaff & Co. Limited and its subsidiaries were again higher than those for the previous year. The banking division had an active year despite the adverse economic environment and the volatility of interest and exchange rates throughout the period. In the investment division funds under management again increased. The corporate finance division enjoyed a high level of activity in both the domestic and international markets and acted for an encouraging number of new clients. Schroder Leasing Limited attracted a satisfactory level of new business despite an extremely competitive market and again made a significant contribution to Group profits. Schroder Life Assurance Limited has continued to expand its business vigorously and in the light of this its capital has been increased by £4 million.

Profits of our United States companies reached a record level. An increase in net

## Companies and Markets

## UK COMPANY NEWS

**£5.6m forecast****Grampian Holdings declines to £1.04m**

**TAXABLE PROFITS** of Grampian Holdings for 1981 finished lower at £1.04m, compared with £1.46m, following a sharp downturn in the industrial service division's profits from £1.8m to £0.45m.

Mr D. C. Greig, the chairman, explained that this division continued to trade in difficult market conditions which resulted in lower profit margins. He said, however, that consumer goods profits (up from £0.706m to £0.833m pre-tax) were greatly helped by improvements in both tourist retail and Mitre Sports.

With a significant proportion of the Grampian's assets in the transport and plant hire, Mr Greig says that this division will reflect the group's ability to progress in 1982.

Group turnover for 1981 fell from £84.74m to £85.37m.

Although full year earnings per share are shown as being well down at 7.2p (10.24p) a same-again final dividend of 3p holds the net total at 4.5p per 25p share.

The pretax figure was after parent company expenses, including bank and directorate interest, not otherwise absorbed, including £436,000 against £434,000 last year. There was also a share of loss of an associate amounting to £15,000. Tax took £229,000 (£30,000) and minorities a same-again £10,000.

There was a retained loss of £1.09m (£189,000 profit) after extraordinary debits of £1.37m (£394,000) relating principally to rationalisation and redundancy costs at Millard Brothers, together with a deficit on the disposal of the assets of Hall Electric.

CCA adjustments reduce the taxable surplus to £106,000 (£7,000) and on the same basis there was a loss per share of 1.89p (3.96p).

**Comment**

Grampian has shed its mini-conglomerate image and is now a rather dull transport company with a few other bits attached.

The company has ploughed more than £10m into road haulage equipment and plant over the last two years despite the sickly state of the transport industry.

Not surprisingly financing costs took a hole in profits from this division. At the pretax level, they dropped to 20.5m from 21.5m last year. Any real recovery now awaits a speed-up in transport activity. The booming business of selling Scottish woolens to tourists has brought a welcome recovery to the consumer side of Grampian's business.

These sales now account for about a tenth of turnover and are growing. The disposal of Pinnacle and Hall, and the acquisition of C-Vet won't make much difference to next year's profits, which should reach about £1.25m. The maintained dividend is uncovered and the shares at 61p, rest heavily on the 111 per cent yield.

**Booker McConnell ahead after second-half upturn**

WITH an increase of 14 per cent in pre-tax profits at Booker McConnell, Mr Michael Caine, chairman, claims the group has "turned the corner." Taxable profits rose from £5.17m to £7.29m for the year ended December 31, 1981.

"We expect the improvement in profit achieved in 1981 to continue into 1982," he adds.

Second-half taxable profits improved by 36 per cent. At the interim stage the directors expected the full year profit would exceed that of 1980.

The final dividend has been lifted from 1.875p to 2.125p which raises the total by 12 per cent to 3.5p.

Earnings per ordinary share improved from 9.45p to 10.2p.

"Encouraging increases have been achieved in food distribution and agriculture," says Mr Caine, "and action has been taken to eliminate losses in a number of the engineering businesses." Progress has been made on many fronts, he says, particularly in the rapid turnaround to profit by Plenty in engineering.

In agriculture, Iber had a very successful year, says Mr Caine. "Ard-Acre" performance in chicken broiler breeding was outstanding. Health products, spirits and liqueurs, and authors all had encouraging results.

"We expect to make a profit in engineering in 1982," adds Mr Caine, "even though Fletcher and Stewart faces another loss of about £1m."

Food distribution, with consumer demand still depressed, is nevertheless benefiting from

past rationalisations. However, in shipping, the recession in Caribbean trade continues to make the outlook uncertain.

After job losses in the engineering and food distribution divisions, the total group workforce stands at 17,750 compared with 21,000 a year ago.

The chairman expects to see "quite a noticeable" reduction in group borrowing throughout 1982. They will look at acquisitions to strengthen existing businesses, but will be "very selective."

A breakdown of pre-tax profits shows: engineering losses £916,000 (losses £1.35m); food distribution £5.96m (£4.21m); health products and pharmacies £2.98m (£2.9m); and liqueurs £1.52m (£1.21m); international trading £7.29m (£9.16m); agriculture £1.97m (£1.3m); authors £900,000 (£757,000); parent company losses £5.00m (losses £544,000).

Turnover rose from £834m to £933m. Pre-tax profits were struck after higher depreciation of £10.83m (£9.81m), hire of plant and equipment £1.55m (£1.07m), redundancy and closure costs £1.21m (£246,000), and interest charges of £8.94m (£9.56m).

There was also a significant reduction in operating costs, which amounted to £752,000 (£1.08m). Minorities took £1.98m (£2.44m). Tax rose from £903,000 to £1.54m.

There was an extraordinary debit this time of £6.03m (credit £1.6m) which Mr Caine says was mostly attributable to engineering. The debit included increased termination costs for disco

turnover businesses of £2.51m (£756,000).

On a current cost basis pre-tax profits amounted to £10.83m (£7.29m).

**Comment**

The Booker McConnell empire ranges from agent 007 to chicken genetics, but it was the less esoteric mainline businesses that were chiefly responsible for the 14 per cent rise in pre-tax profits to £7.29m. Food distribution now represents almost 40 per cent of group profits and 1981 performance incorporated an 87 per cent improvement in the second half, both benefiting from rationalisation in the wake of the two 1980 acquisitions.

The recession in the West Indies has had a lot to do with the depressing outlook in shipping but the decimation of profits can partly be blamed on such non-trading aspects as IRA bombs, the seamen's strike and a Caribbean typhoon.

The company is busily disinvesting out of Africa but still has about £2m of assets locked up in Zambia.

Gearing averaged out at around 50 per cent, no better than in 1980 acquisitions. The recession to U.S. interest rates has been reduced. All the engineering losses, and their scale, can be measured on Fletcher and Stewart. Booker sold off the ill-judged 1978 Thermotics acquisition and cut the engineering workforce by 20 per cent, but 1978's profits of almost £5m look very distant. After the results the share price rose 4p to 70p, yielding under 7% per cent on the increased dividend, but the price of about 13.6 seems demanding.

**Second half fall hits Bambers**

ALTHOUGH improving turnover by 31 per cent to £39.55m against £29.21m, excluding VAT, pre-tax profits at Bambers Stores suffered a downturn from £4.4m to £2.66m in the 53 weeks to February 6, 1982.

The fall in profits came in the second half when the figures were down from £2.85m to £1.85m.

The final dividend is unchanged at 6.5p for an improved net total of 1.7p against 1.55p.

The directors say the recession in the UK continued throughout the year, and the last two months were seriously affected by the extreme weather conditions. These factors led to

a significant reduction in operating margins.

They say it was also a year of further development of the group's strategy to provide a larger product range—it manufactures and retails ladies' and children's wear—to be sold in larger and more modern stores.

As a new accounting policy, the cost of developing and opening such stores, which amounted to £592,000 during the period, will be written off in equal instalments over the next five years.

Trading profit for the year, excluding property, was lower at £2.46m (£5.47m), and there was

£1.36m (£1.54m) on the sale of property less closure costs.

The pre-tax figure was struck after bank charges and interest of £1.71m (£1.73m), and depreciation and amortisation of £1.16m (£388,000). There was a tax charge of £263,000 against £239,000 and after an extraordinary debit of £75,000—goodwill on acquisition of subsidiary written off—attributable profit emerged at £2.32m (£4.16m).

After dividends, £612,000 (£557,000), retained profits were £1.71m (£3.6m).

Stated earnings per 10p share were down from 11.57p to 6.66p before extraordinary item.

**Exports cushion Dreamland loss**

A 17 PER CENT rise in exports helped cushion the fall in UK demand for electric blankets, but did not prevent Dreamland Electrical Appliances from finishing 1981 with taxable losses of £52.00, compared with profits of £827,000. Turnover fell from £11.24m to £8.9m.

With losses per 10p share stated at 1.37p (6.76p earnings) the final dividend of this electric blanket and fire detection equipment manufacturer, is

being passed (0.85p net), following an interim payout of 0.35p.

The company staged a recovery in the second half from pre-tax profits of £541,000 (£726,000) against losses of £731,000 (£101,000) in the first six months, and the directors point out that before increased interest charges and redundancy costs, the second half trading profits were £850,000.

Mr Freddie Williams, chairman, says the group's long-term plan to increase overseas sales, resulted in exports at a record level of £2.12m, 17 per cent higher than the previous year and contributing 24 per cent of total group turnover.

Mr Williams says the losses were "not expected during one of the worst periods in the history of our industry, with all major distributors running down stocks and consumer spending dropping to an all-time low at retail outlets in the past quarter.

The group's performance would have been worse but for an extended period of consolidation during 1981 he says.

The stringent cost controls and economies of the past 18 months should ensure a speedy return to satisfactory profit

**Charterhall in the red**

A NET LOSS of £53,388 is reported by Charterhall, the oil, gas and mineral exploration group, for the six months to December 31, 1981. This compares with profits of £84,787 in the corresponding period of the previous year. There was again no tax charge.

Total income rose from £894,494 to £856,281. Interest receivable was down from £353,064 to £137,037, and interest payable increased from £81,907 to £82,983. The charge for depreciation and depletion rose from £21,344 to £15,318.

Charterhall has an 0.216 per cent working interest and a 4.013 per cent net production interest in the Buchan oil field in the North Sea, and this produced income of £311,386 from oil sales. This compares with £98,712 in the second half last year—the initial contribution. Sales of investments were down £5,000 to £144,000.

Again no interim dividend is proposed, and a decision on the recommendation of a final dividend will be made when the full results for the year are known in September. Last year's single

payment was 0.3p from net profits of £362,432.

The directors say the results reflect the lower level of bank interest received due to the investment of further funds in oil and gas ventures in the UK, Australia and North America during the past year, as well as an increase in overheads incurred as a result of the group's continued expansion.

They say the group is well placed to capitalise on its planned future growth when the substantial income from its Buchan oil production interest is received. This will commence as the payout is achieved, which is the time when development costs have been fully recovered. This is now expected to occur in early 1983.

The Buchan Reservoir has continued to achieve production rates frequently in excess of 70,000 barrels per day with no water being produced, but exceptionally adverse weather conditions during the winter have resulted in prolonged periods without production. Up to March 25, 1982, a total of 8.1m barrels have been produced.

**BOARD MEETINGS**

The following companies have not had dates of board meetings to the Stock Exchange. Such meetings are usually held the previous month, or shortly before, considering dividends. Official indications are not available as to whether dividends are interim or final and the date of the meeting is given where available, based mainly on last year's timetable.

**TODAY**

Interim—A.B. Electronic Products, Park Place Investments, W. Tyrell and Turner.

Finals—Sabco International, Bowring, British Motor Spares, Buzzi Plastics, C. & R. Cambridge, C. International, Dicks, H. Davis, Guardian Royal Exchange, Jamesons Chocolates, Legal and General, M.A. (Mouldings), Melins, Sikorsky, Lucas, War Group, Wilkinson Warburton.

**FUTURE DATES**

Interim—Selkirk (A) ..... April 6 Amended

**Steetley**  
'A good performance in the face of adverse conditions'

The Lord Boardman Chairman

Minerals extraction and processing, the production of construction materials, refractories and chemicals, plant engineering and distribution of electrical supplies.

**Results for the year 1981**

	1981 £m	1980 £m
Turnover		
UK including exports	203.7	195.0
North America	102.5	65.9
Australia	59.5	44.8
Western Europe	34.7	38.8
Middle East	2.0	1.2
	<b>402.4</b>	<b>345.7</b>

	Surplus before tax UK including exports	15.9
North America	6.5	5.0
Australia	4.1	2.5
Western Europe	1.9	1.6
Middle East	0.3	0.2
	<b>26.4</b>	<b>25.2</b>

	Net interest payable	18.2
	<b>17.3</b>	

	Net profit after taxation attributable to ordinary shareholders	14.5
Capital employed	228.1	205.6
Capital expenditure (including acquisitions		

An abridgement of the annual review by Mr. J. Ogilvie Thompson, chairman of Anglo American Gold Investment Company Limited.

# AMGOLD

**"While the price may languish in the near future, gold's ultimate role remains unchallenged"**

**In the meantime there are grounds for believing that gold will regain its importance among other forms of wealth**

The dollar price of gold declined more or less continuously throughout 1981, confirming the trend that was established during the latter half of 1980. As the financial year opened, the gold price stood at \$470 per ounce, but it decreased by 22.8 per cent to \$363 at the year end. Over calendar 1981 the average price was \$460, some 25 per cent below 1980's average price. The impact on the industry of this substantial fall in the dollar price of gold was cushioned by the average depreciation of the rand against the dollar of 10.6 per cent, so that the rand price received by the industry was R400 per ounce compared with R477 in 1980 and R258 in 1979. Consequently, neither the gold mining industry, nor the company, repeated the spectacular results achieved in the previous period. Amgold's equity earnings of R246.3 million were 21.8 per cent below the record level of the financial year to February 1981. However, the company's profits, while only about three-quarters of the previous year's, were still almost double those achieved in 1980. As foreshadowed last year, a higher proportion of earnings was distributed so that dividends totalling 1 000 cents were declared, a reduction of only 13 per cent on the previous year.

**Gold**

It is clear that economic and financial influences dominated the gold market during the period under review, completely overshadowing disturbing political events which included, for example, the assassination of President Sadat, continued tension in the Middle East and the Polish crisis with its adverse implications for east-west defence. The imbalanced effects of the non-political factors can be seen by taking a broad perspective of developments over the past 10 years. Over this decade the oil price increased sevenfold in real terms as a result of sharp adjustments to posted prices in 1973-4 and 1978-90. These events in themselves helped to take the gold price to new peaks in 1974 and 1980. However, before the first oil price shock, and in the intervening years, the oil price remained on relatively stable or slightly declining trend. In most of these years conditions had been favourable for gold, either for fabrication usage or investment purposes. This was so because of accelerating economic growth in the OECD countries against a background of a weakening real oil price, with inflation within politically tolerable levels. Only in 1974-6 was there a combination of a falling real oil price and deep economic recession, together with an eventual rise in real interest rates, albeit from a substantially negative position. In this period the gold price fell to its relative low of \$103 in September 1976, but the economic adjustment prior to that, and comparatively accommodating official policies, led to a sharp recovery from 1976-9.

The most recent phase has been very different. Although industrial production in the OECD area since 1979 has not decreased nearly as much as it did in 1975-6, stagnation has become the crucial issue. The beneficial impact of one decline in the real oil price, which reflects on this occasion the loosening of the previously strong link between economic activity and energy consumption, could, in other circumstances, have led by now to a resurgence of real growth. However, in this episode much more determined anti-inflationary policies have been pursued, especially in the United States, and the weak recovery in output has not been maintained. While real growth in GNP remained marginally positive on average during these past two years, the slowdown in wealth creation, the reduced Opec surplus and the conspicuously attractive returns on financial assets were hardly conducive to investment in commodities, including precious metals and gold in particular.

Yet despite this increasingly hostile environment, which dampened speculative activity and encouraged bearish positions on the futures markets, approximately the same physical quantity of gold was absorbed in 1981 as in 1980. While prices were generally declining, the average dollar price was nevertheless 50 per cent higher than in 1979. But gold supply was much less. Furthermore, in comparing 1981 with the previous year's cut-back, the underlying improvement in the statistical series is seen in the reduction of flows of scrap gold on the supply side, and jewellery fabrication on the demand side, to the lower price. Preliminary estimates are that the sharp fall in

secondary recovery, given a slight reduction in mine production, compensated to a considerable extent for the surge in sales from the communist bloc. The broadly similar total supply was absorbed largely because the demand from the jewelry industry is thought to have almost doubled from the 1980 low, although other fabrication usage remained roughly the same. Official figures for official coins improved somewhat as Krugerrand sales increased 3 559 518 ounces compared with 3 142 500 ounces in the previous year. Central banks apparently remained net buyers of gold, although on a reduced scale, and the major drop occurred in the area of net hoarding and investment.

In assessing the outlook for the gold market, it appears that supplies are likely to remain relatively tight at around 1981 levels, allowing for the maintenance of strong Russian sales but excluding the possibility of swap transactions from this source. One must assume also that major central banks in the West and the IMF will abstain from selling. This seems to accord with the attitude expressed by the majority of members of the US Gold Commission and authoritative international opinion. Indeed, the distribution of monetary gold holdings is still very uneven. In the light of this scenario, the price will be determined largely by the impact of fabrication and investment demand.

Perseverance by the US Administration to finance the mounting budget deficit without excessive money creation will mean a further reduction in inflation, and the malaise of relatively high real interest rates. The technical and other difficulties that this significant readjustment, with its inevitably delayed "supply-side" response, implies for the US and European economies are well known and are the subject of intense debate. It could be that success will be assured in the longer term if Western electorates perceive this to be their advantage. In one sense, such an outcome is not propitious for gold. But to the extent that it will place the Western economies back on the path of sustained growth, it will have positive effects on fabrication demand and result ultimately in lower real interest rates which should make gold more attractive on investment medium.

However, success is by no means certain and political strains are becoming more evident. In any case, if past patterns are a guide, some improvement in growth and a less buoyant dollar can be expected later this year, although a permanent abatement of inflation may require structural adjustments of much longer duration. Policy options are complex and confused but it is not unrealistic to hope that present conditions will not remain as difficult for the gold market. While the price may languish in the near future, gold's ultimate role remains unchallenged. In spite of arguments for or against any return to a gold standard, in a world likely to be marked by political, economic and financial uncertainties, there are grounds for believing that gold will regain its importance among other forms of wealth.

#### Conclusion

The rising gold price over the last decade led the mining industry into embarking on substantial capital expenditure as it brought into profitability lower grades of ore both within and outside current lease areas so that the lives of many of the mines have been prolonged. However, the United States has continued to pursue tight monetary policies in its endeavours to reduce the rate of inflation, so that the gold price is presently being subjected to tremendous pressures. The lower gold price will call for regular review of capital expenditure programmes, continued attention to working costs and productivity and, wherever possible, on increase in the grade of ore mined. The average rand price of gold for this year is R363 per ounce compared with R400 for the whole of last year so that with continuing inflation the combined impact on profits and dividends is self evident.

It is to be hoped that the problem of world-wide inflation will at least partly be solved so that interest rates can come down and satisfactory economic growth can resume. In this event I believe that stability will return to the gold market and confidence will be restored in this ultimate investment medium.

The Annual General Meeting will be held in Johannesburg on April 23 1982. Copies of the annual report may be obtained from the London Office of 40 Holborn Viaduct, London EC1P 1AJ or from the Office of the United Kingdom Transfer Secretaries, Charter Consolidated P.L.C., P.O. Box 102, Charter House, Park Street, Ashford, Kent TN24 8EQ.

This advertisement complies with the requirements of the Council of The Stock Exchange.

**U.S. \$60,000,000**

**Gulf States Overseas Finance N.V.**

(Incorporated with limited liability in the Netherlands Antilles)

**16% Guaranteed Debentures Due 1990**

Unconditionally guaranteed as to payment of principal, premium, if any, and interest by

**GULF STATES UTILITIES COMPANY**

(Incorporated in Texas)

The following have agreed to subscribe or procure subscribers for the Debentures:

**Credit Suisse First Boston Limited**

**Banque Nationale de Paris**

**Daiwa Europe Limited**

**Kleinwort, Benson Limited**

**Salomon Brothers International**

**J. Henry Schroder Wag & Co. Limited**

**Société Générale de Banque S.A.**

**Swiss Bank Corporation International Limited**

**Union Bank of Switzerland (Securities) Limited**

**Westdeutsche Landesbank Girozentrale**

The Debentures, issued at 99½ per cent, have been admitted to the Official List by the Council of The Stock Exchange, subject only to the issue of the temporary global Debenture.

Interest is payable annually in arrears on 15th April, the first payment being made on 15th April, 1983.

Full particulars of the Debentures are available in the Exetel Statistical Service and may be obtained during usual business hours up to and including 14th April, 1982 from the brokers to the issue:

**Cazenove & Co.,  
12 Tokenhouse Yard,  
London EC2R 7AN**

31st March, 1982

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TSB  
lifts profit  
to £0.83

## Inco plans an offering of shares and warrants

By KENNETH MARSTON, MINING EDITOR

CANADA'S INCO, the world's leading nickel producer, aims to ease its strained financial position by making an offering of 6.8m shares and 3.3m attaching warrants. The share offer will raise Inco's equity capital by 8.7 per cent. Inco's common shares are around C\$14 in Toronto and \$50 in London.

It is expected that approximately 3m shares together with warrants to purchase about 3m additional shares will be offered in Canada and Western Europe. A further 600,000 shares and warrants for 300,000 will be offered in the U.S. The shares and warrants will be offered as units.

The offerings are expected to start in mid-May following the receipt of clearances from the

various provincial securities commissions. Wood Gundy, Dominion Securities Annex, and Richardson Securities of Canada will act as underwriters for the Canadian offering.

As opposed to a rights issue, such share offerings are usually made at only a slight discount to the current market price.

Their auction bid in the attaching warrants to purchase further shares at a given price over a given period.

Thus the key to the success of the Inco offer will be in the terms of the warrants. These will be announced nearer the date of the offer after the various approvals have been obtained.

Inco intends to use the pro-

ceeds from the offerings to reduce its bank and short-term borrowings. Clearly, a normal rights issue would not have been a suitable way of raising new funds at the present in view of the continued depression in markets for nickel and the shares of the producers.

Last year, with clear prospects for Inco. Not only did the group turn into operating losses but also it wrote off its investment in the Guatemalan nickel operations at a cost of US\$320m and made a further provision of US\$245m for the disposal of its loss-making electric battery subsidiary.

The result was a net loss for 1981 of US\$65.5m, or US\$6.51 per share, following a profit of US\$218.4m in 1980.

ZAMBIA has taken a further important step towards the completion of the \$250m (£140m) financial package required to expand its copper production with the signing in London of two more loans.

The latest loans, made available by Standard Chartered Banking Group and others, comprise an 11-year sterling loan of £24m, guaranteed by the Export Credits Guarantee Department, at a fixed interest rate of 7.75 per cent a year, and a related eight-year Eurodollar loan of \$25m at a fluctuating commercial rate of interest.

The loans were raised by Nchanga Consolidated Copper Mines, which earlier this month merged with Roan Consolidated Mines, the country's other big copper producer, into Zambia Consolidated Copper Mines.

The new borrowings bring the total raised so far to Wachia 173m (£106m). The balance of K63m will come in the form of two loans, one for £15m over 12 years from the UK Commercial Development Corporation, and the other, also over 12 years, to be arranged by Standard Chartered in conjunction with U.S. institutions for \$30m.

This second loan will be guaranteed by the U.S. Overseas Private Investment Corporation.

The funds will be used for the third stage of construction of a tailings leach plant at Chingola. The plant, which will recover the remaining copper

from mine residues in waste dumps, some of which have been in place for up to 40 years, is due to come into operation towards the end of 1984.

This provides a cheaper method of obtaining copper than the sinking of new shafts, and the project, which was twice postponed during the 1970s, is expected to produce 534,000 tonnes of the metal over a 15-year period.

In addition, the removal for treatment of one of the biggest dumps near the Nchanga open pit will allow the company to carry out a detailed assessment of a potentially large and rich underground orebody known as Block A, which is expected to be economically recoverable.

Following the changes introduced in the Finance Act 1981, the benefit of UK stock relief arising in the year has been recognised this year in arriving at the reported profits.

In its 1980 accounts, such benefit was initially included in the release of accumulated deferred tax provisions. Therefore, in order to achieve comparability with the treatment now adopted, the group net profit for 1980 after tax has been restated.

The attributable profit after tax of the associated companies included in the after tax profits was £1.53m (£901,000).

### • comment

Kleinwort, Benson's figures have a similar look to them. In spite of the very substantial decline in the net contribution from bullion dealing, overall after-tax earnings to inner reserves are down by only 6 per cent. Part of the counter-balancing strength derives from M and G, which has pushed up the contribution from associates by 20.6m. But this probably represents only a sixth of the improvement in the non-bullion interests. The extension of eligibility beyond the merchant banks has reduced the contribution from the acceptance credit business, but there seems to have been a very substantial improvement in earnings from corporate finance, particularly abroad. The other main area of strength has been the investment management business. The shares rose 4p yesterday to 256p, where the yield is 6.2 per cent.

Apart from the funds raised, Meekatharra gains in Mr Ferguson a man with extensive experience in international coal mining and trading. Beyond that, Mr O'Callaghan may well be thinking of the possibility of gaining access to the new coal handling and trading facility being built in Belgium by Rand London, the South African concern in which Burnett and Hallamshire has a 51 per cent stake.

The Australian company, which has huge reserves of steaming coal in South Australia's Arkaroola Basin, will use the funds raised for further exploration and development.

Mr Don O'Callaghan, Meekatharra's chairman, said towards the end of last year that the company already had reserves of 5.5m tonnes, with 70 per cent of the deposit still unexplored.

Mr Allan Ferguson, Brint's major shareholder, is to join the Meekatharra board.

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Meekatharra shares rose to 123p in London yesterday, before closing a net 12p to the good at 130p.

## Amgold is cautious

A CAUTIOUS tone, for the nearer term, is set by Mr J. Ogilvie Thompson in his comments on gold in the annual report of Anglo American Gold Investment (Amgold). He is confident for the long term but says the price "may languish in the near future."

It is to be hoped that the problem of world-wide inflation will at least partly be solved so that interest rates can come down and satisfactory economic growth can resume. In the event I believe that stability will return to the gold market and confidence will be restored in this ultimate investment medium."

In the meantime he points out that the lower gold prices will call for regular review of capital expenditure programmes, continued attention to working costs and, where possible, an increase in the grade of ore mined.

It is notable, however, that spending on gold prospecting is

expected to continue to rise. That on exploration for uranium, however, has been reduced to a minimum in view of the weakness of the market for the nuclear fuel. Mr Ogilvie Thompson doubts whether there will be an material improvement in uranium prices "for some years to come."

The gold mines are now firmly set on the lower dividend trail and thus Amgold is heading for a fall in income during the current year to next February. Last year's dividend of 1,000 cents (£58p) was a fairly full pay-out, coming from earnings of 1.15 cents per share.

A reduction in the current year's payment is thus on the cards, although the severity of the cut may be mitigated by the present Anglo American Corporation's need to bolster its finances. However, showing a nominal yield of 17 per cent on F23 the shares are making fair allowance for any likely reduction.

## Brunswick Oil rights

Australia's Brunswick Oil, the junior oil and gas exploration company, is proposing a three-for-two "rights" issue at a price of 20 cents (11p) a share to raise approximately £84.5m (£27m). Brunswick closed at 17p in London yesterday.

Each new share issued carries a one cent option to acquire a further share of 20 cents up to June 1983. The proceeds of the

issue will be used to help finance the company's share of a \$80m exploration programme, estimated at £5m.

Brunswick's first drilling target this year is the Adele Island in the Browse Basin off the coast of Western Australia.

Brunswick has a 46 per cent interest in this venture which is expected to cost around £875,000.

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## Results for 1981

Extract from preliminary announcement of results for 1981, based on audited accounts for the year to 31st December, 1981.

	1981	1980
	£m	£m
Sales	1662	1423
Trading profit	95	92
Launch costs written off	50	54
Net interest receivable	25	14
Profit before tax	71	53
Earnings per share (nil basis)	35.5p	33.5p
Order book	£m	£m
	3891	3497

The report and accounts for 1981 will be posted to shareholders before the end of April.



BA6111 BRITISH AEROSPACE PUBLIC LIMITED COMPANY, WEYBRIDGE, SURREY.

## Standard Chartered Bank PLC

## 1981 RESULTS

The Directors announce the results of Standard Chartered Group for 1981 as follows:

	1981	1980
	£ million	£ million
Trading profit	287.0	248.7
Interest on Loan Capital	26.6	16.2
	260.4	232.5
Taxation	101.9	100.4
	158.5	132.1
Minority interests	23.6	23.4
Profit before exceptional and extraordinary items	134.9	108.7
Exceptional and extraordinary items	—	51.4
Dividends	31.9	28.1
Profit retained	103.0	132.0
Earnings per share: before exceptional items	156.1p	125.8p

**DIVIDEND:** The Directors will recommend at the Annual General Meeting on 13th May 1982 a final dividend of 23.2 pence per share; making a total distribution for 1981 of 37.0 pence per share. The final dividend will be paid on 26th May 1982 to shareholders on the Register on 30th April 1982.

**BONUS ISSUE:** The Directors will recommend an Extraordinary General Meeting, immediately following the Annual General Meeting on 13th May 1982, a bonus issue of one fully paid ordinary share for every two ordinary shares currently held.

R.J.SPOONER  
Secretary

## CHELTENHAM AND GLOUCESTER BUILDING SOCIETY Annual General Meeting

## A Year of Outstanding Progress. Increased Help for Everyone.

The Annual General Meeting of the Cheltenham and Gloucester Building Society was held in the Society's Chief Office on Tuesday, 30th March 1982.

In his Report on the 1981 results, the President, MR. CHARLES E. JESSOP TD., drew attention to the following:

COMPARISON OF ANNUAL RESULTS	
1980	1981
£140m	Mortgage Lending
10,216	Number of New Mortgages
£780m	Total Assets (42% growth)
£115m	Investment Receipts (including interest credited)
£28.85m	Reserves
£168m	Liquid Funds

HOME LOANS BOOSTED BY 81%

- 53% of loans were made to first time purchasers and 14% were for the purchase of new houses.
- Continued availability of funds will enable C&G to increase lending still further in 1982.
- Twelve new offices were opened. At the year end the Society had 125 branches and 395 Special Agents throughout the United Kingdom.
- Efficient management reduced the Ratio of Management Expenses to Total Assets from 1.07% in 1980 to 0.92%.



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## Companies and Markets

## UK COMPANY NEWS

## Euroflame creditors stand to lose over £800,000

BY DUNCAN CAMPBELL-SMITH

CREDITORS to the liquidated subsidiary of the Euroflame group stand to incur losses of well over £800,000 according to the statement of affairs presented to them at a creditor's meeting on Monday.

Meanwhile, the parent company of the group, Euroflame Holdings, is understood to be going ahead with plans to raise £300,000 of new capital to sustain its remaining operations.

Euroflame was launched on to the Listed Securities Market in March, 1981, and is now the subject of a Department of Trade Inquiry after making a pre-tax loss last year of £535,000. It had forecast profits of £35,000.

Euroflame UK was the subsidiary responsible for its wood-burning cookers business, mainly importing and distributing the Kamina stove. It went into liquidation on Monday with debts of £1.28m.

Mr Denis Poll is a director of Euroflame as well as of Tring Hall—which owns 35.7 per cent of the troubled group—and last night confirmed the new equity arrangements.

Mr Poll also disclosed that Tring Hall is forecasting a profit of more than £750,000 for the 15 months to today, compared with £15,000 for 1980. He said the forecast took account of Tring Hall's losses in Euroflame which could not yet be quantified precisely but were "believed to be about £400,000."

Another major subsidiary, Logfires (Woodstoves), was

acquired last July and made profits of nearly £100,000 last year. This company has recently been given new management and is pursuing its solid fuels heater and boiler businesses.

Mr Darryl White, general manager of Logfires and also of the parent Euroflame Holdings, said yesterday that he and the other new managers had joined the group on the express understanding of a financial commitment to be made by the parent and its financial adviser, Tring Hall Securities.

He said it was his understanding that Tring Hall already had letters of commitment from investors intending to commit new equity of £300,000.

Euroflame UK's debt comprises £305,000 owed to the Belgian supplier of Kamina, Eefel; £184,000 owed to Midland Bank; £200,000 owed to pre-arranged creditors; £150,729 owed to associates, contractors and the group, and nearly £220,000 owed to various unsecured creditors.

The unsecured creditors include Cowing, Burley and Tredwell, Euroflame's advertising agency which is owed £89,000. But Mr Cowing, the agency's chairman, said yesterday that Tring Hall's guarantee for up to £100,000 from Tring Hall.

Tring Hall contested any liability under this guarantee before a Master in chambers early in February. The agency took it on appeal, a judge who ordered Tring Hall to pay the debt within 21 days or submit the same amount to court pending

a full hearing. These two parties are now holding out-court talks.

Other creditors looking only to the realisable assets of Euroflame UK were told by its liquidators—Mr Peter Copp of Stay Hayward and Mr Stephen Swadon of Leonard Curtis and Company—on Monday that the available amount might be £400,000.

Book debts and stock-in-hand account for most of this but their estimated value represents a sharp markdown. Finished products inventory valued at £170,000, for example, is set to realise only £17,000.

"I would hope the assets might realise more than is shown by the statement of affairs but it is too early to say," said Mr Copp. "However, the prospects for the unsecured creditors do look very bleak."

Euroflame UK is itself owed money by its Belgian supplier, Eefel. The relationship between Euroflame and Eefel is one area that the liquidators are believed to be looking at as a matter of urgency.

Mr Poll said last night that the liquidators had taken "a very savage view of certain debts but the stock." Asked about the outstanding credits of Euroflame UK's out-standing creditors, Mr Poll said Tring Hall's duty as the parent company's adviser was to the shareholders of the group. Liquidation of the subsidiary, he said, had prevented a liquidation of the whole group.

## Sterling Credit restructure

Sterling Credit, the finance, insurance and property group, has announced pre-tax profits of £732,000 and an end of year net worth £5.4m in its preliminary results for the year ended December 31. The figures compare with losses of £1.5m in the nine months to December, 1980 and a balance sheet deficit of £945,000 at that date which reflected the company's narrow escape from collapse late in 1980.

Shareholders' funds of £0.17m include a negative reserve of £1.75m accruing from Sterling's losses in the two periods of the year to March, 1980 and the nine months to December, 1980, offset in part by 1981 profits.

The provision of the 1981 Companies Act prohibits public companies with negative reserves from paying dividends

to their shareholders. Sterling is accordingly intending to restructure the group, transferring the equity to a new holding company in such a way as to net out the negative reserve and facilitate future dividend payouts.

The new size of Sterling's balance sheet follows its acquisition for £8.5m cash of Winston Estates, the property group, last year. Property investments totalled £25.52m in December. A took account of a £2m upward revaluation of these assets after the purchase of Winston plus the acquisition of another property for a further £m.

The reconstruction will involve the issue of ordinary shares of 25p each or warrants in the new holding company, or cash on the basis of: For every eight Sterling ordinary 1p shares,

one ordinary share of 25p; for every four 8 per cent convertible £1 preference, nine ordinary; for every ten 3.5 per cent convertible £1 preference; 11 ordinary; for each 12.75 per cent £1 preference share, 108.75p in cash; for each 7.5 per cent £1 preference share, 115.47p in cash; for every eight Sterling warrants, one warrant.

Details of the rearranged structure as advised by Hambros Bank, will be sent to shareholders at the end of April. An extraordinary general meeting of shareholders in each category of the equity is expected to be convened on May 24.

The new holding company's board will not differ from Sterling's present board, chaired by Nicholas Oppenheim, which said last night that the restructuring would not affect Sterling's trading operations in any way.

## Glasgow Pavilion rights dropped

THEATRE proprietor Glasgow Pavilion has abandoned plans to launch a £240,000 rights issue following the resignation of the lead underwriter to the issue.

Mr Stephen Komlosky, managing director of Glasgow Pavilion, said yesterday that Hill Woogar, the licensed dealer in securities, "pulled out at the last minute as the lead underwriters."

The resignation letter was received yesterday morning after the group had been notified at the end of last week. Hill Woogar said yesterday: "We have no comment to make."

Glasgow Pavilion's proposed rights issue had been opposed by Mr James Glasgow, a major shareholder, who holds around 27 per cent of the equity.

In February he became a director, but two weeks after his appointment to the board decided to resign. He said he did not feel able to sign the draft rights issue document because the group profits for the full year to October 31, 1981 had not been included.

He also feared that the combination of second half losses and the rising costs of the rights

issue would mean that the net proceeds would be insufficient to eliminate the group's indebtedness.

Glasgow Pavilion said that it was the intention to reconsider the rights issue as soon as practicable and the group is talking to a number of issuing houses and banks in an effort to find a new lead underwriter following the departure of Hill Woogar.

## Lambert Howarth rises

FOLLOWING an improved performance at the interim stage, when taxable profits of £44,286 were returned against a loss of £283,518 for the corresponding period, Lambert Howarth Group finished 1981 with profits of £827,110 at the pre-tax level, compared with £413,893.

Turnover of the group, a footwear manufacturer and a substantial supplier to Marks and Spencer, declined margin-

ally over the year from £16.6m to £16.1m.

After a tax charge this time of £191,423 (£70,000 credit) and extraordinary credits of £41,833 (£241,400 debit) the balance at the attributable level emerged at £477,590 (£242,501).

The dividend for the year is being increased from 4.06p to 4.75p net by a final dividend of 3.6p (2.91p) although earnings per 20p share are shown as being down from 16.1p to 14.5p.

American Trust expands

Available revenue of the American Trust Company rose from £18.8m to £19.5m in the year to January 31, 1982 and the net final dividend is being raised from 1.4p to 1.55p per 20p share, raising the year's total from 2.1p to 2.25p.

The results of Edinburgh Securities, the 30.2 per cent owned associate, have not been included because its increased involvement in direct oil and gas exploration would make this inappropriate. The directors say the comparative figures have been adjusted.

American Trust's relatively heavy exposure to the energy sector—a favourable factor during the previous year—caused some loss of ground against the indices the directors say.

During the year there was further significant movement of funds to North America and at the year end North American investments accounted for 54.3 per cent of the equity interest.

The available revenue was struck after tax of £1.37m (£1.25m). Earnings per share are given as 2.4p (2.32p) and as 2.36p (2.28p) assuming full conversion of the "B" ordinary shares. Net assets are stated at 84.9p (80.6p) a share, prior charges deducted at par.

**ECM ENGRN. DESIGNS**

Mr Christopher Barlow, a partner in accountants Arthur Young McClelland Moores & Co., has been appointed receiver and manager of ECM Engineering Designs of Bristol. The company makes specialist high technology equipment for the photographic processing industry.

The receiver says he intends to continue the company in its present form with a view to selling the business as a going concern.

An increased total dividend of 6p, against 4.5p last time, has been declared by The House Property Company of London for 1981. The final payment rose by 1p to 4.5p.

The surplus of revenue including the surplus on the part of the company's property sold rose from £79,242 to £176,887.

After tax of £47,204 (£9,122) earnings per share emerged sharply higher at 13.61p, against 7.01p.

**GREAT NORTHERN**

At the close of business on March 22, the estimated net asset value of Great Northern Investment Trust was 178.5p per ordinary share, 42.6p per ordinary share of RTT.

## APV Holdings PLC

## SALIENT FIGURES

1981



## DOME PETROLEUM LIMITED

through a wholly-owned subsidiary  
has acquired those shares not already owned of

## HUDSON'S BAY OIL AND GAS COMPANY LIMITED

in exchange for 35,922,620 Retractable Preferred Shares  
having an aggregate par value of

**\$2,065,550,650**

plus  
a maximum of  
47,896,826  
Common Share Purchase Warrants

The undersigned acted as the financial advisor to a special committee of the Board of Directors of Hudson's Bay Oil and Gas Company Limited and assisted in the negotiations leading to the conclusion of this transaction.

## BURNS FRY LIMITED

All of these Securities having been sold, this announcement appears as a matter of record only.

New Issue / March, 1982

**\$100,000,000**

## XEROX CREDIT CORPORATION

Three-Year Extendible Notes

Salomon Brothers Inc

Goldman, Sachs & Co.

The First Boston Corporation

Merrill Lynch White Weld Capital Markets Group

Bache Halsey Stuart Shields  
Incorporated

Bear, Stearns & Co.

Blyth Eastman Paine Webber  
Incorporated

Dillon, Read & Co. Inc.

Donaldson, Lufkin & Jenrette  
Securities Corporation

Drexel Burnham Lambert  
Incorporated

E. F. Hutton & Company Inc.

Kidder, Peabody & Co.  
Incorporated

Lazard Frères & Co.

Lehman Brothers Kuhn Loeb  
Incorporated

L. F. Rothschild, Unterberg, Towbin

Shearson/American Express Inc.

Smith Barney, Harris Upham & Co.  
Incorporated

Warburg Paribas Becker  
A. G. Becker

Wertheim & Co., Inc.  
Atlantic Capital  
Corporation

Dean Witter Reynolds Inc.

New Issue  
March, 1982

All of these notes having been placed, this announcement appears as a matter of record only.



## INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

Washington, D.C.

**DM 100,000,000**

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9½% Bearer Notes of 1982, due 1989

Dresdner Bank  
Aktiengesellschaft

Deutsche Bank  
Aktiengesellschaft

Commerzbank  
Aktiengesellschaft

Westdeutsche Landesbank  
Girozentrale

## Improving margins lead to recovery at Commerzbank

BY STEWART FLEMING IN FRANKFURT

COMMERZBANK, West Germany's third largest commercial bank, has enjoyed a recovery in operating earnings in 1981 after incurring operating losses in 1980, says Dr Walter Seipp, who took over as chairman in May last year.

But the bank, which has total assets of DM 10.3bn (\$41.83bn), is still burdened with about DM 20bn of non-interest bearing fixed interest long-term loans, bringing in less than the cost of refinancing them—and will not be paying a dividend for 1981.

Earnings have also been burdened by loan loss provisions against its DM 600m of loans to Poland which are not government guaranteed. A reserve of about 10 per cent has been put against these loans, although Dr Seipp maintains that the Western banks' Polish exposure will not lead to losses in the long term.

The German parent bank's pre-tax operating earnings recovered to slightly more than DM 190m, compared with a loss of around DM 10m in 1980 when the bank had to draw on hidden reserves to balance its

profit and loss account.

Contributing to the rise in operating earnings were an increase in the parent bank's interest earnings of DM 139m to DM 1.08bn, a rise in commission earnings of DM 49m to DM 447m and an increase in dealing profits from foreign exchange and securities trading.

For the third consecutive year it has not added to its equity reserves.

Profits of the Commerzbank group as a whole, which includes not only the German parent company but also the bank's 90 per cent owned mortgage bank subsidiary and foreign subsidiaries, have also improved. The Luxembourg subsidiary suffered losses last year requiring the parent bank to pump in DM 63.2m to balance its profit and loss account. In 1981, the parent bank had to

The two other major German commercial banks, Dresdner and Deutsche, announced their dividend intentions yesterday. Dresdner is cutting its payout from DM 6 a share to DM 4 and expects lower profits because of provisions for credit risks and losses on gold trading. Deutsche plans to pay a steady DM 10 a share and said its operating earnings climbed by 29.7 per cent.

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Companies and Markets **INTL. COMPANIES & FINANCE**

## Japanese car groups fill Maruti partner shortlist

BY K. K. SHARMA IN NEW DELHI

**MARUTI**, the nationalised car maker started by Mr Sanjay Gandhi, the late son of a Indian Prime Minister, is almost certain to choose a Japanese partner to make a four-door car for the domestic market.

Maruti's short list contains three companies all of them Japanese. They are Suzuki Motor, Nissan Motor, and Mitsubishi Motor.

A number of European companies including BL from the UK, Peugeot and Renault from France, and Volkswagen and Mercedes-Benz from Germany.

had also made proposals for the fiercely contested partnership with Maruti. The company was nationalised in October 1980, following Mr Gandhi's death in a plane crash.

The final selection will be made by the Indian Cabinet after the Public Investment Board considers the recommendation made by the Maruti board. This does not specify any particular company but speaks favourably of the Japanese companies.

A number of European companies including BL from the UK, Peugeot and Renault from France, and Volkswagen and Mercedes-Benz from Germany.

## Bid for small holdings in Hacker

BY JAMES BUCHAN IN BONN

**HERR JOSEF SCHÖRGERHUBER**, the Bavarian property and brewing magnate, is seeking further to consolidate his hold over the Munich beer industry by taking full control of Hacker-Pschorr, the city's third largest brewer.

Herr Schörgenhuber's holding company, which already holds 50 per cent of Hacker, confirmed that it was offering DM 900 or DM 50 share to the small shareholders of the company.

Small shareholdings are believed to comprise only 4 per cent of the total, but another Schörgenhuber brewer, Paulaner Salvator Thomasbrau, in which his holding company has 32 per cent, is strongly expected to take up its option on the remaining 36 per cent of Hacker from Bayerische Vereinsbank later in the week.

Completion of the two deals will confirm Herr Schörgenhuber's control of nearly half Munich's output of 4.6m hecto-

litres of beer and, as significantly, substantial real estate. The Munich brewers are unique in Germany in having large holdings of pubs and winehouses.

Earlier this year, Herr Schörgenhuber announced a proposal to dismantle the Hacker brewery and replace it with shops, apartments, and offices while moving the production of Hacker beer to fill our capacity at the Paulaner brewery, the largest in Munich.

## Doubled profits and rights from Ka Wah Bank

By Robert Cotterill in Hong Kong

**KA WAH BANK** of Hong Kong has reported more than doubled net profits of HK\$ 42.7m (US\$57.3m) for 1981, against 1980's HK\$ 18.9m struck after tax and transfers to inner reserves. The bank has also proposed a one-for-four rights issue at HK\$ 1.80 per share to raise HK\$108.6m net, and a one-for-ten scrip issue.

The bank says the rights issue is necessary to balance its capital base with its assets as it continues to expand. Irrevocable undertakings have been received for 63.6 per cent of the issue.

## Palmco earnings squeezed by poor overseas demand

BY WONG SULONG IN KUALA LUMPUR

**PALMCO**, Malaysia's biggest palm oil refiner, reported a 13 per cent drop in pre-tax profits to 5.2m ringgit (US\$ 2.36m) for the six months ended December and said conditions for the second half are equally unpromising. Turnover was 238m ringgit, marginally higher than previously.

In the past 18 months, 18 of Malaysia's 48 palm oil refineries have closed down because of difficulties getting crude oil and depressed profit margins for refined oil.

The 48 refineries had a total capacity of 3.6m tonnes a year

while Malaysian palm oil output was only 2.8m tonnes last year.

The results reflect conditions in the Malaysian palm oil industry which is being squeezed by low demand overseas and high premiums for crude oil which is in short supply.

• Dunlop Malaysian Industries Berhad, 51 per cent owned by Dunlop International, has reported a fall in group net profits to 23.8m ringgit (US\$10.8m) in 1981 from 27.6m ringgit. Sales rose to 268.12m ringgit from 237.13m

Earnings are forecast to rise to Y2.5bn in the current year on sales of about Y108bn.

U.S. \$25,000,000



## UNITED OVERSEAS BANK LIMITED

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Floating Rate Notes Due 1989

In accordance with the provisions of the Notes, notice is hereby given that for the three month Interest Period from 31st March, 1982 to 30th June, 1982, the Notes will carry an Interest Rate of 15 1/4% per annum. Therelevant Interest Payment Date will be 30th June, 1982 and the Coupon Amount per U.S. \$1,000 will be U.S. \$39.97.

Credit Suisse First Boston Limited  
Agent Bank

All of these Securities have been sold. This announcement appears as a matter of record only.

**\$150,000,000**

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BANQUE GENERALE DU LUXEMBOURG S.A.

CREDIT SUISSE FIRST BOSTON

SALOMON BROTHERS INTERNATIONAL

UNION BANK OF SWITZERLAND (SECURITIES)

## Standstill at Tokyu Department Store

By Yoko Shibata in Tokyo

**Suzuki** is offering to take a 40 per cent stake in Maruti and a modest royalty which is said to be less than the 5 per cent fee acceptable to the government under foreign investment guidelines.

Maruti would manufacture initially 35,000 cars a year but hopes to raise production to 100,000 a year.

The only two car models currently available to Indians are based on designs which are about 20 years old. One is made by Hindustan Motors and the other by Premier Automobiles.

The company blames the slowdown in sales growth on setbacks in sales of its main product line, clothing. These fell by 4 per cent to account for 42 per cent of the total.

Outlays of Y500m on the opening of three new stores, including one in Hong Kong, in the year reduced earnings but a turnaround in non-operating profits to Y365m from the previous year's loss of Y1.45bn, helped Tokyu to push operating profits ahead.

The company expects operating profits to increase by 1.5 per cent to Y4.7bn in the current year, on sales of Y261bn, up 4.8 per cent. Net profits are forecast to rise by 4.2 per cent to Y2.4bn.

## Downturn for Nachi Fujikoshi

By Our Financial Staff

**NACHI-FUJIKOSHI**, a major Japanese ball bearing manufacturer now diversifying into industrial robot production, suffered a 10.7 per cent drop in net earnings in the year to last November partly because of losses stemming from its accumulated inventory.

Sales rose by 5.3 per cent to Y103.03bn (US\$41.7m) but net earnings fell from Y2.71bn to Y2.42bn. Earnings per share were Y14.9 against Y17.33.

Earnings are forecast to rise to Y2.5bn in the current year on sales of about Y108bn.

**SAPPORO BREWRIES**, Japan's second largest brewer, has reported a 12 per cent rise in consolidated net profits for the year ended December, while Asahi Breweries, number three in the industry, has reported a 2.7 per cent drop.

Sapporo's net earnings rose to Y3.98bn (US\$16.15m) from Y3.59bn on sales ahead by 19 per cent to Y340.5bn. Sapporo said that higher sales came from new products.

Asahi's group net earnings slipped to Y1.55bn from Y1.62bn despite a 10 per cent rise in sales to Y283.5bn. It said that an increase in rationalisation costs — particularly higher retirement allowances for workers made redundant by new production processes — cut profits.

Sapporo had earlier reported

a 35 per cent rise in parent company operating profits to Y9bn on a 10.5 per cent increase in sales to Y330bn.

Asahi had reported a 14 per cent fall in parent company net profits to Y1.5bn on a 7.1 per cent increase in sales to Y198bn.

Both companies are forecasting improved earnings for the current year. Sapporo sees a 5 per cent rise in group net profits to Y4.2bn on a 9 per cent growth in sales to Y372bn. Asahi sees a 33 per cent growth in group net profits to Y2.1bn on a 10 per cent rise in sales.

**KIRIN BREWERY**, the industry leader with a 6.2 per cent market share, has so far reported only parent company results for 1981. Net profits rose by 5.7 per cent to Y20.13bn on a 15 per cent increase in parent sales to Y984.8bn.

This announcement appears as a matter of record only.

MARCH 1982

U.S. \$75,000,000

## Houston Natural Gas Corporation

**HNG**

## Revolving Credit Facility

Arranged by

Credit Suisse First Boston Limited

Funds provided by

Algemene Bank Nederland N.V.

Amsterdam-Rotterdam Bank, N.V.  
Cayman Islands Branch

Bank Brussels Lambert (U.K.) Limited

Banque Internationale à Luxembourg S.A.

Banque Nationale de Paris

Berliner Handels- und Frankfurter Bank

Commerzbank Aktiengesellschaft

County Bank Limited

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Genossenschaftliche Zentralbank AG, Vienna

Kredietbank N.V.

The Mitsui Bank, Limited

Österreichische Länderbank Aktiengesellschaft

J. Henry Schroder Wagg & Co. Limited

Société Générale, U.S.A.

Agent Bank

Credit Suisse First Boston Limited

All of these securities having been sold, this announcement appears as a matter of record only.

New Issue/March, 1982

**\$200,000,000**

## Province of Ontario

(Canada)

Net proceeds to be advanced to Ontario Hydro.

15 1/4% Debentures Due March 15, 2012

Principal and Interest payable in The City of New York in lawful money of the United States of America.

Salomon Brothers Inc

Wood Gundy Incorporated

McLeod Young Weir Incorporated

The First Boston Corporation

Merrill Lynch White Weld Capital Markets Group

Dominion Securities Ames Inc.

Basile Securities Corporation

Blyth Eastman Paine Webber Incorporated

Drexel Burnham Lambert Incorporated

Lazard Frères & Co.

Richardson Securities, Inc.

Shearson/American Express Inc.

Warburg Paribas Becker A.G. Becker

Greenshields & Co Inc

Daiwa Securities America Inc.

Nomura Securities International, Inc.

Goldman, Sachs & Co.

Burns Fry and Timmins Inc.

Bache Halsey Stuart Shields Incorporated

Bell Gouinlock Incorporated

Donaldson, Lufkin & Jenrette Securities Corporation

Kidder, Peabody & Co. Incorporated

L. F. Rothschild, Unterberg, Towbin

Smith Barney, Harris Upham & Co. Incorporated

Wertheim & Co., Inc.

Midland Doherty Inc.

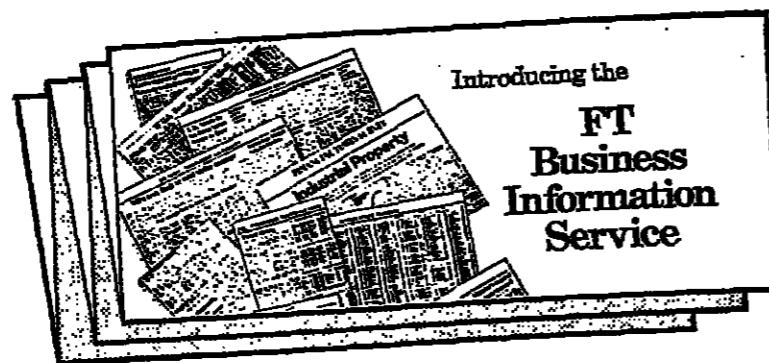
Yamalchi International (America), Inc.

The Nikko Securities Co. International, Inc.

Yamalchi International (America), Inc.

March 27, 1982

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## APPOINTMENTS

### Sir Maurice Hodgson joins Dunlop

Sir Maurice Hodgson, who retires as chairman of ICI today, will be joining the board of DUNLOP HOLDINGS as a non-executive director, tomorrow.

Sir Maurice joined ICI at Billingham in 1942. He is a member of the court of British Shippers and governor of the London Graduate School of Business Studies. He was knighted in 1979 for services to export.

Mr Sally Oppenheim has been appointed a non-executive director of THE BOOTS COMPANY.

Mr A. P. F. Malcolm has been appointed to the board of STEEL BROTHERS HOLDINGS as group finance director.

Mr Terry Greer, managing director of JOSEPH HARRIS, part of Johnson Group Cleaners, has been appointed to the group board.

Mr P. F. Pepperell has accepted an invitation to join the board of WALTER DUNCAN AND GOODRICK.

AUSTRALIAN CONSOLIDATED INDUSTRIES, Melbourne, has appointed Mr W. S. (Bill) Morrison, managing director of ACI Europe, with responsibility for the company's activities in the UK and Europe. He will be based in London. Mr Morrison is a director of the parent company and until his

retirement was deputy managing director of ACI.

Mr Peter Cox has been appointed managing director of NOKIA (UK) UK subsidiary of Nokia Oy, Finland. He joins Nokia after a 10-year career with Phillips.

Mr Eric de Gelder has been

appointed UK and Eire representative for the CAISSE CENTRALE DES BANQUES POPULAIRES, and the Groupe des Banques Populaires. He replaces Mr Antoine Crabit who is appointed directeur adjoint des services "étranger".

Castrol retail division, BURMAN CASTROL CO. from April 1. He succeeds Mr D. S. Hancock who has been appointed director of lubricants marketing. Mr N. E. Smith has been appointed sales manager. Castrol retail division in succession to Mr Sallows.

Mr Ian H. Johnston has been appointed a director of the YORKSHIRE-GENERAL LIFE ASSURANCE CO., the life company of General Accident. Mr Peter Latham, managing director of Froude Engineering at Wrexham, Mr. Dick Carew, managing director of Joseph Terry and Sons for 18 years and chairman of the firm's UK subsidiary for the last five, following the acquisition of the company by Mr John B. S. Sallows. Mr Johnston has resigned amicably to become chairman and managing director of a company with the Trusthouse Forte Group.

Mr Derrick A. Bailey will be director of the North American specialist division of BRITISH NATIONAL INSURANCE from April 5. Mr George Felton will be director of the UK general insurance division and Mr Peter Van Nelle will be director of the treaty division also overseeing the ceded reinsurance for the group.

Mr A. E. Hepper has been appointed a director of GENERAL INVESTORS AND TRUSTEES.

Two senior management posts have been created at ITN to enable the company to deal with its expanded commitments and to prepare for cable and satellites. The general manager, Mr Bill Hodgson, becomes director of development and Mr Paul McKeown, who has been programme development executive, is appointed deputy chief executive. Mr McKeown joins the board of ITN. Mr Paul Matthews, assistant general manager, production, is promoted to general manager.

Mr David M. Dunkley, Mr Kenneth G. Hewitt, Mr John E. Hopkins, Mr Paul A. Lander, and Mr Ronald F. MacKenzie have been appointed directors of OAKLEY HOLIDAY CENTRES from April 1.

Mr A. E. Hepper has been appointed a director of GENERAL INVESTORS AND TRUSTEES.

## BUILDING CONTRACTS

### £12m for Edmund Nuttall

NEW CONTRACTS totalling £12m in value have recently been awarded to EDMUND NUTTALL. Largest of these is the Yiewsley Bypass awarded to the Mears Division by the London Borough of Hillingdon at a contract price of £5m, which includes 4 km of 7.3 m wide carriageway and a three span bridge 110 m long over British Rail tracks.

Other Mears work includes Thames tidal defence works at Gravesend for Southern Water Authority (£270,000) and a fitting out quay on the east side of Hooe Haven, Hull for Richard Dunston (Hessle) (£500,000).

Contracts for British Rail Southern Region are improvements to the CME and EE inspection shed and extension of the repair shed at Slade Green, Kent (£1.25m) and preliminary works at Gloucester Road, Tulse Hill, Croydon (£220,000).

Scottish Division awards include contracts for industrial buildings at Bannermill, Stirling for the PSA (£400,000), Corrie water supply, Arvan for Strathclyde Regional Council (£300,000) and Wadebridge.

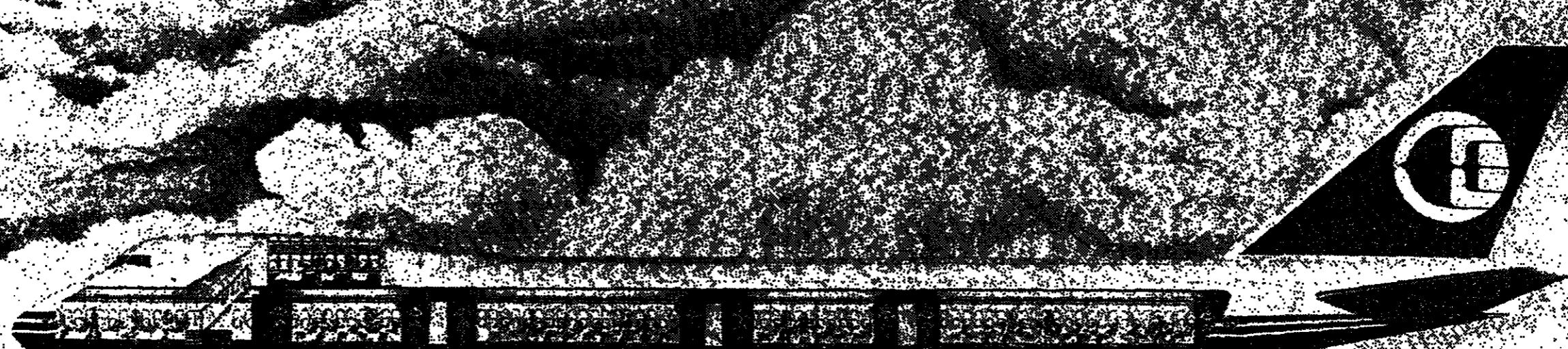
Meals Contractors, the Nuttall building subsidiary, has been awarded four contracts including 72 flats for the Service Housing Association at Rodney Street, Birkenhead (£1.25m), offices at High St, Fareham for Prodigy Computer Consultants (£302,000) and Christchurch Day Centre for Dorset County Council (£472,000).

BWL LARK has won contracts worth £107,150 for the construction of advance factories at St Columb Major for the Development Corporation. The project covers construction of two factory units of 1,000 sq ft and two factory units of 1,500 sq ft. Work has started and the premises are expected to be ready for occupation by October.

The Development Corporation is also having two factory units of 1,500 sq ft each built by GE CHRISTIAN at a cost of £89,000 on the Trenant Industrial Estate, Wadebridge.

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E.T. Trust	13 1/2%
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# Southern Germany

Baden-Wuerttemberg and Bavaria, long renowned for their natural beauty, also have economic links. Here and on the next page James Buchan examines the region

## Germany's two power houses

**SOUTH OF THE MAIN** Germany seems quite another country for even in the midst of winter, the south wind blows up from Italy.

In Munich, the Foehn as this south wind is called, sweeps down off the Alps without warning and strips the sky of cloud in half an hour. Mountains appear suddenly between the bulbous towers of the Frauenkirche.

It is a crazy wind and many people feel as bewitched as poor Hans Castorp on his magic mountain. The head rings like metal, cigars lose all their taste and the crowds in the snowy squares seem to wander as if dazed.

If Munich is a little magical and holds out promises of Italy, Stuttgart is sensible and rather Swiss. In place of the dizzying splendours of Bavarian baroque, there are the sober temples of Geneva, Protestants and a thousand savings banks. While Munich gives itself over to Wagner and the more outre productions of Richard Strauss, a Stuttgart audience will sit crossly through a ludicrous *Der Freischütz* but applaud its money's worth at the end.

Bavaria and Baden-Wuerttemberg, the two South German Laender of which Munich and Stuttgart are such representative capitals, have more in common with each other than with the crumpled flatlands of the North of the Federal Republic as a whole.

But for a brief and surprising interval in Bavaria in the 1950s, both states have been ruled firmly from the Centre-Right since the creation of West Germany. From rather dismal beginnings after the war, poor in resources and predominantly agricultural, both states consistently achieved higher than average economic

growth until very recently. Their economic structures, based in agriculture and small and medium-sized industry, mechanical engineering, automobiles and electronics, are the soundest in West Germany. The two states have been described as the "power house of modern Germany."

Finally, South Germany's great natural beauty, architecture and music have made Bavaria and Baden-Wuerttemberg the first and second most popular places for visitors in West Germany. Bavaria alone accounts for a third of the Federal Republic's tourist business.

### Fiercely proud

These similarities might seem surprising given the two Laender's widely differing historical experience. For a thousand years, Bavaria was ruled by one family, the Wittelsbachs, and Bavarians remain fiercely proud of their independent heritage — to the extent of bloodily-mindedly rejecting the basic law of the Federal Republic.

Even today, there is a palpable tension between Bavaria and the Federal Government, evident not only in Herr Franz Josef Strauss's bitter castigations of the Social Democrat leaders but also in Bonn's hostility to such per Bavarian projects as the Nuremberg-Regensburg canal to create a waterway from the North Sea to the Black Sea.

Munich was never an imperial capital, but it was always rich and the Residenz still boasts the finest renaissance rooms north of the Alps. Munich's greatest benefactor was Ludwig I, the early 19th century Wittelsbach, who adorned the town with neoclassical streets and buildings

which give some visitors the sense of a metropolis but remind others of a cemetery.

Ludwig gave up his throne for the Irish dancer Lola Montez to the scandal of all Europe. From her portrait by Siedler in the Nymphenburg, she was a woman dark and glossy as black coral; she looks well worth the loss even of Munich.

Ludwig's successor but one, Ludwig II, did even more for modern Bavarian tourism, as much perhaps as the lakes south of Munich or the famous autumn beer festival. His neorasthetic friendship with Wagner ultimately created the great Bayreuth festival in North Bavaria while he littered the countryside with parodic castles whose purpose and conception does not bear thinking about.

His Versailles at Herrenchiemsee, which cost his kingdom its financial building on earth for its vast hall of mirrors sheltered not princes and courtiers but the king's sole companions, one hairdresser and one coachman.

A brief flirtation with Sovietism in 1919 was followed by a longer affair with National Socialism, for Hitler, greatly to the embarrassment of the modern Bavarians, loved Munich and carried away from it an abiding bad taste in architecture and women.

Since the war the politics of Bavaria has been bound up with Herr Strauss, a founder member of the Bundestag, and his Christian Social Union, a Party unique to Bavaria. They are the state's colossi and have come to represent at Federal level a particularly Bavarian form of Right-wing, some might say whimsical, conservatism.

The people of Baden-Wuerttemberg, for example, consider their conservatism to be *Bodenstaudig* — that is, with feet firmly planted on the ground — and have little time for their neighbour's pretensions. Formed from a muddle of small states as late as 1952, and only confirmed at a referendum in 1970, Baden-Wuerttemberg lacks a coherent regional political tradition and has tended to look forward.

Today, the predominance of agriculture at the end of the war actually proved a strength for, apart from the troubled Maxhütte steelworks, Munich has not been faced with the headaches of maintaining outmoded manufacturing industry.

Instead, Bavaria succeeded in attracting electronics concerns — including Siemens from Berlin — and setting its thousands of refugees from the East to building up mechanical engineering industries in Schweinfurt, at the MAN complex in Augsburg and in Nuremberg and Munich.

These two sectors still dominate the local economy; in terms of employment, they accounted for 17.6 per cent and 12.7 per cent of the total in 1980, and were followed by the motor industry (9.8 per cent) and textiles (6.5 per cent).

Although Baden-Wuerttemberg was also predominantly farming country at the end of the war, it had already shown that tradition of inventiveness associated with Daimler-Benz, the Zeppelin and the development of typesetting and the bicycle. Now the most highly industrialised Laender in the

region, it has also been unemployable consistently below the Federal average. Predictions for this year are 6 per cent in Bavaria and 4.6 per cent in Baden-Wuerttemberg, against a Federal prospect of well over 7 per cent.

### Long border

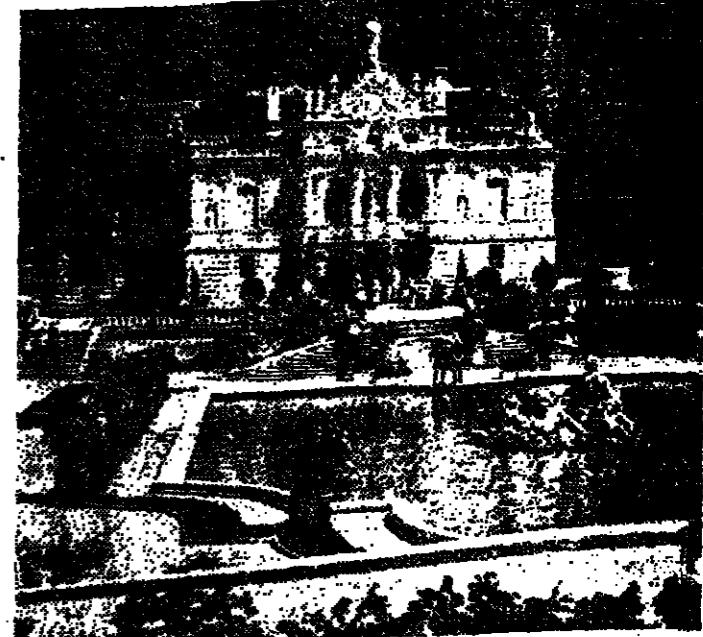
Not that both states are entirely free of difficulties. Bavaria is hampered by a persistent structural weakness in its long border region with East Germany and Czechoslovakia. In the 1970s, both states had to go through a painful process of restructuring their textile sectors in the face of Third World competition and Baden-Wuerttemberg has this year seen embarrassing bankruptcies in hi-fi and television companies strongly affected by imports from Japan.

In fact, as a producer predominantly of capital goods, Baden-Wuerttemberg has felt the recession more sharply and

quickly than other regions. Growth shrank to -0.23 per cent last year compared with a Federal average just in the black. Both states are also poor in energy supplies and face tough political battles in developing new sources of nuclear power.

### Unspoiled tracts

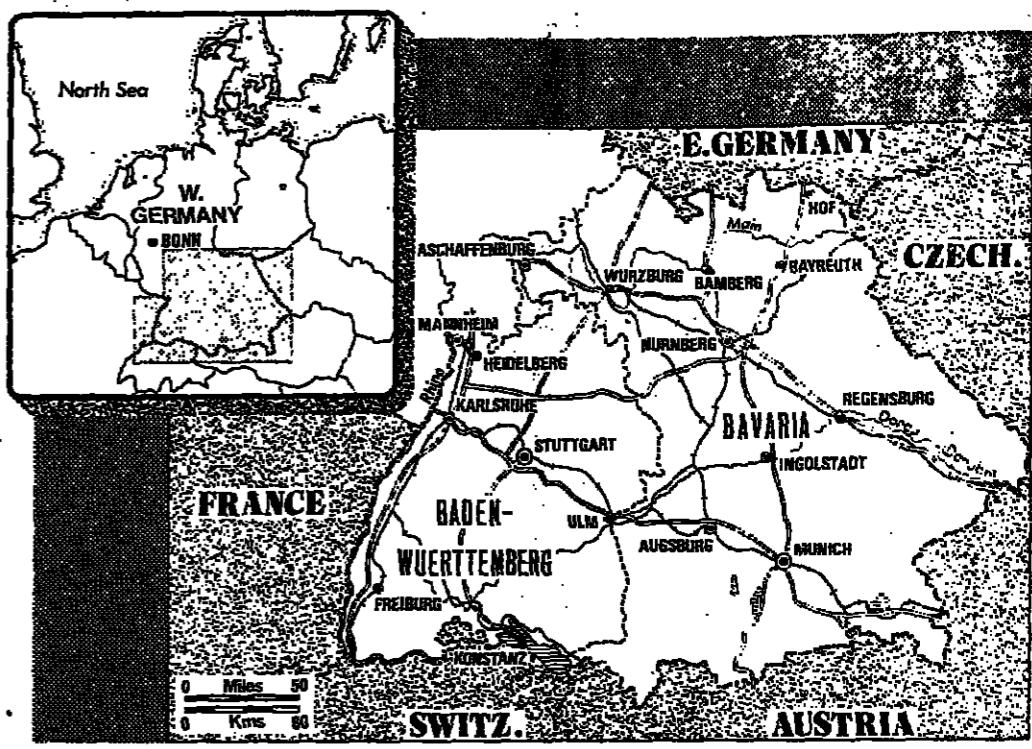
Of South Germany's long-term economic strength, however, there can be no doubt. What is, perhaps, as pleasant to record is that for all the ravages of war and *Wirtschaftskrieger*, the two Laender should still be so well worth visiting and that there can still be the unspoiled tracts of the Bayerische Wald or, in a corner of the Nymphenburg park in Munich, a melancholy sense of sunset and immortality.



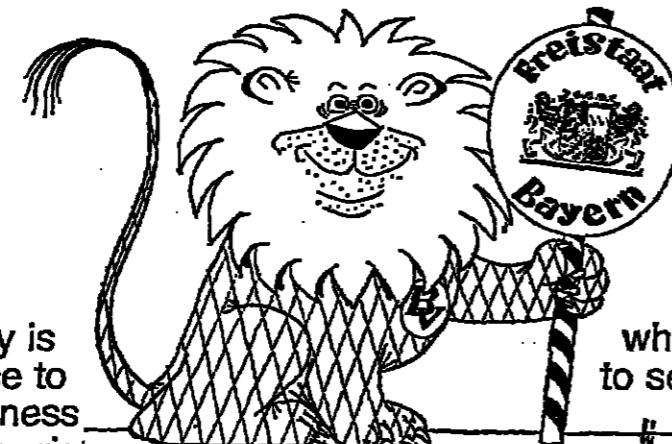
Tourist attraction in Bavaria: Schloss Linderhof

### BASIC STATISTICS

	BADEN-WUERTTEMBERG	BAVARIA
Population (1980)	9.19m	10.87m
Employed labour force (1979)	3.92m	4.73m
Sectors:		
Agriculture	208,000 (5.3%)	467,000 (9.8%)
Industry	2,01m (51.3%)	2,11m (44.2%)
Services	1.7m (43.4%)	2.20m (46.0%)
Unemployment (Dec 1980)	104,300	202,800



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## SOUTHERN GERMANY II

## Why Strauss and Spaeth dominate the political field

GOVERNMENT POLITICIANS in Bonn tend to throw up their hands in despair when the conversation comes round to South Germany. While the Christian Democratic-Christian Social Union (CDU-CSU) alliance has languished in opposition in Bonn for almost as long as anyone can remember, the CSU has not been out of office in Bavaria, apart from a brief spell in the 1950s, while its CDU cousin in Baden-Wuerttemberg has never been out of power at all.

Political forecasting is common but debased coin in West Germany, especially a year when four provincial elections could sharply alter the balance of power in Bonn. Yet it is possible to predict with some certainty that the October poll in Bavaria will see Herr Franz Josef Strauss leading the CSU to overwhelming victory.

The question is merely whether he can increase his share of the vote above the almost dictatorial 59 per cent of the last election in 1978.

In Stuttgart, the possibility for error is greater since the next provincial election is not until 1984. Nonetheless, it is considered a strong likelihood that Herr Lothar Spaeth, the young Christian Democratic leader in Baden-Wuerttemberg, can add to the 53 per cent majority he gained in 1980.

Social Democrats might thus be forgiven for lumping the two Länder together and dubbing the whole of South Germany a hotbed of reaction. In fact, the political atmosphere is quite different in each state and is shown clearly in the characters of the two dominant political figures and of the parties they lead.

Herr Strauss, at 67, is still the outstanding politician on the opposition benches in Bonn and for 21 years has lorded it over the CSU in Bavaria—almost to the exclusion of anyone else. His irreducible stronghold in prosperous Bavaria has actually been both a strength and a weakness in federal politics for he has come to be seen as a man-

ifestation of a particularly Bavarian form of Right-wing Catholic and occasionally temperate conservatism.

Herr Strauss has not been the man to reconcile the wide differences in regional or denominational temperament in the Christian Democrat opposition and has remained out of sympathy with the more conciliatory mood among many Germans since the launching of Ostpolitik. While he continues to

the "Free State of Bavaria."

Herr Strauss has been able to profit from the difficulties of the Bavarian SPD, which, driven into the stony wastes of opposition, has taken to radical paths and fallen to squabbling. When the CSU wrested the city of Munich from a divided SPD in 1980, it could at last dispose of the charge that it is predominantly a party of farmers and country people.

Party and population have

be until the mid-1980s that a potential successor emerges, blinking, into the Munich sunlight.

Herr Spaeth is of quite different kidney. Still just 43, he is one of a group of younger CDU politicians now beginning to jostle the old guard of Herr Strauss and Herr Helmut Kohl, the party chairman. Small, dapper, intensely pragmatic, Herr Spaeth passed his early career in the construction industry and shows a strong interest in business and new technology.

He was elected State Prime Minister only in 1980, after Herr Hans Filbinger, who had guided the state since 1966, was obliged to step down after badly misjudging the degree of resentment over revelations of his activities in the Nazi era. Herr Spaeth just defeated Herr Manfred Rommel, the Mayor of Stuttgart and son of the Field-marshal, a man whom Herr Filbinger favoured and who certainly has a bright future in federal politics.

Herr Filbinger's great achievements were to reconcile the different traditions of Catholicism and Low Protestantism somewhat uneasily brought together when the state was founded in 1952, and to woo the strong liberal train over to the CDU. From this foundation, his successor has been able to play an important part in narrowing the differences between the CDU with its strong Liberal and Protestant element in the north, and Herr Strauss.

Without doubt, Herr Spaeth faces a difficult year in Baden-Wuerttemberg because the recession has hit its capital goods industry sharply. He can also expect a struggle over his fierce advocacy of a new nuclear power station at Wyhl, near the French border.

However, these issues can do little more than snap at his coat-tails. A recent opinion poll gave Herr Spaeth a majority of 57 per cent in the state—a figure even Herr Strauss would not sneer at.



Lothar Spaeth, Christian Democrat leader, in Baden-Wuerttemberg, with (right) Franz Josef Strauss, leader of the Christian Social Union in Bavaria: a formidable alliance

tower over his colleagues in debate, his one tilt at the Chancellery, in the elections of 1980, ended in humiliating defeat.

Back at home, however, Herr Strauss and the CSU, which exists only in the state, have come to stand as the guarantors of specific Bavarian interests against the interference of Bonn and to represent that fierce independence which begins at the borders with a welcome to

always rallied round Herr Strauss, even when his impetuosity has brought him into trouble in Bonn, as after the famous "Spiegel Affair" in 1962. Many Bavarians hoped that the general election defeat of 1980 might persuade Herr Strauss to confine himself more to provincial politics, but of this there is no sign. Even in Bavaria, no rival has dared show themselves; and it may not



A Bavarian tradition: farmers in Falkenberg brew their own beer every winter

## Steady drift from land continues

A PASSING glance at the annual reports issuing from the State Agriculture Ministries in Munich and Stuttgart might suggest to the imaginative a horrific picture of South Germany as a land of famine and destruction, of farms abandoned and a vanished country population. Since 1949 the number of farms in Baden-Wuerttemberg has been more than halved from 326,000 to 140,000 while the proportion of Bavarians employed in farming has dropped from 30 per cent in 1950 to 10 per cent in 1980 and continues to fall.

That this picture is entirely fanciful is clear to anyone visiting the green valleys of upper Bavaria or the hop gardens of Hallertau, or tasting Wuerttemberg riesling, despite annual declines in production, acreage under-cultivation and employment. Farming continues to play a significant role in both states. Local governments go to great lengths to support their farmers and the farmers take part-time work so as to be able to stay on the land.

## 11,000 left

Although there has been a steady drift from the land, amounting to 11,000 farm-workers in Baden-Wuerttemberg in 1979-80 alone, it has never amounted to a destructive stampede.

In every key respect Bavaria remains the greatest farming state in West Germany, accounting for a quarter of the country's food production and a third of its timber. Baden-Wuerttemberg lies fourth in the table of German farming Leander (states), but is an important producer of meat, milk and cheese. Next to the Rhineland-Palatinate it is the largest producer of red wine in West Germany, with over 20,000 hectares (50,000 acres) of vineyards. Bavaria produces some delightful white wines from 4,000 hectares (10,000 acres) along the River Main in Upper Franconia.

No other state is agricultural of compelling economic significance when set against the dynamic industrial and

service sectors; nor is it in the Federal Republic as a whole for that matter. The contribution of agriculture to Gross Domestic Product is 3.1 per cent for Bavaria, 1.9 per cent for Baden-Wuerttemberg and 2.1 per cent for Federal Germany as whole.

Neither state is inclined, however, to regard agriculture in terms of pure economic contribution. Both consider farming to be important for the broad economic base that has helped them weather recent economic squalls more successfully than the other states.

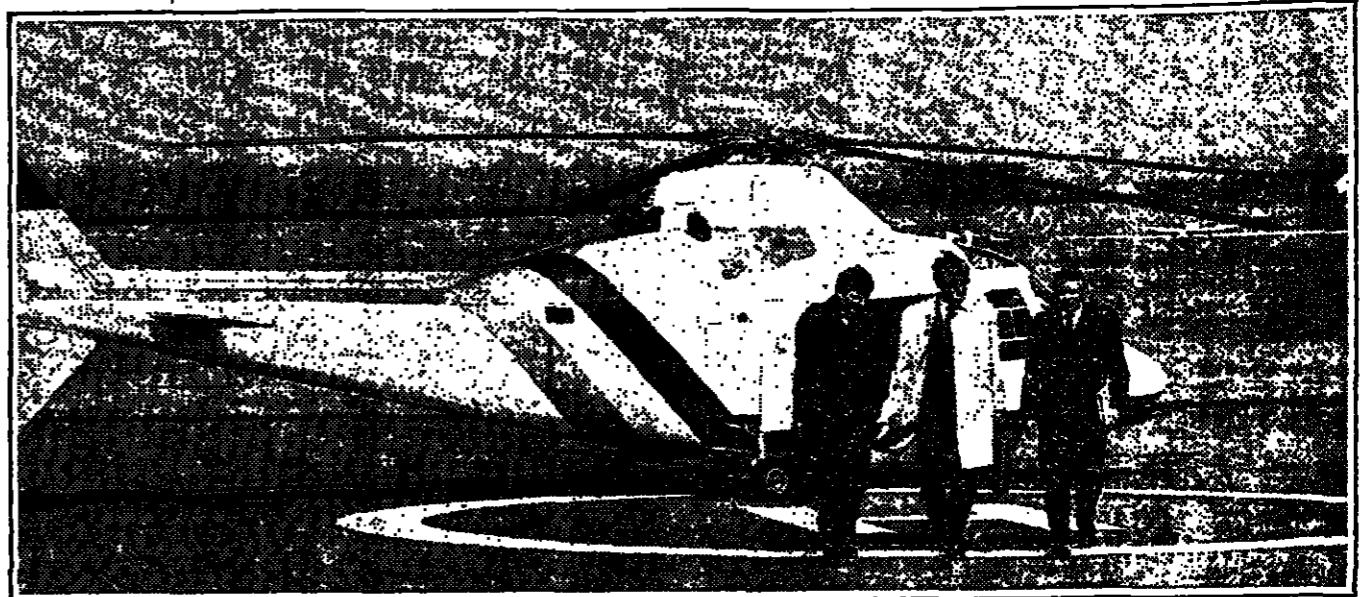
In Bavaria in particular there are hill areas that are useless for any other form of economic activity, leaving aside the long border strip with Czechoslovakia and East Germany to which industrial enterprises cannot be tempted. About 40 per cent of Bavarian farms are to be found in the Alpine region or other areas not particularly favoured by nature.

Inevitably, too, in such conservative-minded states agriculture provides a link with the past and with certain idealistic notions of what South Germany was once like. In this respect the farmlands and woodlands of which the two states have more than their fair share are considered important factors in tourism. Bavaria and Baden-Wuerttemberg are, not surprisingly, the first and second most popular places to visit in West Germany.

Finally, bleak memories of hunger twice this century have created in country folk and local governments a certain emotional attachment to working the land for its own sake.

South Germany has to face the handicaps similar to those of other farming areas in Europe, and particularly the growing disparity between farmers' income and that of other workers. Bavaria and Baden-Wuerttemberg also share some particular problems of their own. Because primogeniture was never a strong principle in the inheritance laws of the region, farms tend to be small and fragmented. The picture has improved greatly in

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## Bavaria=Business?

Here a modern industrial structure has been built up and extended in the past 20 years, largely on the basis of processing operations. The high-technology industries of South Germany, especially of Bavaria, include widely known names with a bright future. A few examples: electrical industry, electronics, data processing (SIEMENS); electronic entertainment (GRUNDIG); automotive (BMW, AUTO-UNION), aviation and space (MESSER-SCHMITT-BÖLKOW-BLOHM). In keeping with these progressive industries is the concentration of research and development institutes. Munich, the Capital of Bavaria and the German town with the greatest growth-rate, has not only

the world's second largest communications-research center but the largest German development center for traffic systems, with over 3000 scientists, engineers and technicians. Europe's largest computer is also located in Bavaria, as are the Max Planck Institutes for nuclear physics, astrophysics, biochemistry, metallurgical research, medical research, and other fields of knowledge.

## That's why.

Bavaria is where the Süddeutsche Zeitung is at home. In Bavaria the Süddeutsche Zeitung is the undisputed number ONE among opinion leaders. The basic buy for Bavaria.

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## New proposal in tin pact talks

BY OUR COMMODITIES STAFF

**THE INTERNATIONAL** Tin Council meeting in London was adjourned again yesterday to give members time to evaluate another new proposal aimed at bolstering buffer stock price support measures under the International Tin Agreement.

Earlier in the talks Mr Peter Lal, the Tin Council chairman, proposed that producers should cut exports during the period to the end of June by 4,500 tonnes to 41,000. Under the new proposal they would contribute the 4,500 tonnes instead to the buffer stock.

Both plans also include allowing the buffer stock

manager to secure loans to boost his buying power from 27,500 tonnes to 42,000 tonnes.

The main opponents of export controls are believed to be Britain, West Germany, the U.S. and the communist bloc.

The talks will resume today

when producing countries, led by Bolivia and Malaysia, can be expected to resume their strong pressure for an agreement.

Delegates reported yesterday that consumers were beginning to show more flexibility. The U.S. remained opposed to export controls, they said, but would probably agree to buffer stock borrowing provided this did not benefit the influential group which has been supporting

prices in recent months.

On the London Metal Exchange, meanwhile, buying believed to be on behalf of the TIA buffer stock softened the impact of selling pressure generated by a fall of 18 Malaysian cents in the Straits tin price overnight. Nevertheless cash metal ended 26p to 26,930 a tonne.

• Chile's state-owned copper miners, El Teniente, has asked 3,000 workers to resign and offered them special compensation, a union spokesman said, reports Reuter from Rancagua.

El Teniente is the world's largest underground copper mine and employs about 10,000 people. Union leader Mr Guillermo Medina said the

management had offered miners 45 days' salary for each year worked instead of the obligatory 30 days' salary if they retired early.

The state copper corporation (Codeco) which runs El Teniente, announced several months ago that it would reduce its labour force to save costs.

Mr Medina said union leaders were trying to contact Codeco officials to discuss the offer.

Codeco's earnings dropped

sharply last year following a fall in the price of copper on world markets.

In 1981 El Teniente mine produced 291,000 tonnes of copper, an increase of 26,900 tonnes over the previous year.

## Selling hits cocoa values

By Our Commodities Staff

**COCOA VALUES** on the London futures market closed at new nine-month lows yesterday in spite of a modest rally in late trading. After slipping to 11 new tonnes at one stage the May position ended £24 down on the day at £936.50 a tonne.

Dealers attributed the fall to mixed, trade and speculative selling influenced by talk of Nigerian producer sales and a report by London merchants Gill and Dunn which they described as "less than constructive". The report holds out little hope of International Cocoa Organisation buffer stock buying doing much to relieve the depression of the market.

Meanwhile the ICCO said in

London that the UN Common

Fund will have to establish a

"businesslike" relationship

with international commodity

organisations since its resources

have been cut to \$400m from

the \$6bn originally envisaged.

There is also a suspicion that

France may be preparing to

devalue the real franc which in

turn could mean a further price

rise through another "green" rate adjustment.

France argues with some force that the two issues are irreconcilably separate. EEC farm policy should be decided on its own merits.

Several countries are already

in position for substantial devaluations of their "green" rates to give their farmers bigger increases. Belgium plans

an 8.5 per cent devaluation

in the dairy sector.

There is an increasing body

of opinion in favour of supporting the conventional wisdom that the eventual price award will be around 11 per cent.

It is argued, could not only satisfy the French, but could add an extra 1.8 per cent by a devaluation of its "green franc", but could win the support of Britain whose

members for an EEC in which co-operation between member states has remained at a very low ebb.

West Germany, significantly, seems prepared to press for an almost constant series of Councils of Ministers to reach agreement if this week's meetings are not successful.

France, which already faces EEC legal action over proposed national aids for its agricultural industry, has warned that it might feel forced to pay price rises on a national basis if the farm ministers cannot agree.

This would not only put further strains on relations with countries strongly opposed to extra national aids, such as West Germany and Britain, but could anger smaller countries such as Ireland and Greece, which would be under pressure to introduce similar measures but probably could not afford to do so.

Meanwhile, the European Commission is now expected to put forward a compromise price proposal either tomorrow or Friday morning after canvassing the opinion of each member-state after today's initial discussions. This can be expected to include an increase on the Commission's current proposals for a standard 9 per cent rise for many commodities, with possibly a corresponding cut in any price rise for their farmers.

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France, which already faces EEC legal action over proposed</p

## LONDON STOCK EXCHANGE

# Gilt-edged close a shade harder after early dullness Equities brighter with index rallying over 7 points

## Account Dealing Dates

Option  
First Declara- Last Account  
Dealsings Dealing Days  
Mar 15 Mar 25 Mar 26 Apr 5  
Mar 29 Apr 15 Apr 25 Apr 26  
Apr 15 Apr 25 Apr 26 May 10  
Now, dealings may take  
place from 9.30 am on business days  
earlier.

Stock markets took on a former appearance last Monday following Wall Street's overnight improvement, but rises in broker loan rates on that centre led to a cautious start in British Funds.

The Funds were soon trading around 1 to 1 below Monday's closing list levels, thoughts that the loan rate increases might be a precursor to higher prime lending rates overshadowing optimism expressed by the Governor of the Bank of England, Mr Gordon Richard, about UK and world interest rates and reduced interest rates and exchange rate volatility.

Sterling's steeper performance yesterday helped to turn the tide, however, and quotations of long-dated gilts rallied to unchanged or even a shade better. Short-dated issues ended with widespread gains of 1 to 4, with low-coupon stocks showing gains to 1. After the previous four-day loss of 1.32, the Government Securities index picked up 0.07 to 68.30.

Leading equities made a brighter showing than of late. "Bed and breakfast" deals again figured largely in a small

trade, but the tone held steady in the face of early losses in gilts and at 10.00 am the FT 30-share index had regained Monday's fall. The index then advanced steadily to close at the day's best with a rally of 7.2 to 562.3.

Electricals led the market higher and Courtaulds stood out with a rise of 4 to 88p on recovery hopes.

Recent doubts about recovery situations were countered to an extent by good results yesterday from Reckitt and Colman and British Aerospace although poor statements produced their quota of dull features. Interest again centred on isolated stocks with a dozen issues highlighted by a down raid for a near-15 per cent of book printer Richard Clay being quickly followed by a rival buyer, Clay shares eventually topped both offer prices.

## FNFC firm

Further speculative buying on continuing bid hopes helped First National Finance Corporation to improve 2 more in active trading to 40p. The major clearing banks moved higher but the volume of business was small.

Barclays rose 8 to 458p, after 455p, among Lloyds Brokers. Elsewhere Legal and General put on 4 to 232p awaiting today's preliminary statement, while Prudential rallied 5 at 235p. Composites were featured by a fall of 7 to 373p in Eagle Star following profit-taking in the wake of the previous day's Press-inspired improvement.

Amersham became a fairly lively market and put on 6 to a peak of 209p.

In Breweries, Allied-Lyons firms 2 to 35p, while gains of 3 were seen in Whitbread, 104p, and Grand Metropolitan, 214p.

Cider concerns remained to the fore and Merrydown Wine jumped 5 more to 72p amid vague rumours that a bid is in the offing from major competitor H. Bulmer, 11.12. The latter's bid, parties later denied any knowledge of any takeover initiative.

Leading Buildings were featureless, but selected secondary issues made progress. Renewed demand ahead of the preliminary results due on April 6, lifted Biggs and Hill 4 to 150p, while Bryant Holdings, half-timer due on April 5, added 3 to 105p. Feb International attracted support, the ordinary rising 5 to 104p and the "A" 4 to 88p. Elsewhere, Nottingham Brick, a restricted market, added another 5 to 150p, while Roban Group, standing around 18 higher awaiting the preliminary results, finished a net 13 up at 190p following the announcement. Against the trend, Burnett and Hallasshire gave up 30 to 760p.

Chemicals featured Fisons, which put on 20 to 307p on revised bid hopes. ICI touched 314p before reverting to the overnight level of 312p. Yorkshire Chemical, after the previous day's gain of 6 on recovery hopes and the decision to pay a dividend, shed 2 to 43p.

Gold Mines 10.55. 11 am 538.0. 11 am 538.8. Noon 539.8. 1 pm 560.6. 2 pm 560.7. 3 pm 560.4.

Basis 100 Govt. Secs. 12/9/81. Fixed Int. 1923. Industrial Ord. 1/7/83. Gold Mines 12/9/81. SE Activity 1974.

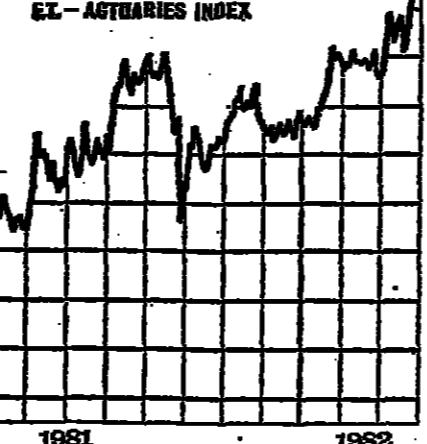
Latest Index 01-269 3028.

\*Nil=10.25.

## 480

## INSURANCE BROKERS

EX-ASTHARIES INDEX



Union relinquished 10 to 445p, Gillett Bros. 8 to 137p. Among merchant banks, Kleinwort Benson gained 4 to 236p following the preliminary figures.

Still drawing strength from the recent good results, Willis Faber advanced 10 more to 452p, after 455p, among Lloyds Brokers. Elsewhere Legal and General put on 4 to 232p awaiting today's preliminary statement, while Prudential rallied 5 at 235p. Composites were featured by a fall of 7 to 373p in Eagle Star following profit-taking in the wake of the previous day's Press-inspired improvement.

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## FINANCIAL TIMES STOCK INDICES

	Mar 30	Mar 29	Mar 28	Mar 27	Mar 26	Mar 25	Mar 24	Mar 23	Mar 22	A year ago
Government Secs	66.50	66.82	66.69	66.91	69.15	69.55	69.84			
Fixed Interest	69.58	69.59	69.56	69.66	69.59	69.56	71.46			
Industrial Ord.	562.8	565.1	567.7	569.8	566.2	564.3	568.1			
Gold Mines	346.8	354.5	357.4	354.8	354.6	341.0				
Ord. Div. Yield	5.51	5.57	5.63	5.58	5.57	5.51				
Earnings, Yld./Full	11.19	11.31	11.25	10.73	10.68	10.65	12.40			
PIE Ratio (net) (*)	11.24	11.12	11.19	11.58	11.91	11.98	10.12			
Total bargains	25,038	21,018	22,902	22,047	19,893	24,020	32,065			
Equity turnover £m	—	11.10	15.85	14.13	20.16	18.78	16.45			
Equity bargains	18,377	19,129	20,162	20,506	21,246	20,599				

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## HIGHS AND LOWS

## S.E. ACTIVITY

	1982	Since Completion	Mar. 26	Mar. 25
	High	Low	High	Low
Govt. Secs	66.50	61.98	127.4	49.18
Fixed Int.	69.58	65.79	150.4	50.52
Ind. Ord.	562.8	565.1	11.12	5.57
Gold Mines	346.8	354.5	247.4	240.7
Ord. Div. Yield	5.51	5.57	5.63	5.58
Earnings, Yld./Full	11.19	11.31	11.25	10.73
PIE Ratio (net) (*)	11.24	11.12	11.19	11.58
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Latest Index 01-269





# FT SHARE INFORMATION SERVICE

**FOOD, GROCERIES—Cont.**

## INDUSTRIAL

Stock

P.M.

C.W.

F.W.

PE

High

Low

Stock

Price

P.M.

C.W.

F.W

Wednesday March 31 1982

UK WILL USE FORCE IF NECESSARY TO DEFEND SOVEREIGNTY

## Carrington firm on Falklands row

BY MARGARET VAN HATTEM, POLITICAL STAFF

BRITAIN WARNED Argentina yesterday that she had no intention of backing down in the dispute over South Georgia, the dependency south of the Falkland Islands, and would use force if necessary to defend British sovereignty.

The warning came in a statement to Parliament by Lord Carrington, who, as Foreign Secretary, who left the EEC Summit in Brussels early to address the Lords.

In an indication of the Government's increasing concern over the incident, which began as a comic opera "invasion" by a group of Argentine scrap-metal merchants, Lord Carrington said the Argentine Govern-

ment's intervention in the affair had created a potentially dangerous situation.

The scrap merchants, who entered British territory without official authorisation, were receiving the full protection of the Argentine Government, he said. He confirmed that Argentine warships were in the area, and said that the Royal Navy ship Endurance would remain in station "as long as is necessary."

In the Commons Mr Richard Luce, junior minister at the Foreign Office, assured MPs on both sides of the House that the Government would defend the islanders "to the best of its ability."

He refused to specify what

further action was planned if diplomatic moves failed, but stressed that the situation "was under constant review."

He hinted that plans to scrap Endurance might be abandoned. His future would be decided in the light of the general security review of the Falkland area.

The Prime Minister is understood to be receiving regular briefings on developments in the dispute. Despite yesterday's blunt warning delivered in Parliament, the Government appears optimistic that the dispute can be resolved through negotiation.

It was stated yesterday that the underlying dispute with the Argentine Government over the

status of the Falklands was at a sensitive stage, after proposals by the Argentine Government in February on procedures for future administration.

The Government is still studying these proposals, and it is felt the Argentines would not wish to prejudice the outcome.

Although the scrap-metal merchants arrived in South Georgia in a naval transport vessel chartered from the Argentine authorities, and presumably with their knowledge, Britain appears prepared to accept that the Argentine Government did not initiate the venture.

The possibility of international agencies, such as the UN or the International Court

of Justice, being asked to intervene in the dispute was not being ruled out yesterday.

Ray Baffin, Energy Editor, writing One Factor operating in the minds of the Foreign Office and the Argentine Government is the prospect of substantial oil discoveries in the South Atlantic close to the Falklands.

Oil companies have described the area between Tierra del Fuego and the Falklands as particularly promising. It was in this region, near the Patagonian coast, that a consortium led by Shell last year made one of Argentina's most important offshore finds. Oil flowed at a rate of 2,000 barrels a day before the well was capped.

Parliament—Page 10

## Iran claims heavy gains in Gulf war

By Our Foreign Staff

IRAN HAS scored a significant victory in its 18-month war with Iraq. A mixed force of Iranian troops and Revolutionary Guards have pushed the Iraqis back by up to 20 miles on one sector of the front, inflicting heavy casualties in a week of intensive fighting.

Iran's military command in Baghdad admitted yesterday its Fourth Army had withdrawn from the front and would now reorganise its rear defences.

The Fourth Army is understood to have borne the brunt of the latest Iranian offensive in the area west of Dezful and Shush.

The Iranian successes are expected to be viewed with deep concern by exporters on the other side of the Gulf, especially Saudi Arabia and Kuwait. They have provided, with Qatar and the United Arab Emirates, about \$22bn (£12.5bn) for the Iraqi war effort and have consistently warned Iran against attempting to export its Islamic revolution.

Heavy Iraqi losses would also increase pressure on its Arab supporters to become more directly involved in the war. King Hussein of Jordan is the only Arab leader to have sent a significant number of volunteers to fight with Iraq.

Western correspondents invited to the front by Iran this week reported seeing more than 70 Iraqi tanks and personnel carriers which had been knocked out. They were also shown some 2,200 Iraqi prisoners of war.

Iran claims to have killed 19,000 and to have taken 15,000

## Precast concrete industry considers cement imports

BY ANDREW TAYLOR

THE British Precast Concrete Federation and several cement importers are holding talks which could result in up to 100,000 tonnes of cement being imported annually into the UK.

Precast concrete manufacturers consume about 3m tonnes of cement a year and a number of manufacturers are concerned about the higher cost of cement in the UK compared with other European countries.

Talks have reached the stage where importers are seeking likely locations, probably on the east coast, for port and storage facilities. Imports would involve both bagged and bulk cement.

However, a number of factors have to be decided before the federation will decide to go ahead with any import scheme. Guarantees on quality and consistency of supply and confirmation of prices will be sought from continental suppliers.

The amount of cement imported into the UK is still small but has been increasing in the past 18 months. The

threat of further imports was one factor behind the decision of British cement manufacturers to postpone planned cement price increases last year.

The federation says a number of its members are already individually importing cement to supplement traditional supplies.

Previously it had been thought that the cost of establishing distribution networks and storage facilities would make any widespread importation of cement uneconomic, in spite of the attractiveness of prices in some European countries.

The UK cement industry however says it is at a competitive disadvantage because of high energy subsidies which it claims are available to some of its Continental rivals. The industry clearly has problems and last year UK deliveries of cement fell to just over 12m tonnes, compared with 14m tonnes in 1980 and 16.7m tonnes in 1975.

## Chase plans investment offshoot

BY ALAN FRIEDMAN AND WILLIAM HALL

CHASE MANHATTAN BANK has announced plans to establish a U.S. investment banking subsidiary, Chase Manhattan Capital Markets (Holdings), believed to be the first time a major U.S. bank has set up a specific unit to take advantage of the forthcoming changes in U.S. banking laws.

Under the banking reforms being discussed in Congress, commercial banks might be allowed to engage in merchant banking functions such as underwriting equity and corporate debt and brokerage activities.

Mr Willard Butcher, chairman of Chase Manhattan Bank, said in London yesterday: "We are a commercial bank which would like to be in the investment banking business."

He stressed that although the subsidiary will not engage in any new activities initially it would position Chase to respond to any legislative changes that may affect commercial banking

and investment banking in the future.

The new subsidiary will be capitalised at \$175m (£98.18m) putting it on a par with Bache Halsey Stuart Shields and Company, one of America's 10 biggest brokerage houses. For the time being it will encompass Chase's world-wide merchant banking activities and the New York treasury and municipal securities dealing operation.

Mr Butcher said he would like Chase to become involved in equity underwriting, municipal revenue bond underwriting, corporate debt underwriting and possibly money market mutual funds.

He said it was not Chase Manhattan's intent to "fail the law or the Congress. Rather the bank was attempting to exploit what is permitted under the law and to posture itself for future legislative change."

Last year Chase formed a unit known as the National Positioning Group to identify and evaluate emerging business opportunities and develop a cohesive strategy. The decision to establish CMCM is seen as one of the first fruits of this initiative.

## Strike call at Heathrow

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It has already released 300 workers who applied for voluntary redundancy or early retirement.

Mr Todd said yesterday the action "could well bring the airport to a halt, but that is at the door of British Airways. We offered to go back to the status quo—working the old rosters—while the matter was discussed, but British Airways refused."

"The lack of support and the blacklegging has been deplored

able, and some members of our own union have been involved."

Mr Todd was reported as saying that the union could not order people to strike, but that they were being urged to withdraw their labour.

This was greeted with surprise by BA, which pointed out that TGWU members had already been instructed not to cross picket lines or work with "blackleg" labour, and that many had defied this.

The statement said the dispute affected every BA employee and, because the run-down of jobs under the survival plan was not confined to ramp staff, it would lead to further redundancies affecting all grades.

Last year, under the revised programme, India received only £86m.

The level of aid for the current year will be boosted, it is understood, to £103m. The power station contract will involve substantial aid funds from Britain.

Last week's deal represents a victory for Lord Carrington, the Foreign Secretary, who has been a persistent critic of the Government's decision to reduce foreign aid.

Engineering Industries is to push ahead with trials leading to the signing of a letter of intent within weeks.

Mrs Gandhi is expected to announce in the Lok Sabha, India's Parliament, today that "serious negotiations" for the deal will begin shortly.

A simultaneous announcement from the Overseas Development Administration in London, which is part of the Foreign Office and administers the UK's £1bn a year foreign aid programme, is expected to spell out Britain's change in aid policy.

This will include lifting the limitations imposed on the International Development Association (IDA), the World Bank's concessional lending body, to draw on Britain's contribution to loans available to

the world's poorest countries.

These limitations were imposed by Britain and other industrialised countries in the wake of the substantial cut in IDA contributions from the U.S. This resulted in a cut in IDA funds for the current fiscal year from an original target of \$4.1bn to \$2.6bn (£1.46bn).

Britain's contribution for 1980-81 of £555m would have been considerably slowed under previous policy. The Indian government regards Mrs Thatcher's change of heart as an important victory for the developing world and it is hoped will lead to other industrialised nations following suit.

The IDA cuts would have meant that India—until now the single largest recipient of these funds—would have received \$840m this year instead of a

## Duarte's position weakens

By Hugh O'Shaughnessy in

PRESIDENT Jose Napoleon Duarte's position as leader of the U.S.-backed Christian Democratic Party (PDC) in El Salvador weakened considerably yesterday amid expectations of an alliance between the country's five right-wing parties.

These parties look set to win an overall majority of the 60 seats in the constituent assembly after Sunday's election.

With many results still to come in, the Christian Democrats seem likely to win about 40 per cent of the vote and about 23 seats, the extreme right Nationalist Republican Alliance (Arena), led by Major Roberto D'Aubuisson about 30 per cent and 20 seats and the highly conservative Party of National Conciliation (PNC) 16 per cent and 13 seats.

The decision to operate an industry-wide import scheme has not yet been finalised. Some federation members clearly hope that the threat of it will persuade British cement manufacturers to make price concessions.

The UK cement industry however says it is at a competitive disadvantage because of high energy subsidies which it claims are available to some of its Continental rivals. The industry clearly has problems and last year UK deliveries of cement fell to just over 12m tonnes, compared with 14m tonnes in 1980 and 16.7m tonnes in 1975.

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The five right-wing parties

yesterday invited the PDC to join in a national government but President Duarte's party's response is not yet clear.

In the event that the Christian Democrats joined in a government with parties well

known to be sharply hostile to the PDC during the election campaign, President Duarte's party would be in severe political difficulties.

Also if the party leaves

government its position in the country would be equally difficult.

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prisoners in the present offensive which began on March 21.

Iraq claims to be still in control of the battlefield, despite its withdrawal from one sector of the front. It claims to have killed more than 8,000 Iranians and to have inflicted heavy material damage since the war began.

The latest Iranian success, however, confirms the trend of the past four months in which it has recaptured parts of the territory lost to Iraq in the early weeks.

Western military experts remain sceptical about Iran's ability to achieve real military dominance, but admit the latest offensive threats to break the stalemate which has existed for most of the war.

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Yesterdays mass meeting heard a statement of support from 26 Labour MPs, including Mr Tony Benn. It was read out by Mr Leslie Hockfield, the Nuneaton MP.

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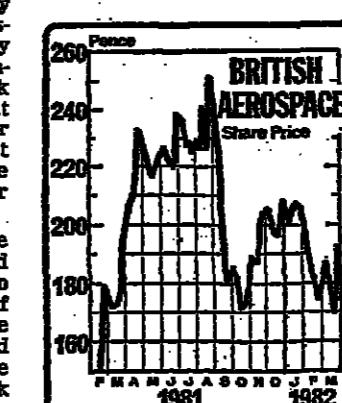
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## THE LEX COLUMN

# Aerospace reaches cruising height

Index rose 7.2 to 562.3



year are dull. But in the short term the profits outlook is likely to take second place to corporate developments in determining share price movements, as the bank considers its options after the failure of its bid for Royal Bank.

### Reckitt & Colman

Reckitt & Colman has heaved itself off a five-year profits plateau, pushing its 1981 pre-tax figure up from £53.2m to £56.4m. The results show maintained momentum in the second half, which has to be compared with a much stronger period than the very depressed first half of 1980. Although the fall in